

J c`_gk U[Yb`dfÄgYbh]Yfh`XYb` ð8 "'9J 9F M%.
Ni _i bZh`XYf`9`Y_hfca cV]`hÄh°

J c`_gk U[Yb`dfÄgYbh]Yfh`Ua` '&+" ' ð b] &\$&) `XYb` ð8 "'9J 9F M%ž
Y]b`j c`Y`Y_hf]gW`Yg`9]bgh]Y[ga cXY`ž]b`XYf`5i hcghUXh
K c`ZgVi f["



D]UnnU`XYf`5i hcghUXhž' , ((\$`K c`ZgVi f[ž`8Yi hgW`UbX`!
K Ug[]VhYg`BYi Yg`Ui g`K c`ZgVi f[3`5a` '&+" ' ð b] &\$&) `k i fXY`Ui Z
XYf`D]UnnU`XYf`5i hcghUXh`XUgj c`Y`Y_hf]gW`Y`9]bgh]Y[ga cXY`
J c`_gk U[Yb` ð8 "'9J 9F M%`dfÄgYbh]Yfh`'8]YgYg`]bbcj Uh]j Y` : U\fnYi [
gc`b]W`h`bi f`X]Y`A cV]`]hÄh`fYj c`i h]cb]YfYbž`gcbXYfb`Ui W`Y`b
GhØW`_Ni _i bZh`[fY]Z/Uf`a UW`Yb`"8 Ug`Dfc`Y`_h`a Uf`_Yfh`Ui W`X`Yb
BUW`Zc`[Yf`XYg`VY`]YVhYb`i d`ž`XYf`V]g`&\$&']b`XYb`GhfU» Yb`ni
gY`Yb`k Uf`"A]h`Y]bYa`DfY]g`j cb`fi bX`&\$`\$\$`9i fc`n]Y`h
J c`_gk U[Yb`XUfUi Z`UVž`9`Y_hfca cV]`]hÄh`Y]bYf`VfY]hYfYb
6Yj Ø`_Yfi b[ggW`]W`h`ni [Äb[`]W`ni`a UW`Yb`i bX`XUa`]h`Y]bY`bYi Y
ŸfU`XYg` : U`fYbg`Y]bni`Y]hYb`"K]Y`J c`_gk U[Yb`BYk gfcca
VYf]W`hYhYž`ghY`h`X]Y`A Uf`_hY]bZØ`fi b[`ZØf`&\$&+'gW`cb`Ui Z`XYf
5[YbXU"

8]Y'; YghU`hi b[`XYg`8"9J 9F M%`nY][`hg]W`Zf]gW`i bX`a cXYfb"8Yf
Jc`_gk U[Yb`7\YZYg][bYf`5bXfYUg`A]bXh`VYgW`f]YV`XYb`K U[Yb
U`g` a i h][`i bX`ni [`Ab[`]W` "8Ug`gdcfh]W`Y`8Yg][b`k]fX`Xi fW`
XmbUa]gW`Y: fcb`hYi W`hYb`i bX`Y]b` `AW`Y`bXYg` <YW`_Yf[`Abnhž
k Ug`XYa` `5i hc`7\UfU`_hYf`i bX`XYbh]h`h`j Yf`Y]\h`A]h`Y]bYf`@Ab[Y
j cb`" , , \$`a a`fY]\`hg]W`XYf`8"9J 9F M% [YgW`]W`_h`nk]gW`Yb`XYa
Y\Ya U`][Yb`i d`i bX`XYa` `bYi YfYb`Dc`c`Y]bž`k cXi fW`_Yf`XYb
dYfZY`_hYb`A]hY`k Y [`Z0f`GhUXhZU`fYf`V]YhYh"

⇒bbcj Uh]j Y`HYW`b]_`i bX`B UW` \ U`h][`_Y]h

B]W`h`ibi f`XUg`8Yg][bž`Ui W`X]Y`HYW`b]_`_Ubb`g]W`gY`Yb`_UggYb.
8Yf`8"9J 9F M%`k]fX`j cb`Y]bYf`bYi`Yb`hk]W`_Y`hYb`9!A UgW`]bY`a]h
+\$_`_K`_ft`)`DGŁ`Ub[Yhf]YVYb`i bX`gW`UZZ`h`Y]bY
<0W`gh[YgW`k]bX][`_Y]h]j cb`%' \$`_a #`"8]Y`F`Y]W`k`Y]hY`VYhfÀ[h
a]bXYghYbg`&) \$`?`]ca`YhYf`_` [Ybi [`Z0f`XYb`i fVUbYb`5`hU["8Yb
: U\`f[`AghYb`V]YhYb`g]W`j]Yf`D`À`h`Y`i bX`Y]b`?cZZ`ffUi a j c`i a Yb
j cb`" \$) `@]hYfbž]XYU`Z0f`X]Y`_`Y]bYb` [fc»Yb`8]b[Y`XYg`@YVYbg`
8Ug`: U\`fnYi [`VUg]Yfh`Ui ZXYa` `bYi Yb`a cXi`_UfYb`9!5bhf]YVg!
6Ui _UghYb`fA 96Ł`XYf`b]W`h`ibi f`Z0f`cdh]a U`Yb`F`Ui a` `bi hnhž
gcbXYfb`Ui W`Z0f`a`Ui]a U`Y`9ZZ]n]Ybn`gcf[h`8]Y`J`c`fhY]`Y`Y]bYf
bYi Yb`GcZ`k UfY!5fW`]hY`_`hi f`Yfa` 0[`]W`Yb`Ui »YfXYa`_`YVYbg`Ub[Y
l dXUhYg`i bX`l d[fUXYgž`k Ug`XYb`8"9J 9F M%`ni`_i bZhgg]W`Yf
a UW`h"

