

Ghfca Ui gZU``']b '?`cghYfa UbgZY`X. HYW b]_Yf`]a '9]bgUhn°

9fZU\FYb`G]Y`X]Y`U_hi Y``Yb`Ghfca Ui gZÄ``Y`']b '?`cghYfa UbgZY`X
Ua '\$+ "\$+ "&\$&) 'i bX`k]W h][Y`ž Zcfa Uh]cbYb`ni f
Ghfca j Yfgcf[i b["



?`cghYfa UbgZY`Xž`GUW gYb!5b\U`hž`8Yi hgW`UbX`!`ž
?`cghYfa UbgZY`Xž`GUW gYb!5b\U`hž`\Uh`Yg`_Øfn`]W`Y]b][Y
Ghfca ghØfi b[Yb`[Y[YVYbž`X]Y`Ua '+" 'ž ']'&\$&) `X]Y`c`U`Y
9bYf[]Yj Yfgcf[i b[`VYY]bhfÄW h][h`\UVYb" J cf`U`Ya `X]Y
A]hY`XYi hgW`Y`BYhn[YgY`gW`UZh`Ghfca `a V<`]gh`ZØf`X]Y
GhØfi b[gVYgY]h][i b[`j YfUbhk cfh`]W`"@Ui h`bYk g"XY`g]bX
HYW b]_Yf`j cf`Cfh]a '9]bgUhnž`i a `X]Y`DfcV`Ya Y`ni `VY\YVYb" `8]Y
`YnhY`K Ufhi b[`Ua `Ghfca bYhn`]b`XYf`FY[]cb`k i fXY`i a `%*. ((`I \f
UV[YgW`cggYb"

⇒ `GW b]h`\UVYb`X]Y`A YbgW`Yb`]b '?`cghYfa UbgZY`X`bi f`k Yb][Y
A]bi hYb`dfc`ž\`f`a]h`Ghfca Ui gZÄ``Yb`ni `Äa dZYb" `8YbbcW`[]Vh
Yg`]a a Yf`k]YXYf`B]YXYfgdUbbi b[gghØfi b[Ybž`X]Y`j cb

j YfgWk]YXYbYb': U_hcfYb'j Yfi fgUWk'h'k YfXYb'_ÖbbYb"8 Ug
U_hi Y`Y'DfcV`Ya`ja`J Yfgcf[YfbYhnžk Y`WkYg'i a`%*.() `l \f`ni f
?Ybbhb]g'[Ybca a Yb`k i fXYž'_ÖbbhY`Yj Ybhi Y``a`]h'[Yd`UbhYb
K Ufhi b[gUfVY]hYb`ni gUa a Yb\Äb[YbžXUfØVYf'[]VhYg`UVYf'bcWk
_Y]bY`j Yf`Ägg`]WkYb`bZcfa Uh]cbYb"

K Ug`hi b`VY]`Y]bYa`Ghfca Ui gZU``3

6Y]`Y]bYa`Ghfca Ui gZU``[]`h`Ygž`Fi \Y`ni`VYk U\fyb"Ni Yfgh`gc`hY
XYf`G]WkYfi b[g_UghYb`ØVYfdFØZh'k YfXYbž'i a`ZYghni ghY`Ybž`cV
XYf`5i gZU``bi f`XUg`Y][YbY`Ni \Ui gY`VYhf]Zh'cXYf`Ui Wk`X]Y
BUWkVUfgWkUZh"8]Y`K YVgY]hY`ghfca Ui gZU``cf[`V]YhYh`Y]bY
]bhYfU_hj] Y`?UfhYž`X]Y`Yg`Yfa Ö[`]Wkž`U_hi Y`Y`Ghfca Ui gZÄ``Y`]b
XYf`FY[]cb`bUWkni j c`n]Y\Yb"Bi hnyf`_ÖbbYb`Ui Wk`gY`Vgh`Y]bYb
5i gZU``ØVYf`Y]b`Y]bZUWkYg`A Y`XY!: cfa i`Uf`Y]bhFU[Yb"

⇒ : U``j cb`[fÖ» YfYb`5i gZÄ``Yb`Ya dZ]Y\`h`Yg`g]Wkž`XYb
9bYf[]Yj Yfgcf[Yf`X]fY_hni`_cbhU_h]YfYb"l bX`b]Wk'hj Yf[YggYb.
9`Y_hf]gWkY`; YfÄhY`gc`hYb`k Ä\fybX`Y]bYg`5i gZU``g`Ui g[YgWkU`hYh
V`Y]VYbž'i a`GWkÄXYb`Xi fWk`a Ö[`]WkY`, VYfgdUbbi b[Yb`ni
j Yfa Y]XYb"l a`g]Wk`Ui ZY]bYb`Ghfca Ui gZU``j cfni VYfY]hYbž`k]fX
Ya dZc\`Ybž`HUgWkYb`Ua dYbž`K UggYf`i bX`@YVYbga`]hY`
VYfY]hni \U`hYb`i bX`Y]bYb`BchZU``d`Ub`ni`YfghY`Yb"

8]Y`F`Y`Yj`Ubn`j`cb`Ghfca Ui gZÄ``Yb

Ghfca Ui gZÄ``Y`g]bX`b]Wk'h`bi f`Y]bY`Äf[Yf`]WkY`l bhYfVfYWk`i b[`XYg
5`hU[gž`g]Y`_ÖbbYb`Ui Wk`[Ygi bX\Y]h]WkY`F]g]_Yb`i bX
k]fhgWkUZh]WkY`J Yf`i ghY`a`]h`g]Wk`Vf]b[Yb"@"Ui`h`
6i bXYgfY []Yfi b []gh`X]Y`9bYf[]Yj Yfgcf[i b[`ZØf`XYb`K c\`ghUbX
]b`8Yi hgWk`UbX`nYbhFU"?"i fnZf]gh][Y`5i gZÄ``Y`g]bX`a Y]gh`c_U`
VY[fYbnhi bX`XUi Yfb`cZhi bi f`A]bi hYbž`k Ä\fybX`6`UW_c`i hg
[Yc[fUZ]gWk`i a`ZUb[fY]WkYf`gY]b`_ÖbbYb`i bX`Yf\YV`]WkY
5i gk]f_i b[Yb`Ui Z`<Ui g\U`hY`i bX`l bhYfbY\`a Yb`\UVYb"

⇒ `>\f`&\$&' ``U[`XYf`Xi fWk`gWk`b]h]WkY`Ghfca Ui gZU``dfc`<Ui g\U`h
]b`8Yi hgWk`UbX`VY]`YX][`]Wk`%`A]bi hYbž`k Ug`i bgYf`Ghfca bYh`ni
Y]bYa`XYf`g]WkYfghYb`k Y`hk Y]h`a UWk`h"5i » YfXYa`gcf[h`XUg`b

!%&Df]bn]d 'XUZØfž'XUgg'ja 'BchZU''gWk.bY''Ui Z'U'hYfbUh]j Y
 Ghfca ei Y''Yb'ni [Y[f]ZYb'k YfXYb'_Ubb" '8YbbcWk']gh'Yg'k]Wk h][ž
 YbhgdFYWkYbX'j cfVYfY]hYh'ni 'gY]b'i bX'X]Y'U''[Ya Y]bYb
 G]Wk Yf\Y]hg\]bk Y]gY'ni 'VYUWk hYb"

Ni gUa a YbZUggYbX''Äggh'g]Wk'gU[Ybž'XUggž'cVkc\`
 ?`cghYfa UbgyZ'X'ni fnY]h'a]h'Y]bYf'GhØfi b['_Äa dZhž'X]Y
 9bYf[]Yj Yfgcf[i b[']b'8Yi hgWk'UbX']bg[YgUa h'ghUV]'i bX'g]Wk Yf
 V'Y]Vh" 'K]Wk h][']ghž'XUgg'X]Y'6Øf[Yf']bZcfa]Yfh'g]bX'i bX'k]ggYbž
 k]Y'g]Y'g]Wk'ja ' : U''Y'Y]bYg'Ghfca Ui gZU''g'Ua 'VYghYb'j Yf\U'hYb"

8YhU]`g	
Cfh	?`cghYfa UbgyZ'Xž'GUWk.gYb!5b\U'hž 8Yi hgWk'UbX
Ei Y''Yb	<ul style="list-style-type: none"> • k k k "bYk g"XY • ghfca Ui gZU''cf[• k k k "Vi bXYgfY[]Yfi b["XY

6Ygi WkYb'G]Y'i bg'Ui Z.'b!U["bYh