

; fc» _UhnY`]b`GUU`Y_fY]g. `Di a U`Ui Z`XYf
: `i W`h` `< U`hY`5VghUbX`°

→a`gØX`]W`Yb`GUU`Y_fY]g`k`]fX`Y]b`a`i`h`a`U`»`]W`Yf`Di`a`U`
[`Ygi`W`h`ž`k`À`fYbX`]b`<`U`Y`Y]b`G!HYffcf]gh`ZYgh[`Ybca`a`Yb`
k`i`fXY`"5_hi`Y`Y`9bhk`]W`i`b[`Yb`\\Yf"



< U`Y`!Hfc`h`Už`8Yi`hgW`X`UbX`!`8]Y`9fY][`b]ggY`]b`<`U`Y`i`bX`XYa`
l`a`UbX`VYgW`ÀZh[`Yb`XYfnY]h`X]Y`;`Ya`ØhYf`"5i`Z`XYf`Y]bYb`GY]hY`
gcf[`h`X]Y`a`Ö[`]W`Y`G]W`hi`b[`Y]bYf`;`fc»_UhnYž`j`Yfa`i`h`]W`Y`Y]bYg`
Di`a`Ugž`ZØf`5i`ZfY[`i`b[`ž`k`À`fYbX`U`i`Z`XYf`UbXYfYb`GY]hY`Y]b`\\UfhYf`
Dc`]nY]Y]bgUhm`k`Y[`Yb`Y]bYg`G!J`YfXUW`hg`X]Y`GW`U[`nY]`Yb`
Xca`]b]Yfh`"8]Y`Dc`]nY]`\\Uh`XUg`;`YV]Yh[`fc»`f`À`i`a`][`ØVYfk`UW`hi`bX`
X]Y`6Yj`Ö`_Yfi`b[`[`Yk`Ufbhž`g]W`X`Y`a`dchYbn]Y`Y`b`F`Ui`Vh]Yf`b]W`h`
ni`b`À`Yfb"

K`]Y`a`n`"XY`VYf]W`hYhž`k`i`fXY`X]Y`G]W`hi`b[`X`Yg`Di`a`Ug`Xi`fW`Y]b`
J]XYc`VY`Y[`hž`XUg`Y]bY`A`]hUfVY]hYf]b`X`Yg`@UbXfUhgUa`hYg`
Ui`Z[`Ybca`a`Yb`\\Uh`"GUV]bY`;`Ui`gh]W`ž`X]Y`F`YZfYbh]b`X`Yg`
GUU`Y_fY]gYgž`\\Uh`X]YgY`E`i`Y`Y`U`g`[`Ui`V`\\UZh`Y]b[`Yghi`Zh`

9l dYfhYb'g]bX'g]W\ 'a]h'Yfk Y]'Y'a]h', \$!dfcnYbh[Yf'G]W\ Yf\Y]h
g]W\ Yfž'XUgg'Yg'g]W\ 'i a 'Y]bYb'Di a U'\UbXY'hž'XYf'YXcW\ 'b]W\ h'ni
XYb'; fc»_UhnYb'nÀ\ 'h"

; fc» Y'Gi W\ U_h]cb'i bX'9bhk Ufbi b[

8]Y'Gi W\ Y'bUW\ 'XYa 'Di a U'k]fX'a]h'i a ZUb[fY]W\ Yb'A]hhY`bž
XUfi bhYf'Ui W\ '8fc\ bYbž'Xi fW\ [YZ\fh"5a '8]YbghU['k UfYb'gc[Uf
XfY]'Gi W\ hYUa g']a '9]bgUhn"B UW\ 'Y]bYf'YfghYb'5i ZfY[i b['k i fXY
YXcW\ 'gW\ bY''_Ufž'XUgg'X]Y'G]W\ hi b['fY'Uh]j]Yfh'k YfXYb'a i ggž
XU'bYi Y' bZcfa Uh]cbYb'XUfUi Z\]bXYi hYbž'XUgg'XUg'H]Yf
a Ò[']W\ Yfk Y]gY'_Y]bYf'gY]b'_ÒbbhY"Gc'k i fXY'X]Y'Gi W\ Y'bUW\
XYa 'bYi Yb'?Ybbhb]gghUbX'ni fØW_[YZU\ fYb'i bX'X]Y'6Yj Ò'_Yfi b[
ØVYf'X]Y'K Ufb!5dd'B-B5']bZcfa]Yfhž'XUgg'_Y]bY'U_i hY'; YZU\ f
a Y\ f'VYgh\ 'h"

: U`g'XUg'H]Yf'[Yg]W\ hYh'k]fXž'gc''Y]b'9l dYfhY'\YfUb[Ync[Yb
k YfXYbž'i a 'Yg'ni 'VYhÀi VYb'i bX']b'Y]bYb'Ncc'ni 'Vf]b[Yb"8Yf
6Yf[ncc'<U`Y'\Uh'VYfY]hg'gY]bY'Ni gh]a a i b['ni f'5i ZbU\ a Y
[Y[YVYbž'i bX'Ui W\ 'XYf'Ncc']b'5gW\ Yfg'YVYb'ghY\ 'h'ni f
8]gdcg]h]cb"l a gc'a Y\ f'j Yfk i bXYfb'X]Y'6Y\ ÒfXYbž'XUgg'g]Y'V]g
Yhnh_Y]bY'<]bk Y]gY'Ui ZY]bY'a Ò[']W\ Y': 'i W\ h'Ui g'Y]bYa 'Ncc
cXYf'N]f_i g'\UVYb"J]Y'a Y\ f'k]fX'j cb'Y]bYf'a Ò[']W\ Yfk Y]gY
]'Y[U'Yb'<U'hi b['Ui g[Y[Ub[Ybž'bUW\ XYa 'U`Y'VY_UbbhYb
H]Yf\ U'hYf'VYžfU[h'k i fXYb"

9fgW\ fYW_YbXY'J c fZÀ`Y

⊖'XYb''YhnhYb'HU[Yb'k i fXY'Y]bY'YfgW\ fYW_YbXY'9bhXYW_i b[']b
: cfa 'Y]bYg[Yf]ggYbYb'?U'VYg]b'XYf'BÀ\Y'Y]bYg'GYg'g[Ya UW\ h"
8Yf'?UXUj Yf'k]fX'bi b'i bhYfgi W\ hž'i a 'ZYghni ghY''Ybž'cV'Y]bY
FUi V_UhnY'XUZØf'j YfUbhk cfh]W\ ']gh"Gc'W\ Y'J c fZÀ`Y'g]bX']b
8Yi hgW\ 'UbX'b]W\ h'bYi /j cf'nk Y]'X\ fYb'gcf[hY'Y]bY
j Yfa Y]bh]W\ Y'@Òk]b']b'?`Y]ba UW\ bck 'VY]'6Yf']b'ZØf'GW\ 'U[nY]'Ybž
X]Y'g]W\ 'gdÀhYf'U'g'K]XgW\ k Y]b'\YfUi gghY''hY"⊖'; fc» Vf]hUbb]Yb
[UV'Yg'j cf'&\$'X\ fYb'À\ f]W\ 'GW\ Àhni b[Yb'j cb'Yhk U'+"\$\$\$
G]W\ hi b[Ybž'j]Y'Y'XUj cb'Ybhd i ddhYb'g]W\ 'gdÀhYf'U'g'ZU'gW\ ž'k]Y
Yhk U'<Ui g_UhnYb'cXYf'gc[Uf'Ghc Zh]YfY"

DUFU`Y`ni `XYb`9bhk]W_`i b[Yb`fi bX`i a `X]Y`G]W\hi b[`XYg`Di a Ug
 [UV`Yg`Y]bYb`XfUa Uh]gW`Yb`Dc`nY]Y]bgUhn`b`< U`Y!Hfch\U"
 6Yk UZzbYhY`Dc`n]ghYb`a UW`hYb`Y]bYb`9]bgUhn`b`Y]bYf`K c\bi b[ž
 k Y]`Y]b`Xcfh`YVYbXYf`A Ubb`j YfX`W`h][h`k]fXž`ZØf`XYb`≠G
 [Y_`Äa dZ`h`ni `UVYb`"8]Yg`nY][hž`XUgg`X]Y`Dc`nY]`b`< U`Y`b]W`h`bi f
 a]h`h]Yf]gW`Yb`6YXfc\i b[Ybž`gcbXYfb`Ui W`a]h
 gW`k Yfk]Y[YbXYb`A YbgW`Yb`fYW`hgj Yf`Ymi b[Yb`_cbZfcbh]Yfh`]gh"

8 Yf`Di a U`i bX`gY]bY`Ufh[YfYW`hY`< U`hi b[

⇒a `Ni gUa a Yb\Ub[`a]h`XYf`<U`hi b[`j cb`; fc»_UhnYb`\Uh`X]Y
 F Yhi b[`Y]bYg`Di a Uk Y`dYb`b`8Yi hgW`UbX`_Øfn`]W`ZØf`5i ZgY\Yb
 [Ygcf[h`9]b`gc`W`Yg`H]Yf`k i fXY`]a `5`hYf`j cb`UW`h`K cW`Yb`Ui g
 HgW`YW`]Yb`bUW`8Yi hgW`UbX`[YgW`a i [[Y`hi bX`YVhY`i bhYf
 VYXYb_]W`Yb`6YX]b[i b[Yb`b`Y]bYf`_Y]bYb`K c\bi b[`]b`6UXYb!
 K ØfhYa VYf["`8Yf`6Yg]hnYf`a i gghY`XUg`H]Yf`gW`]Y»`]W`UV[YVYbž
 XU`5bk c\byf`i bX`X]Y`J Yfa]YhYf]b`5`Ufa ` [YgW`U[Yb`\UhYb`"
 Gc`W`Y`; YgW`]W`hYb`g]bX`k]W`h][ži a `XUg`6Yk i gghY]b`ZØf
 Ufh[YfYW`hY`H]Yf\U`hi b[`ni`gW`ÄfZYb`"8Yf`Di a U`YVh`a]h`Yfk Y]Y
]b`XYf`H⇒F 5F H`K]`Xh]YfghUh]cb`i bX`_Ubb`b]W`h`a Y`f`]b`X]Y
 : fY]\Y]h`Yb`h`UggYb`k YfXYbž`XU`Yf`Ui ggW`]Y»`]W`a YbgW`]W`Ya
 ?cbhU`_h`Ui g[YgYhnh`k Uf"

8]Y`U`_hi Y`Yb`9bhk]W_`i b[Yb`b]b`<U`Y`i bX`i a [YVi b[`nY][Yb
 Y]bXfi W_gj c`ž`k]Y`j]Y`gW`]W`h][`i bX`gdUbbYbX`X]Y`G]hi Uh]cb`a]h
 K]`Xh]YfYb`i bX`XYggYb`<U`hYfb`gY]b`_Ubb`"C V`Di a U`cXYf
 Dc`nY]Y]bgUhn` `X]Y`A YbgW`Yb`b`XYf`F Y[]cb`ghY\Yb`j cf`[fc»Yb
 <YfUi gZcfXYfi b[Yb`i bX`j]Y`; Ygd f`W`gghc`Z"

8YhU]`g	
C fh	< U`Y!Hfch\Už`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a n"XY • cfZ"Uh • k k k "j]Yf!dZchYb"XY

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh