

Nk]W_Ui 'g]Y[h'%. \$ ']a 'HYgh'[Y[Yb 5i YfVUWÅ ' ' < Ui VbYf' [`Àbnh°

: GJ 'Nk]W_Ui ' [Yk]bbh'HYghgd]Y` [Y[Yb '5i YfVUWÅ '%.\$'i bX
Yfn]Y`h'%%.\$!G]Y[' [Y[Yb 'GVÅ ÒbZY`gž'GhÀf_i b ['ZØf'X]Y`bYi Y
GU]gcb"



Nk]W_Ui ž'8 Yi hgWÅ`UbX`!'5a`'A]hřk cWÅ UVYbX`_fÒbhY`XYf': GJ
Nk]W_Ui 'g]Y]b`HYghgd]Y` [Y[Yb`XYb`J Z6`5i YfVUWÅ`]b`XYf'; ; N!
5fYbU`a`]h`Y]bYa` '_bUddYb`%.\$!G]Y["'8 Yf`Yb hgWÅ Y]XYbXY`HfYZZYf
Z]Y`'_Ui a` 'ZØbZA]bi hYb`'bUWÅ`'5bdZ]ZXi fWÅ`'8 Ub]Y`< Ui VbYf`]'b`XYf
&"`A]bi hY`"Hfchn`XYg`ZfØ`Yb`'F ØW_ghUbXg`nY][hY`5i YfVUWÅ
?Ua`dZ[Y]ghi bX`j Yfgi WÅ hYž`X]Y`Nk]W_Ui Yf`8 YZYbg]j Y`ni
Xi fWÅ VfYWÅ Ybž`'YXcWÅ`'c`bY`'9fZc` ["'8 Ug`Gd]Y`k Uf`j cb`]'bhYbg]j Yb
Nk Y_Àa`dZYb` [YdfÀ[h'i bX`YbXYhY`'a`]h'bi f`Y]bYf'; Y`VYb`? UfhY`ZØf`
CbXfY`^6fY`WÅ U`]'b`XYf`'&+"`A]bi hY`"

⇒ YfghYb`8i fWÅ [Ub[`j YfdUgghY`Nk]W_Ui`Ygž`X]Y` : Ø\fi b[
Ui gni VUi Ybž`cVk c`'\`g]Y`'a` Y`fYfY`'7`UbWÅ`b`bi mYb`'_ÒbbhYb`" `⊕
XYf`nk Y]hYb`< U`VnY]h`XfØW_hY`Nk]W_Ui`XUbb`bcWÅ`'a` Y`f`Ui Zg'; Ug

i bX`hfUZ`gc[Uf`X]Y`@UhhY`"5i YfVUW`j Yfgi W`hY`]b`XYf
GW`i`ggd\UgYž`XYb`5i g[`Y]W`ni`Yfn]Y`Ybž`XcW`X]Y`J`YfhY]X][i b[
j`cb`Nk`]W_Ui` `Y]h`ghUbX`" <Ui VbYf`Ài » YfhY`g]W`bUW`XYa`Gd]Y`
dcg]hj`ØVYf`XYb`9]bZi`ggž`XYb`gc`W`Y`HYghgd]Y`Y`Ui`Z`X]Y`:]hbYgg
i bX`XUg`GY`Vghj`YfhfUi`Yb`XYg`HYUa`g`\UVYb`"A`]h`g]YVYb`G]Y[Yb`]b
XYb`V]g\Yf][Yb`HYghgd]Y`Yb`\Uh`XYf`:]GJ`Nk`]W_Ui`Y`]bYb`gc`]XYb
GhUfh`\]b[Y`Y[hi`bX`g]W`ZØf`X]Y`_ca`a`YbXY`GU]gcb`[i`h
[Yk`UddbYh`"6`]W`"XY`VYf]W`hYhž`XUgg`XYf`HfU]bYf`gck`]Y`X]Y
Gd]Y`Yf`]b`]fYb`@Y]ghi`b[Yb`J`YfVYggYfi`b[gdchYbn]U`gY`Yb`"

J`cfVYfY]hi`b[Yb`i`bX`YfghY`9fZc`[Y`

8 Ug`A`UW`[Y[Yb`5i`YfVUW`k`Uf`Yfgh`XUg`YfghY`HYghgd]Y`]b`ZØf
X]Y`VY]`cfghY`YbXY`GU]gcb`&\$&)`#&\$&*"`#`Y]bYa
J`cfVYfY]hi`b[`ggd]Y`[Y[Yb`X]Y`G;`(`,`GW`ØbZY`gž`XYb
?fY]g][Ua`Y]ghYfž`_cbbhY`Nk`]W_Ui`Y`]bXfi`W_gj`c``nY][Ybž`k`Ug`]b
]\bYb`ghYW`h`"A`]h`Y]bYa`ØVYfk`À`h][YbXYb`%`%`\$`g]W`YfhY`g]W`X]Y
A`UbbgW`UZh`XYb`G]Y[ž`k`cVY]`BYi`ni`[Ub[`@YbbYfh`A`ØV]i`g`a`]h`XfY]
[Yhfc`ZYb`VYgcbXYfYb`ØVYfk`À`h][hY`"8`Ub]Y`<Ui VbYf`YfØZbYhY
XUg`Hcf`VYfY]hg`]b`XYf`*"`"A`]bi`hYž`[YZc`[hj`cb`k`Y]hYfYb`gW`bY`Yb
HfY`ZYfbž`X]Y`ni`f`<U`VnY]h`Y]bYb`GhUbX`j`cb`,`.\$`gcf[hYb`":`GJ
Nk`]W_Ui`V]YhYh`Y]bY`XYhU]`]YfhY`,`VYfg]W`h`ØVYf`X]Y`Hcf`gW`ØhnYb
i`bX`XUg`Gd]Y`[YgW`Y`Yb`"

HfUi`a`ghUfh`]bg`HYghgd]Y`U`f.`8`Yf`:]GJ`Nk`]W_Ui` `Uh`b]W`h`bi`f`XUg
Gd]Y`Xca`]b]Yfž`gcbXYfb`Ui`W`VYfY]hg`]b`XYf`YfghYb`<U`VnY]h`Y]bY
J]Y`nU`U`Ub`7`UbW`b`[Ybi`hnhž`X]Y`XUg`Di`V`]i`a`j`cb`fi`bX`*`\$\$
Ni`gW`Ui`Yfb`VY[Y]ghYfhYb`"HfU]bYf`F]W`G`W`a`]h`k`YW`gY`hY`ni`f
<U`VnY]h`g]YVYb`Gd]Y`Yf`Ui`gž`k`Ug`X]Y`H]YZY`i`bX`:]YI`]V`]h`Ah`XYg
?UXYfg`i`bhYf`6`Yk`Y]g`ghY`hY`"

8 Ug`b`AW`ghY`HYghgd]Y`ghY`h`VYfY]hg]Ua`Zc`[YbXYb`HU[`][Y[Yb`XYb
J`Z6`DØ`bYW`_Ui`Z`XYa`D`Ub`"5`bghc`»`]gh`i`a`%(`.\$`\$`I`\f`"A`]h`XYa
GW`k`i`b[`Ui`g`X]YgYb`VY]XYb`Gd]Y`Yb`]gh`X]Y`J`cfZfYi`XY`Ui`Z`X]Y
bYi`Y`GU]gcb`[fc`»`"A`]h`XYa`9`Ub`Ui`g`XYb`HYghgd]Y`Yb`k`]fX
Nk`]W_Ui`VYfY]h`gY]bž`X]Y`<YfUi`gZc`fXYfi`b[ž`X]Y`X]Y`bYi`Y`GU]gcb
a`]h`g]W`Vf]b[hž`j`c`Yf`GY`Vghj`YfhfUi`Yb`Ubni`bY`a`Yb`"

8YhU]`g	
C fh	Nk]W_Ui ž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "V`]W_"XY • Zgj !nk]W_Ui "XY

6Ygi WXYb `G]Y `i bg`Ui Z. `b!U["bYh