Jc`_gk U[Yb`j YfZc`[`h`a]h`XYf`8!: Ua`]Yž`ni`XYf`XYf`8"9J 9F M%
nA`_hž`Y`f[Y]n][Y`N]Y`Y`"GY]h`&\$`\$` []Vh`Y`g`Y]bY`VfY]hY`DU`Y`hY`Ub
9`Y`_hfcZU`fnYi [Yb`ž`X]Y`]bX]j]Xi Y`Y`b`6YX0fZb]ggYb`i bX
j YfgW`]YXYbYb`DfY]g`_`UggYb` [YfYW`h`k YfXYb`"8]YgY`l a ghY`i b[
Ui ZY`Y`_hf]gW`Y`5bhf]YVY`]gh`6YghUbXhY]`Y]bYf`i a ZUggYbXYb
BUW` \ U`h][`_Y]hgghfUhY []Y`XYg`l bhYfbY`a`Ybg`"Jc`_gk U[Yb`gYmh
Ui ZYa`]gg]cbgZfY]Y: U\`fnYi [Y`i bX`Y]bY`i a k`Y`hZfYi bX`]W`Y
DfcXi`_h]cbg`_YhhYž`X]Y`YfbYi YfVUfY`9bYf[]Yb`bi hnh`i bX`XYb
7C`&!5i gghc»`fYXi`n]Yfh`8]Yg`k]fX`j cb`YA`cV]`!A`U[Un]b
Ui gZ0`f`]W`h`Y`a`Uh]g]Yfh"

Jc`_gk U[Yb`]a` `K` UbXY`

8cW`XYf`8"9J9FM%]gh'bi f'XYf'5bZUb["Jc`_gk U[Yb'd`UbhžXYb
 A UggYba Uf_hiUV`&\$&+'a]h'Y]bYa '9]bgh]Y[ga cXY``i bhYf`&) "\$\$\$
 9i fc'ni 'YfcVYfb"'Ni XYa 'k]fX'Y]b'k Y]hYfYf': c_i g'Ui Z'XYb'5i gVUi
 XYf`@UXY]bZfUghfi _hi f'[Y`Y[hž'i a '9!: U\fnYi [Y`UhhfU_hj] 'i bX
 dfU_h]_UVY`ni 'a UW`Yb"'`b'9i fcdUž'XYb'I G5'i bX'7\]bU'ghfYVh
 Jc`_gk U[Yb'UbžV]g'&\$' \$'a]bXYghYbg'+\$i 'XYg'5VgUhnYg'a]h
 fY]bYb'9`Y_hfcUi hcg'ni 'fYU`g]YfYb"'8Yf`K Y['ZØ\fh'XU\]b'Xi fW
 X]Y`<YfghY`i b['hUi gYbXYf`@UXYghU]cbYb'i bX'XYf'9btk]W`i b[
 jcb': Yghghc ZVUhhYf]Yb'ZØf'\Ø\YfY'9bYf[]YX]W`hYb'i bX`_ØfnYfY
 @UXYnY]hYb"

5``X]YgY`A U»bU\`a Yb'j YfXYi h]W`Yb`Y]b`_UfYg`N]Y`. Jc`_gk U[Yb
 a ØW`hY'9`Y_hfca cV`]hÅh'ZØf`U`Y`ni f'FYU`]hÅh'a UW`Yb"'K]Y`XUg
 l bhYfbY\`a Yb`_Øfn`W`a]hhY]`hYžk YfXYb`Ui W`ghUUh]W`Y
 l bhYfghØhni b['Xi fW`?Ui Zd fÅa]Yb'i bX`GhYi Yfj cfhY]`Y`ZØf
 9`Y_hfcZU\fnYi [Y`[Ubn`Yb hgW`Y]XYbX`gY]bž'i a `XYb`GW`f]hh]b`X]Y
 Y`Y_hf]gW`Y`Ni _i bZi'ni 'Yf`Y]W`hYfb"'l bX`XUg`U`Yg'a]h'Y]bYa
 [fc»Yb'5i [Yba Yf`_Ui Z`B UW` \U`h][_Y]hi bX`F YW`W]b[ZÅ\][_Y]h
 XYf'6UhhYf]Yb"

K Yf'a Y\`f`ØVYf`X]Y`Ni _i bZi'XYf`A cV`]hÅh'YfZU\`fYb'a ØW`hYž`gc`hY
 i bVYX]b[h'Y]bYb'6`]W`_Ui Z`X]Y`D]UnnU`XYf'5i hcghUXh'k YfZYb`'XYf
 9]bhf]hh]gh`_cghYb`cg"'GY]Yb`G]Y`[YgdUbbhž`k Ug`Jc`_gk U[Yb`]b`XYb
 bÅW`ghYb`š\`fYb`Ui Z`X]Y`GhfU»Y`Vf]b[h`

8YhU]`g	
C fh	D]UnnU`XYf'5i hcghUXhž', ((\$`K c`ZgVi f[ž 8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • WfYa `]b[Yb!cb`]bY"XY • k k k "j c`_gk U[Yb! bYk gfcca "Wta • Ya cV]!`a U[Un]b"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh