

6 fUbXgh]ZhYf`Ua `B]Y[f]ddYf`GYy. `Dc`]nY] ZUggh': Yi YfgYhnYf°

⇒ `>f]W\ck Yf`@UbX`k i fXY`Y]b`6fUbX`Ua `B]Y[f]ddYf`GYy
[Y`Y[h`"8]Y`Dc`]nY]`Yfa]hhY`h`bUW\`j cfgÅhn`]W\Yf
6fUbXgh]Zhi b["



B]Y[f]ddYf`GYyž`>f]W\ck Yf`@UbXž`8Yi hgW\`UbX`!`5a
[Yghf][Yb`5VYbXž`[YbUi Yf`[YgU[hi a `%-.` \$`I` \fž`k i fXY`X]Y
Dc`]nY]`ØVYf`Y]bYb`6fUbX`]a `@UbX`fY]g`>f]W\ck Yf`@UbX
]bZcfa]Yfh`"8]Y`9]bgUhn`fÅZhY`ZUbXYb`g]W\`Ua `B]Y[f]ddYf`GYy`Y]bž
k c`nk]gW\Yb`XYb`CfhgW\UZhYb`GW\UfhUi `i bX`8YhYfg\U[Yb`XfY]
6fÅbXY`Ub`Y]bYa `i bX`XYa gY`VYb`: Y`Xk Y[``cXYfhYb``<]Yf
VfUbbhYb`fi bX`%\$\$\$`E i UxfUha YhYf`b]YXf][ghY\YbXY`; YfghY`i bX
I bhYf`c`n`b]YXYf``8Ub`_XYg`fY]Vi b[g`cgYb`Ni gUa a Ybgd]Y`g`XYf
: Yi Yfk Y\Yb`Ui g`6i f[ž`GW\UfhUi `i bX`B]Y[f]dd`a]h]bg[YgUa hi-
: U\fnYi [Yb`i bX`(+`?Ua YfUXYb`_cbbhY`XUg`: Yi Yf`gW\`bY``
[Y`ØgW\`h`k YfXYbž`VY] c f`gW\`]a a YfYg`dUgg]YfhYž`VYf]W\`hYh
A YYh]b[dc]bh! >@

9]b`XfY]ghYg'; Ygh`AbXb]g`_Ua`j`cb`Y]bYf`DYfgcb`]b`XYf`B`A`Y`XYg
6fUbXcfhYg"@Ui`h`5b[UVYb`X]YgYf`DYfgcb`k`i`fXYb`nk`Y]`XYf
6f`AbXY`UVg]W`h]W`[`Y`Y[`h`"i`a`X`Yf`GUW`Y`Ui`Z`XYb`; fi`bX`ni
[`Y`Yb`z`Y]hYhY`X]Y`Dc`nY]i`a`[`Y`Yb`X`Y]bY`6fUbXYfa`]h`i`b`[`Y]b`"
<]YfVY]k`i`fXYb`k`]W`h][`Y`Gdi`fYb`[`Yg]W`Yfhi`bX`Y]bY`GhfUZUbnY][`Y
Ui`Z[`Ybca`a`Yb`"6fUbXYfa`]h`i`b`[`Yb`g]bX`b]W`h`bi`f`Z`f`X]Y
5i`Z`_`A`fi`b`[`X`Yg`gdYn]Z]gW`Yb`J`cfZU`g`Yb`hgW`Y]XYbXz`gcbXYfb`Ui`W`
Z`f`X]Y`U`[`Ya`Y]bY`O`ZZYb`h]W`Y`G]W`Yf`Y]h`gck`]Y`X]Y`ghfUZfYW`h]W`Y
J`YfZc`[`i`b`[`j`cb`6fUbXgh]Zhi`b`[`Yb`"8]YgY`9f`_Yb`b`hb]ggY`_`ca`a`Yb
Ui`W`]b`X`Yf`6YUfVY]hi`b`[`j`cb`J`Yfg]W`Yfi`b`[`ggW`A`X`Yb`ni`a`HfU[`Yb`z
k`]Y`X]Y`68?`V`Y`h`c`b`h`"

G]W`Yf`Y]hga`U»`bU`a`Yb`i`bX`9fa`]h`i`b`[`Yb`

6Y]`X`Yb`6fUbXYfa`]h`i`b`[`Yb`[`]h`Yg`z`Y]bY`J]Y`nU`"j`cb`G`W`f]h`Yb`ni
UVgc`j`]YfYb`"8]Y`G]W`Yfi`b`[`X`Yf`9]bgU`h`ghY`"Y]gh`X`Yf`Y`f`ghY`i`bX
Yb`hgW`Y]XYbXY`G`W`f]h`z`i`a`6Yk`Y]gY`ni`g`W`Ø`h`n`Yb`"5bgW`"j]Y»`YbX
YfZc`[`h`Y]bY`i`a`ZUggYbXY`8c`_i`a`Yb`hU]cb`X`Yg`6fUbXcfhYg`Xi`fW`
:`chcg`i`bX`B`ch]nYb`"8]Y`9fa`]h`i`b`[`X`Yg`6fUbX`Y`f`Xg`i`bX`X]Y
5bU`mgY`a`Ø[`]W`Yf`N`Ø`b`Xe`i`Y`"Yb`g]bX`k`Y]hYfY`k`]W`h][`Y`G`W`f]h`Y`z
i`a`X]Y`I`fgUW`Y`X`Yg`:`Yi`Yfg`ni`_`A`fYb`i`bX`Y`f`Ui`gni`Z]bX`Yb`z`c`V`Yg
g]W`i`a`Y]b`j`c`fg`A`h`n]W`Yg`z`ZU`f`A`gg][`Yg`c`X`Yf`b`U`h`Ø`f]W`Yg`9fY][`b]g
`UbXY`h`"

9]b`nYb`hfU`Yf`5gdY`_h]gh`X]Y`Ni`gUa`a`Yb`UfVY]h`a`]h`9i`dYf`hYb`z`X]Y
Xi`fW`]`fY`:`UW`_Yb`b`hb]ggY`ni`f`5i`Z`_`A`fi`b`[`VY]hfU[`Yb`"6`g`c`W`Yb
:`A`"Yb`_`Ø`b`Yb`a`c`X`Yf`b`Y`H`Y`W`bc`c[`]Yb`z`k`]Y`K`A`fa`YV]X`_Ua`YfUg
i`bX`8fc`b`Yb`z`X]Y`5fVY]h`Y`f`Y`V`]W`Y`f`Y]W`h`Y`fb`"C`V`k`c`"j`]Y`Y
<YfUi`gZc`f`X`Yfi`b`[`Yb`V`Y`ghY`Y`b`z`k`]Y`X]Y`N`Y`f`gh`Ø`fi`b`[`j`cb
6Yk`Y]ga`]h`Y`b`Xi`fW`X`Ug`:`Yi`Yf`z`V`Y]V`h`X`Ug`N]Y`X`Yf`9fa`]h`i`b`[`Yb
]a`a`Yf`[`]Y]W`X]Y`J`Yf`Ub`hk`c`f`hi`b`[`Z`f`X`Yb`6fUbX`ni`_`A`fYb`i`bX
a`Ø[`]W`Y`K`]Y`X`Y`f`c`i`b`[`Yb`ni`j`Y`f`b`X`Y`f`b`z`g`c`X]Y`68?`k`Y]h`Y`f`"

8`Ug`a`YbgW`"j]W`Y`9`Ya`Yb`h`

8cW`b]W`h`bi`f`h`Y`W`b]gW`Y`?`Yb`b`hb]ggY`g]bX`[`Y`Z`f`U[`h`z`Ui`W`X]Y
a`YbgW`"j]W`Y`?`ca`dcbYb`hY`]gh`j`cb`[`fc»`Yf`6Y`X`Yi`hi`b`["
9]b`Z`Ø`i`b`[`gj`Yfa`Ø[`Yb`]a`i`a`[`Ub`[`a`]h`a`Ø[`]W`Yb`N`Yi`[`Yb`g`ck`]Y

9fZU\fi b['i bX' ðhi]h]cb'XYf'9fa]hh'Yf'gd]Y'Yb'Y]bY'Yb'hgWXY]XYbXY
 Fc''Y']b'XYf'5i Z_`Àfi b["' ða a Yf\]b'YfZcfXYfh'XYf'VY\UbXY'bXY': U''
 gck c\`_f]a]bc`c[]gWXYg'U`g'Ui W`dgmWc`c[]gWXYg'; YgW]W_ž'i a
 X]Y'K i fnY''XYg', VY`g'ni ']XYbh]Z]n]YfYb"

8]Y'6YXYi hi b['j cb'6fUbXYfa]hhi b[Yb'b]a a h']b'Y]bYa 'l a ZY`Xž
]b'XYa '6fUbXf]g]_Yb'Xi fW`j YfgW]YXYbY': U_hcfYb'ghY][Ybž
 ni bY\`a YbX'ni "'K]Y'A YYh]b[dc]bh! @VYf]W`hYhž_`ObbhY`X]YgYf
 JcfZU''Ua 'B]Y[f]ddYf'GY'Y'b]W`h'bi f'Y]b'9]bnY`ZU''gY]bž'gcbXYfb
 Ui W`Z0f`X]Y`G]WXYf\Y]h]b'XYf'FY[]cb'Ui ZgW`i ggfY]WXY
 ðZcfa Uh]cbYb'VYfY]h`U`hYb"

8YhU]`g	
Cfh	B]Y[f]ddYf'GY'Yž`Yf]W`ck Yf'@UbXž 8Yi hgW`UbX
Ei Y''Yb	<ul style="list-style-type: none"> • a YYh]b[dc]bh! ^"XY • k k k "VX_"XY

6Ygi WXYb'G]Y'i bg'Ui Z.`b!U["bYh