

F Y]hgdcfh!:]YVYf`]b`@cghUi . ; fc» Yg Hi fb]Yf`Ua `K cWXYbYbXY°

F Y]hgdcfh`Yf`j YfgUa a Y`b`g]W`Ua `%- "i bX`&\$" ' `]b`@cghUi
ni a `K Yhh_Ua dZ]a `>f]W`ck Yf`@UbX"GdU» `ZØf`X]Y`[Ubny
: Ua]]Y°



>f]W`ck Yf`@UbXž`8Yi hgW`UbX`!`F Y]hgdcfh`Yf`Ui g`bU\`i bX`ZYfb
ghf`0a Yb`]bg`>f]W`ck Yf`@UbX. `5a `%- "i bX`&\$" ' `]Z]bXYh`XUg`a]h
GdUbbi b[`Yfk UfhYhY`F Y]h`i bX`: U\`fhi fb]Yf`]b`@cghUi ž`cf[Ub]g]Yfh
j cb`5b]_U`: Y\`gYž`XYf`J YfY]bgj`cfg]mYbXYb`XYg`@cghUi Yf`F Y]h`i bX
: U\`fj YfY]bg`j cb`6fYXck `ž`ghUhh`BUW`Y]bYf`DUi gY`ja `YhnhYb
>f]gh`X]Y`J cfZfYi XY`[fc» ž`XYbb`fi bX`&) \$`GhUfhYf`k YfXYb`ja
K Yhh_Ua dZi a `X]Y`VYghYb`D`ÀmY`Yfk UfhYh`HY]`bY\`a Yf`Ui g
GUW`gYb!5b\`U`hž`6fUbXYbVi f[`i bX`B]YXYfgUW`gYb`\`UVYb`g]W`
Ub[Y_ØbX][hž`i bX`a Ub`XUfZ`[YgdUbb`h`gY]bž`k Yf`X]Y`DfY]gY
UVf`Ài a Yb`k]fX"

8 Ug`Hi fb]Yfž`XUg`ja ` [i hYb`A]hY`ZY`X `XYf`J YfUbghU`hi b[Yb`ja
>f]W`ck Yf`@UbX`Ub[Yg]YXY`h`]ghž`i a ZUggh`Y]bY`J]Y`nU\`j`cb

8]gn]d`bYb" `a `5b[YVch'g]bX`8fYggi f!F Y]hYb`Z0f?]bXYf'i bX
đ [YbX`]WXY`gck]Y`Gdf]b[!K YhhVYk YfVY`Z0f`U`Y`5`hYfg`_UggYb"
5i W`X]Y`?i hgWXYbZfYi bXY`_ca a Yb`Ui Z`\fY`?cghYb.`<]Yf`g]bX
Y]b!`i bX`nk Y]gd`Àbb][Y` ; YgdUbbY` [YZfU[h" <]bni`_ca a h`Y]b
; Y`ÀbXYk YhhVYk YfV`a]h' <]bXYfb]ggYb`Ui ZY]bYf`fi bX`" `_a
`Ub[Yb`GhfYW`Y"

J]Y`Z`h][Y`K YhhVYk YfVY`i bX`UhhfU`_h]j Y DfY]gY

: 0f`X]Y`HY]`bY\`a Yf`k]fX`Yg`b]W`h`bi f`i a`Fi`\`a`i bX`9`\fY`[Y\`Yb.
`b`Y]b][Yb`K YhhVYk YfVYb`k YfXYb`DfY]g[Y`XYf`j cb`V]g`ni`") \$
9i fc`Z0f`X]Y`G]Y[Yf`Ui g[YgW`0hYh" `8Yf`@cghUi Yf`F Y]h!`i bX
: U\`fj YfY]b`\`Uh`ni fnY]h" &`A]h[`]YXYfz`XUfi bhYf`Ui W`j]Yf`GhUfhYfz
X]Y`g]W`]b`XYb`j YfgW`]YXYbYb`? UhY[cf]Yb`j Yfgi W`Yb`k YfXYb`
8 Uni`[Y\`0fYb`nk Y]`?]bXYf`]a`8fYggi f!F Y]hYb`i bX`nk Y]
HY]`bY\`a Yf`VY]`XYb`?i hgWXYb"

9]b`VYgcbXYfYg`5i [Yba Yf`_`k]fX`Ui W`Ui ZX]Y`↑ [YbX`]WXYb
Ni gW`Ui Yf`[Y`Y[h" : 0f`X]Y`_`Y]bYb`6Ygi W`Yf`ghY\`h`Y]bY`< 0dZVi f[
gck]Y`Y]bY`Gd]Y`ghfU» Y`ni f`j YfZ0[i b[ž`k `À`fYbX`XUg`60f[Yf\`Ui g
Ui g`<c\`Ybk Ufh\`Y`Z0f`XUg`Y]V`]W`Y`K c`\`gcf[h" <]Yf`_0bbYb`g]W`
X]Y`6Ygi W`Yf`VY]`D]nnUž`9]g`i bX`7f`ÆdYg`gh`Àf`_Yb" `8]Y
9]bhf]hgd`fY]gY`g]bX`[0bgh][. `9fk UW`gYbY`nU\`Yb`nk]gWXYb`%`i bX
&`9i fc`ž`XYf`Ni [Ub[`Z0f`?]bXYf`]gh`gc[Uf`_cghYb`cg" `8]Y
9]bbU\`a Yb`XYg`Hi fb]Yfg`Z]Y» Yb`]b`X]Y`J YfY]bgUfVY]hž
]bgVYgcbXYfY`Z0f``b] Ygh]h]cbYb`]b`Y]b`bYi Yg`J Yfgcf[i b[g[YV`Ài XY
i bX`Y]bYb`?Ua`dZf]W`hYfhi`fa`"

8 Yf`F Y]hgd`c`fh`]b`8 Yi hgW`_Ub X

8]Y`6Y[Y]ghYfi b[`Z0f`XYb`F Y]hgd`c`fh`]gh`b]W`h`bi f`c`_U`gd0fVUf"
@Ui h`Y]bYf`Ghi X]Y`j cb`ĐGC G`\UVYb`%%ž&`A]``cbYb`A YbgWXYb`]b
8 Yi hgW`_Ub X``b`hYfYggY`Ub`DZYfXYb`i bX`F Y]hgd`c`fh`&ž`&`A]``cbYb
A YbgWXYb`VYnY]W`bYb`g]W`U`g`F Y]hYfz`k cVY]`, ("\$\$\$\$`fY[Y`a`À»][
U`_h]j`g]bX" `8]Yg`nY][h`XUg`\`c\`Y``b`hYfYggY`Ub`J YfUbghU`hi b[Yb`k]Y
XYa`@cghUi Yf`Hi fb]Yf`i bX`X]Y`6YXYi hi b[`XYg`F Y]hgd`c`fhg`]b`XYf

XYi hgWYb ?i `hi f"

8]Y`8Yi hgWY`FY]hYf`WXY`J YFY]b][i b[`U`g[fÒ» hY`DZYfXYgdcfh!
J YFY]b][i b[`k Y`hk Y]h`Uh`VYY]bXfi W_YbXY`A]h[`]YXYfnU`Yb.`a
»\f`&\$&(`nÅ`h`a Ub`*`*`&"-`&`A]h[`]YXYfž`k Ug`X]Y`[fc»Y
; Ya Y]bgWUZh`i bX`X]Y`J YFVi bXYb`Y]h`XYf`FY]hYf`j YfXYi h]W`h`
»g[YgUa h[]Vh`Yg`]b`8Yi hgW`UbX`ØVYf`%\$"\$\$\$:]fa Ybž`X]Y`ja
DZYfXYgY`_hcf`U_h]j`g]bXž`i bX`X]Y`6fUbWXY`Uh`Y]bYb`[YgW`ÀmhYb
l a gUhn`j cb`*`ž+`A]`]UfXYb`9i fcž`VYghY`YbX`Ui g`DZYfXY`U`hi b[
i bX`8]Ybgh`Y]ghi b[Yb"

5`X]YgY` : U`_hcfYb`hfU[Yb`XUni`VY]ž`XUgg`XUg`FY]h!`i bX
: U`fhi fb]Yf`]b`@cghUi`b]W`h`bi f`Y]b`fY[]cbU`Yg`9fY][b]g`XUfghY`hž
gcbXYfb`Ui W`Y]bYb`HY]`Y]bYg[fÒ» YfYbž`YVYbX][Yb`BYhmk Yf_g
j cb`FY]hgdcfhU_h]j]h`hYb`]b`8Yi hgW`UbX`V]`XYh`K Yf`X]Y
A Ò[`]W`_Y]h`Uhž`gc`hY`g]W`X]YgYg`9j Yb`h`b]W`h`Ybh[Y`Yb`UggYbž
XYbb`Y]Yf`k]fX`YXYf`6Ygi W`Yf`]b`XYb`6Ubb`XYg`FY]hgdcfhg
[Ync[Yb`

: Øf`k Y]hYfY`»Zcfa Uh]cbYb`ØVYf`XUg`Hi fb]Yf`]b`@cghUi`i bX`XYb
FY]hgdcfhU`[Ya Y]b`_ÒbbYb`G]Y`X]Y`Zc`[YbXYb`GY]hYb`VYgi W`Yb.`
J c`_ggh]a a Yž`F J`@]YbYb`i bX`DZYfX`5_hi Y`"

8YhU]`g	
C fh	»f]W`ck Yf`@UbXž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "j c`_ggh]a a Y"XY • k k k "fj !`]YbYb"XY • k k k "dZYfX!U_hi Y`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh