

A U[XYVi f['[Y[Yb'6Yf`]b. '9]b' < UbXVU`!
:]bU`Y`XYf`Gi dYf`Uh]j Y°

G7`A U[XYVi f[`hf]Zzh`a `7\Ua d]cbg!@YU[i Y!:]bU`Y`Ui Z
: ØWgY`6Yf`]b""HfU]bYf`K]Y[Yfh`ZcfXYfh'a Y\f`XYi hgWXY
GhUfhd`ÀhnY"



A U[XYVi f[ž'8Yi hgW`UbX`!`5a`%) "'đ b]'&\$&) `]gh`Yg`YbX`]W
gck Y]h`8Ug':]bU`Y`XYf`< UbXVU`!6i bXYg`][U`ghY`h`Ui Z`XYa
Dfc[fUa`a`i bX`Yg`[]Vh`Y]b`fY]b`XYi hgWXYg`8i Y`nk]gWYb`XYa`G7
A U[XYVi f[`i bX`XYb': ØWgYb`6Yf`]b""8]YgY`?cbghY`Uh]cb`]gh
VYgcbXYfg`VYa Yf`_Ybgk Yfhž`XYbb`Yg`]gh`VYfY]hg`XUg`Xf]hY`A U`]b
XYf`' &!`À\`f][Yb'; YgW]W`hY`XYf`< UbXVU`!7\Ua d]cbg!@YU[i Yž
XUgg`nk Y`XYi hgWXY`HYUa`g`a`i:]bU`Y`Ui Z]bUbXYfhfYZZYb`"Ni j cf
_Ua`Yg`ni`À\b`]WYb`?cbZfcbhUh]cbYb`]b`XYb`>\fYb`&\$+\$`i bX
&\$%(ž`U`g`X]Y`HYUa`g`H<K`?)Y`i bX`G;`i: `YbgVi f[!<UbXYk]h`XUg
: Y`X`XYf`6YghYb`Xca]b]YfhYbž`k]Y`**A 8 F`VYf]W`hYh`"**

8Yf`G7`A U[XYVi f[`Yfn]Y`hgY]bYb`D`Uhn`]a`i:]bU`Y`XUb`_`Y]bYg
Ui ZfY[YbXYb`<U`VZ]bU`g`[Y[Yb`XYb': 7`6UfW`cbUž`XUg`a`]h`%' \$

YbXYhY"·BUW`Y]bYa`Ui`g[Y[`]WYbYb`%, .%, `ni`f`<U`VnY]h`VYk`]Yg`
A U[XYVi`f[`?Ua`dZ[Y]ghž`cVkc`\\`XUg`HYUa`nk`]gWYbnY]h]W`a`]h`
V]g`ni`j`]Yf`HcfYb`ni`fØW`_U["`C`a`Uf`ϕ[]`A U[bi`ggcb`k`Uf`XYf`<Y`X`
XYg`HU[Yg`a`]h`VYY]bXfi`W`_YbXYb`Y`Z`HcfYb"·ϕ`XYf`GW`i`ggd`UgY`
ØVYfbU`a`H]a`<c`fb`_Y`X]Y`J`YfUbhk`cfhi`b[`i`bX`g]WYfhY`a`]h`XYa`
YbhgWY]XYbXYb`HfYZYf`]b`XYf`Y`h`hYb`GY`_i`bXY`XYb`G]Y[ž`gc`X]Y`
6Yf]W`hYfghU`hi`b[`XYf`GØXXYi`hgWYb`NY]hi`b["

9]b` : Y]YfhU[`ZØf`XYb`XYi`hgWYb`< UbXVU``

G7`A U[XYVi`f[g`HfU]bYf`6YbbYh`K`]Y[Yfh]g]Y`h]b`X]YgYa` :]bU`Y`
Y]bYb` : Y]YfhU[`ZØf`XYb`XYi`hgWYb`< UbXVU`` "·9f`ZcfXYfh`ni`XYa`
Y]bY`9f`Ø`i`b[`XYf`XYi`hgWYb`GhUfhd`À`h`Y`]b`XYf`7`Ua`d]cbg`
@YU[i`Yž`XU`XYf`?`cb`_i`ffYbn`_Ua`dZ]b`XYf`6i`bXYg`][U`ghUf`_`
ni`[Ybca`a`Yb`\\`Uh`i`bX`Yg`Ài`»`Yfgh`gW`k`]Yf][`]ghž`g]W`ZØf`X]Y`
]bhYfbU]cbU`Yb`K`Y`h`VYk`Y`fVY`ni`ei`U`]Z]n]YfYb"·8]YgY`DfcV`Ya`Uh]`
k`i`fXY`VYgcbXYfg`XYi`h]W`]b`X]YgYf`GU]gcbž`X]Y`ZØf`X]Y`?`i`Vg`a`]h`
?`cdZ]Ub!`?`cdZ]FYbbYb`i`bX`gdUbbYbXYb`6Y[Y[bi`b[Yb`[YdfÀ[h`
k`Ufž`VYf]W`hYh`A`8`F`"

B`YVYb`A U[XYVi`f[`gcf[hYb`Ui`W`X]Y` : ØW`gY`6Yf`]b`]a`<U`VZ]bU`Y`
ZØf` : i`fcfY"·A`]h`Y]bYa`_`UfYb`" (·&(!G]Y[`ØVYf`<67`B`UbhY`g`gY`h`hYb`
g]Y`Y]b`XYi`h]W`Yg`NY]WYb"·5i`W`k`Ybb`A`Uh`Ug];`]XgY`ZØf`Y]bYb`
A`ca`Ybh`a`]h`Y]bYf`fchYb`?`UfhY`j`ca` : Y`X`a`i`gghY`ž`hfU`hYf`V]g`ni`a`
GW`i`gg`U`g`k`]W`h][Yf`HY]`XYg`HYUa`g`]b`9fgWY]bi`b["·8Y`Ub`
A`]cgUj`^`j`]a`Hcf`k`Uf`Y]b` : Y`g`]b`XYf`6fUbXi`b[ž`k`À`fYbX`@UggY`
5bXYfggcb`a`]h`gY]bYb`g]YVYb`HcfYb`a`U»[YV]W`ni`a`9fZc`[`
VY]hfi`["

8]Y` ; YgW]W`hY`XYf`< UbXVU``!6i`bXYg`][U

8]Y`<UbXVU``!6i`bXYg`][U`fk`6@Ł`\\`Uh`g]W`gY]h]`fYf`9]bZØ`fi`b[`]b`
XYf`GU]gcb`%-`*`*`#`+`ni`Y]bYf`XYf`gh`À`f`ghYb`@[Yb`9i`fcdUg`
Ybhk`]W`_Y`h`G]Y`ghUfhYhY`ni`b`À`W`gh]b`nk`Y]fY[]cbU`Yb`GY`_h]cbYbž`
VYj`cf`g]Y`%-`++`]b`Y]bY`Y]bhY]][Y`@[U`i`a`[Yk`UbXY`h`k`i`fXYž`X]Y`
\\`Yi`hY`%, `?`i`Vg`i`a`ZUggh"·Ni`f`U`_hi`Y`Yb`GU]gcb`\\`UVYb`
GdcbgcfYbk`YW`gY`ZØf`Zf]gWYb`K`]bX`[Ygcf[h`XYf`bYi`Y`
<Ui`d`hgdc`bgcf`8U_]b`\\`Uh`X]Y`@[U`]b`X]Y`8U_]b`<UbXVU``!

6i bXYg`][U'i a VYbUbbh"8]Y'@[U'hfÅ[h]bg[YgUa h' ('Gd]Y`hU[Y
Ui gž'c\bY'D`UmcZg'cXYf':]bU`Yž'k Ug'X]Y'6YXYi hi b['XYf'fY[i `ÀfYb
GU]gcb'bcW`i bhYfghfY]W`h'K]_]dYX]U"

A]h'X]YgYf'gdUbbYbXYb'5i g[Ub[g`U[Y`XØfZhYb'g]W`gck c\`X]Y
: Ubg']b'? Ò'b`U`g`Ui W`X]Y`< UbXVU``[Ya Y]bXY']b'[Ubn'8Yi hgW`UbX
Ui ZY]b'dUW_YbXYg':]bU`Y`ZfYi Yb""9g`V`Y]Vh'UVni k UfhYbž'k Y`W`Yg
HYUa `Ua `9bXY`U`g`G]Y[Yf'j ca `D`Uhn'[Y`h'i bX'g]W`XYb
VY[Y`fhYb'7`Ua d]cbg!@YU[i Y!H]hY`g]W`Yfh"

8YhU]`g	
C fh	A U[XYVi f[ž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Xf"XY• k k k "gi YXXYi hgW`Y"XY• Yb"a "k]_]dYX]U"cf[

6Ygi W`Yb`G]Y'i bg`Ui Z.`b!U["bYh