

: U\ ffUXgW\ b]hnY`^U[X`]b`A U[XYVi f[.
GdU» `ZØf`X]Y`[Ub nY` : Ua]`Y`°

9f`YVYb`G]Y`X]Y`gdUbbYbXY` : U\ ffUXgW\ b]hnY`^U[X`]b
A U[XYVi f[`Ua` " "5i [i gh`%) `GhUh]cbYbž`_fYUh]j Y`5_h]cbYb
i bX` ; Yk]bbY`k UfhYb`Ui Z`G]Y`"



6fY]hYf`K Y[`%%Už`' - %\$(`A U[XYVi f[ž`8Yi hgW\ `UbX`!`9]b
VYgcbXYfYg`9j Ybh`ZØf`F UXZU\ fYf.]bbYb`i bX`9bhXYW_Yf.]bbYb
ghY\h]b`A U[XYVi f[`Ui Z`XYa` Dfc[fUa` a` °`<Yi hYž`Ua` `&\$" ' & ') ž
nk]gW\Yb`%) `i bX`%, `i \fž`Z]bXYh`X]Y`gdUbbYbXY
: U\ ffUXgW\ b]hnY`^U[X`ghUh`8]YgY`J YfUbgH`hi b[`j Yfgdf]W\h`Gd]Y`ž
GdU» `i bX`_fYUh]j Y`5_h]cbYb`ZØf`U`Y`5`hYfg[fi ddYb`i bX`Vf]b[h`X]Y
A U[XYVi f[Yf`F UX_i`hi f`Ui Z`X]Y`GhfU» Y`"

@cg`[Y\hg`Ub`Y]bYa` j cb`g]YVYb`GhUfhdi b_hYb`]b`XYf`GhUXh`5b
YXYa`X]YgYf`C fhY`k]fX`XYb`HY]`bY\ a Yf.]bbYb`Y]bY`dYfgØb`]W\Y
: U\ ffUXgUa` a Y`_UfhY`Ui g[Y\ÅbX][hž`X]Y`g]Y`Xi fW\`XUg`GUa` a Y`b
j cb`Gh]W_Yfb`a]h`A U[XYVi f[Yf`K U\fnY]W\Yb`Ub`YXYa`XYf
]bg[YgUa`h`) `GhUh]cbYb`j Yfj c`ghÅbX][Yb`_ØbbYb`K Yf

a]bXYghYbg`%\$`GhUh]cbYb`a Y]ghYfhž`\\Uh`X]Y`7`\\UbWž`Ua
; Yk]bbgd]Y`i a` `%, .` \$`I` \\f`j` cf`XYa` `58: 7ž`6fY]hYf`K Y[`%%Už
hY]`ni bY`\\a Yb`i bX`Y]bYb`_`Y]bYb`DfY]g`ni` [Yk]bbYb`"9g`c`\\bh`g]W
U`gcž`X]Y` : U\\ffUXhci f`[Ya Y]bgUa` `a]h: Ua]]Yž: fYi bXYb`cXYf
gdcfh]WYb` ; fi ddYb`ni` i bhYfbY`\\a Yb`°

J]Y`gY]h][Y`5`_h]j]hÅhYb`i bX`_fYUh]j Y
GhUh]cbYb

8]Y`GW`b]mY`^U[X`V]YhYh`Y]bY`Vi bhY`A]gW`i b[`Ui g
6UghY`U_h]cbYbž`F`ÅhgY`b`i bX`A]b]gd]Y`Ybž`VY]`XYbYb`a Ub`g]W
b]W`h`bi f`gdcfh]W`VYhÅh][hž`gc bXYfb`Ui W`_fYUh]j Y`XYYb
i a`gY`mYb`_`Ubb`"8]Y`i bhYfgW`]YX`]W`Yb`Fi bXYb`Åb[Yb`g]bX`]XYU`
gck`c`\\`ZØf`?]bXYfž`X]Y`g]W`Ui Z`_i fnYb`Hci fYb`Ui ghcVYb`k`c`Ybž
U`g`Ui W`ZØf`YfZU`\\fYbY`F`UXZU`\\fYfž`X]Y`Ui Z`Åb[YfYb`GhfYW`Yb
i bhYfk Y[g`gY]b`a` ØW`hYb`"

8Ug`9b[U[Ya YbhXYf`A U[XYVi f[Yf`F`UX`_i` `hi`f`n]Y`h`XUfUi ZUVž
Y]bY`ZU`\\ffUXZfYi bX`]W`Y`GhUXh`ni` `ZØfXYfb`i bX`X]Y` : fYi XY`Ua
F`UXZU`\\fYb`g]W`hVUf`ni` `a` UW`Yb`"A]h`X]YgYf`J`YfUbghU`hi` b[`k`]fX
b]W`h`bi f`XUg`gdcfh]W`Y`?`ØbbYb`[YhYghYhž`gc bXYfb`Ui W`X]Y
; Ya Y]bgW`UZh`i bX`XYf`GdU`»`Ua` `9bhXYW`Yb`bYi Yf`K Y[Y`[YghÅf`_h`"

⇒bhYfU_h]j Y`9bhXYW`_i b[ghci f`ZØf` ; fc»`i bX
?`Y]b

9]b`<`Ø`Ydi b`_h`XYf` : U\\ffUXgW`b]mY`^U[X`]gh`X]Y`A` Ø[`]W`_Y]hž`g]W
XYb`Gh]W`Yf`a`]h`XYa` `A U[XYVi f[Yf`K` U`fnY]W`Yb`ni` `j`YfX]YbYbž
k`Ug`i`ba]hY`VUf`ni` a` `GUa` a` Y`gdU`»`VY]hfÅ[h`8]Y`GhUh]cbYb`V]YhYb
ni`XYa` `Y]bY`ZfY]Y`K` U`\\`XYg`K` Y[Ygž`gcXUgg`^XY`f`HY]`bY`\\a` Yf`.]b
]bX]j]Xi Y`Y`b`hgW`Y]XYb`_`Ubbž`k`Y`W`Y`F`ci`hYb`ni` `XYb`5i`Z[UVYb
i bX`Gd]Y`Yb`Ua` `VYghYb`dUggYb`"8Ug`[Ya Y]bgUa` Y`F`UXZU`\\fYb`]b
XYf` ; fi ddY`gc f[h`ZØf`Y]b`hc`Y`g`A]hY]bUbXYf`i bX`gW`UZh
9f]bbYfi b[Ybž`X]Y`a` Ub`b]W`h`j`Yf[]ggh`"

5V[Yfi bXYh`k`]fX`X]Y`J`YfUbghU`hi` b[`a`]h`XYb`VYghYb`K` ØbgW`Yb
ZØf`Y]bY`[i`hY` : U`fh`i` bX`j]Y`GdU`»`VY]a` `9bhXYW`Yb`" : Øf`U`Y`ž`X]Y

VYfY]hg' b hYfYggY'Ua' bÅW ghYb'9j Ybh\UVYb.'9]bY'k Y]hYfY
: U\ffUXgW.b]hnY`U[X']gh'ZØf'XYb'' ''5i [i gh'X]YgYg'Å\ fYg'[Yd`Ubhž
X]Y'À\b`]WXY'5_h]j]hÅhYb'i bX'GhUh]cbYb`V]YhYb`k]fX"

CV'↑ b['cXYf'U'h' '\]Yf']gh'ZØf'U`Y`Yhk Ug'XUVY]'5i Z'ni f
9bhXYW_Yfhci f'Ui Z'nk Y]'F ÅXYfb°

: Øf'k Y]hYfY' bZcfa Uh]cbYb'ØVYf'X]Y'J YfUbghU`hi b[ž'VYgi WXYb`G]Y'
A YYh]b[dc]bh'A U[XYVi f['cXYf'FUX_i`hi f'A 8"

8YhU]`g	
Cfh	6fY]hYf'K Y['%%Už' - %\$('A U[XYVi f[ž 8Yi hgW`UbX
Ei Y`Yb	<ul style="list-style-type: none">• k k k "a YYh]b[dc]bh!• a U[XYVi f["XY• fUX_i`hi f!a X"XY

6Ygi WXYb`G]Y'i bg'Ui Z.`b!U["bYh