

? A I `]b`GUVX gYb!5b\U`h. `l a ZfU[Y`ni `? =
WX UbWX b`i bX`< YfUi gZcfXYfi b[Yb`°

8Yf`X][]hU`Y`K UbXY``]b`GUVX gYb!5b\U`h`? A I ` _ÖbbYb`V]g`%) "
GYdhYa VYf`Ub`Y]bYf`l a ZfU[Y`ni f`? ≠bhY[fUH]cb`hY]`bY\`a`Yb`"



GUVX gYb!5b\U`hž`8 Yi hgWX`UbX`!`8]Y`X][]hU`Y`Ni`_i bZh`b]a a h
ni bY\`a`YbX` ; YghU`h`Ubž`i bX`X]Yg`VYhf]Zh]bgVYgcbXYfY`_`Y]bY`i bX
a]h`YfY`l bhYfbY\`a`Yb`f? A I `L`"8Yf`X][]hU`Y`K UbXY``i bX`X]Y
? Øbgh`]WX`Y`≠bhY``][Ybn`f? ≠V]YhYb`gck c\`7\UbWX b`U`g`Ui WX
< YfUi gZcfXYfi b[Yb`ZØf`X]YgY`6Yhf]YVY`"8 Ug`Ni`_i bZhgnYbhfi a`ZØf`
8][]hU`Y`5fVY]h`GUVX gYb!5b\U`h`U`h`Y]bY`l a ZfU[Y`]bg`@YVYb
[Yfi ZYbž`i a`XYb`U`_hi Y`Yb`GhUbX`XYf`? ≠?ca`dYhYbnYb`]b
l bhYfbY\`a`Yb`ni`YfZUggYb`i bX`XYb`6YXUfZ`Ub`6YfUhi b[gl`i bX
E i U`]Zh]Yfi b[gUb[YVchYb`]a`6YfY]WX`? =ni`Yfa`]hY`b`"8]Y
l a ZfU[Y`]gh`V]g`ni a`%)`"GYdhYa VYf`&\$&)`ni [Åb[`]WX`i bX`b]a a h
Yhk U`%\$`A]bi hYb`]b`5bgdfi WX`"8]Y`9f[YVb]ggY`Z]Y»Yb`]b`X]Y
K Y]hYfYbhk]W`_i b[`j]cb`l bhYfghØhni b[gUb[YVchYb`Y]bž`k]Y`
a`g"GUVX gYb!Ub\U`h"XY`VYf]WX`hYh`"

6YgcbXYfg`X]Y`Xi fW`X]Y`7cfc bU!DUbXYa]Y`VYgW`Yi b[hY
8][]hU`]g]Yfi b[`nY][hž`XUgg`j]Y`Y`l bhYfbY`a Yb`a i h][`bYi Y`K Y[Y
[Y`Yb`_`ÖbbYb`"GY`Yg`Xi fW`C b`]bY[YgW`ÄZhY`ja `9]bnY`UbXY`
cXYf`X][]hU`Y`FY`_fi h]Yfi b[gdfcnYggYž`X]Y`5bdUggi b[`Ub
j Yf`ÄbXYfhY` ; Y[YVYb`Y]hYb`k Uf`bchk YbX]["8Yf`b`ÄW`ghY`c []gW`Y
GW`f]hh`VYghY`h`XUf]bž`? ≠[YghYi YfhY`GmghYa Y`ni `]a d`Ya Ybh]YfYbž
X]Y`XYb`6YgW`ÄZh][hYb`XYb`5`hU[`Yf`Y]W`hYfbž`X]Y`9ZZ]n]Ybn
ghY][Yfb`i bX`X]Y`K Yh`VYk YfVgZ`Ä][_Y]h`g]W`Yfb`"8]Y`HYW`bc`c []Yž
X]Y`g]W`gW`bY`Yf`i bX`_ca d`Yi Yf`Ybhk]W`_Y`h`U`g`Zf`Ø`YfY
≠bcj Uh]cbYbž`k]fX`U`YfX]b[g`cZh`bcW`nÖ[Yf`]W`Ub[Ybca`a Yb`
K]Y`]beU`"XY`Yfk`Ä`bhž`Ya dZ]bXYb`?A I`X]Y`9]bZ`Ø`fi b[`bYi Yf`≠!
GmghYa Y`Äi Z][`U`g`YfUi gZcfXYfbX"

7`UbW`b`XYf`8][]hU`]g]Yfi b[

8]Y`8][]hU`]g]Yfi b[`Uh`b]W`h`bi f`<YfUi gZcfXYfi b[Yb`]a
GW`YddhUi ž`gcbXYfb`Ui W`Y]b[]fc»Yg`DchYbn]U`ž`i a`X]Y
DfcXi _]h]]h`Ä]j cb`l bhYfbY`a Yb`ni`ghY][Yfb`i bX`bYi Y
; YgW`ÄZhga Ö[`]W`_Y]hYb`ni`YfgW`Y]»Yb`"a`?cbhYi hij`cb`?A I
Yfa Ö[`]W`h`X]Y`X][]hU`Y`HfUbgZcfa Uh]cb`Y]bY`YZZ]n]YbhYfY
J YfUfVY]hi b[`i bX`Bi hni b[]j`cb`8UhYbž`k Ug`Y]bY`U`hY`fk`ØfX][Y
HfUX]h]cb`]b`bYi Ya`@]W`h`YfgW`Y]bYb`"Äggh`"8UVY]gd]Y`Yb`b]W`h
bi f`7`ci X!GYfj]W`gž`6][`8UhU!5bU`mgYb`i bX`bYi Y`9!7ca`a YfW`!
@Ögi b[Yb`Y]bY`Fc`Y` `Ui W`X]Y`J YfVYggYfi b[`XYf
?i bXYbVYn]Y`i b[Yb`i bX`X]Y`GW`UZZ] b[`dYfgcbU`]g]YfhYf
5b[YVchY`g]bX`YbhgW`Y]XYbX"

9]b`VYXYi hYbXYf`J`cfhY`XYf`8][]hU`]g]Yfi b[`]gh`X]Y`A Ö[`]W`_Y]hž
?cghYb`ni`fYXi n]YfYb`i bX`[`Y]W`nY]h][`X]Y`9ZZ]n]Ybn`ni`ghY][Yfb`
≠gVYgcbXYfY`X]Y`9fgW`Y]»i b[`bYi Yf`A`Äf`_hY`i bX`X]Y
9bhk]W`_i b[`]bbcj Uh]j Yf`DfcXi _]h]j Yf`Y`ZYb`?A I`XUni`ž`]fYb
D`Um`]b`Y]bYf`[`cVU`]g]YfhYb`K]fhgW`UZh`ni`VY`Ui dhYb`"8]Y
<YfUi gZcfXYfi b[Ybž`k]Y`VY]gd]Y`gk Y]gY`X]Y`B`chk YbX][_Y]h]j`cb
≠j Ygh]h]cbYb`]b`a`cXYfbY`HYW`bc`c []Yb`i bX`GW`i`i b[Ybž`V`Y]VYb
YXcW`b]W`h`Ui gž`k]Y`XUg`8][]hU`Y`≠bgh]hi h`_Uf`Ui ZnY][h"

GhfUhY[]Yb`ni f`YfZc`[fY]W`Yb`l a`gYhni b[

l a 'X]Y'<YfUi gZcfXYfi b[Yb'ni 'VYk Å'h][Ybž'Ya dZ]Y\`h'g]W\`X]Y
 9bhk]W_`i b['Y]bYf'i a ZUggYbXYb'8][]hU`]g]Yfi b[gghfUhY[]Y""9]bY
 [fØbX`]W\Y'5bU`mgY`VYghY\YbXYf'; YgW\ÅZhgd'fcnYggY'\`Z'h'XUVY]ž
 X]Y'DchYbn]U`Y`XYf'8][]hU`]g]Yfi b['ni `Yf_YbbYbž'i bX`Yi hYfbY
 9l dYfhYb`_ØbbYb`k Yfhj c``Y`l bhYfghØhni b['V]YhYb"
 GW\`ØggY`VY[f]ZY'\`]YfVY]'g]bX': `Yi]V]'hÅ'h'i bX
 5bdUggi b[gZÅ\`][_Y]h'i` : U_hcfYbž'X]Y`b`XYf'\`Yi h][Yb`NY]h'ØVYf
 9fZc`[`cXYf`A]ggYfZc`[`YbhgW\Y]XYb`_ØbbYb"

⇒a `<]bV`]W_`Ui Z? =]gh`Yg`k]W\h][ž`k Y`W\Y`5i Z[UVYb`A UgW\]bYb
 ØVYfbY\`a Yb`_ØbbYb`i bX`k]Y`g]W\`X]Yg`Ui Z`5fVY]hgUV`Åi ZY
 Ui gk]f_h`'8U\Yf`k]fX`X]Y`GW\i`i b[`i bX`9bhk]W_`i b[`j`cb
 A]hUfVY]hYfb`ni f': ØfXYfi b[`X][]hU`Yf`?ca dYhYbnYb`]a a Yf
 k]W\h][Yf""`b`XYf`DfUI]g`nY][h'g]W\ž`XUgg`Xi fW\`? =b]W\h`bi f
 a`cbchcbY`5i Z[UVYb`Ui hca Uh]g]Yfh`k YfXYbž`gcbXYfb`Ui W\`Y]bY
 Gma`V]cgY`nk]gW\Yb`A YbgW\`i bX`A UgW\]bY`YbhghY\`h` `Y]bY
 9bhk]W_`i b[ž`X]Y`gck c`\`5fVY]hgd`ÅhnY`U`g`Ui W\`
 5fVY]hgVYX]b[i b[Yb`j`YfVYggYfh"

Ni gUa`a Yb[YZUggh`V]YhYb`? =i bX`X][]hU`Y`HYW\bc`c[]Yb`ZØf`?A l
 Ybcfa`Y`7\UbW\`b`ni f`K`Y]hYfYbhk]W_`i b[""l bhYfbY\`a Ybž`X]Y`Yhnh
]b`X][]hU`Y`?ca dYhYbnYb`]bj`Ygh]YfYb`i bX`a`i h][`bYi`Y`K`Y[Y
 [Y\Ybž`g]bX`[i h[YfØghYhž`i a`Ui W\`ni _ØbZh][`]a`K`YhhVYk`YfV
 VYghY\Yb`ni`_ØbbYb`"Bi hnYb`G]Y`X]Y'; Y`Y[Yb\Y]h`i bX`bY\`a`Yb
 G]Y`Ub`XYf`l`a`ZfU[Y`XYg`Ni`_i`bZhgnYbhfi`a`g`hY]ž`i`a``A`fY`Y][YbY
 ?cb`_i`ffYbnZÅ\][_Y]h`ni`ghÅf`_Yb`i`bX`]b`X]Y`X][]hU`Y`Ni`_i`bZh`ni
 ghUfhYb`°

8YhU]`g	
C fh	GUW\gYb!5b\U`hž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • a`g`gUW\gYb!Ub\U`h`XY • k`k`k`"]beU`XY • X][]hU`Yg!]bgh]hi`h`XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh