

GUF[dZ]W h`V`Y]Vh!`5i gbU\ a Yb`ZØf
A i g`]a Y`i bX`> XYb`]b`GUW gYb!5b\ U`h°

GUW gYb!5b\ U`h`X]g_i h]Yfh`GUF[dZ]W h`i bX`5i gbU\ a Yb`ZØf
fY`][]ØgY`6YghUhh b[Yb`"9]bV`]W_Y`]b`U`hi Y`Y`9bhk]W`i b[Yb
i bX`FY[Y`i b[Yb"



GUW gYb!5b\ U`h`ž`8 Yi hgW`UbX`!`&`GUW gYb!5b\ U`h`k]fX`XUg
6YghUhh b[g[YgYhn`k Y]hYf`_cbhfcj Yfg`X]g_i h]Yfh`"8]Y`GUF[dZ]W h
V`Y]Vh`VYghY\Ybž`XcW`Yg`[]Vh`@]W hV`]W_Y`. : Øf`A YbgW`Yb
ØX]gW`Yb`i bX`a i g`]a]gW`Yb` ; `Ui VYbg`g]bX`5i gbU\ a Yb`]b`G]W`h"
@Ui h`A 8 F`k i fXY`X]YgY`9bhk]W`i b[`Ui W`j cb`XYb`Yj Ub[Y`]gW`Yb
i bX`_Uh`c`]gW`Yb`?]fW`Yb`i bhYfghØhnhž`X]Y`X]Y`A Ø[`]W`_Y]h`ZØf
5i gbU\ a Yb`VYZØfk`cfhYb"

8Yf`@Y]hYf`XYg`? Uh`c`]gW`Yb`6Øfcg`GUW gYb!5b\ U`h`ž`GhYd\ Ub
FYh\Yfž`YXcW`Äi » Yfh`6YXYb`_Yb`[Y[YbØVYf`XYf`9bhk]W`i b[`]b
ni`Y]bYf`[fØ» YfYb`J YfZØ[VUf`_Y]h`]a`l`a`[Ub[`a`]h`J Yfghc`fVYbYb`"
6YgcbXYfg`j`cf`k`Y]hYfYb`9bhk]W`i b[Ybž`k]Y`6YghUhh b[Yb`]a
Y][YbYb` ; UfhYb`cXYf`X]Y`D`Uhn]Yfi b[`j`cb`l`fbYb`Ui`Z

?Ua]bg]a gYbž'k Ufbh'Yf'Y]bXf]b [`]W"

Hi W VYghUhi b [`]a `: c_i g

9]b'nYbhfU`Yf`Di b_h]b`XYf`8YVUhhY`]gh`X]Y`Hi W VYghUhi b [ž`X]Y`U`g
_cgYb [Øbgh][YfY`5`hYfbUh] Y`ni f`Yf`Òa a`]WYb`GUF[VYghUhi b [X]YbYb`gc`6YgcbXYfg]b`j]Y`Yb`?i`hi`fYb`i bX`FY`][`cbYb`k]fX
X]YgY` : cfa`XYf`6Y]gYhni b [` [YgW`Àhñž`XU`g]Y`B`UhØf`]W`_Y]h`i bX
6YgW`Y]XYb`Y]h`gma`Vc`]g]Yfh`A`i`g`]a`Y`VY]gd]Y`gk`Y]gY`k]W`_Y`b
]`fY`J`Yfghc`fVYbYb`]b`Y]b`Y]b`ZUW`Yg`Hi`W`i`bX`VYghUhhYb`g]Y`X]fY`_h
]b`X]Y`9fXY`ž`k`Ug`XYa`K`i`bgW`b`UW` ; `Y]W`Y]h`]a`HcX`FYW`bi`b [hf`À [h`5i`W`]b`8Yi`hgW`UbX` []Vh`Yg`Y]bY`k`UW`gYbXY`a`i`g`]a`]gW`Y
6Yj`Ò`_Yfi`b [ž`X]Y`6YghUhi`b [gc`dh]cbYb`VYb`Òh][hž`X]Y`]`fYb`fY`][]ÒgYb`6f`Ài`W`Yb`Yb`hgd`fYW`Yb`ž`k`]Y`a`ma`cf]U`Ui`ZnY][h`

æ`j`]Y`Yb`6i`bXYg`ÀbXYfb`]gh`Y]bY`gUf[`cgY`6YghUhi`b [`Ui`g`fY`][]ÒgYb` ; fØbXYb`a`Ò [`]W`"5`YfX]b [g`a`ØggYb`X]Y`Òfh`]W`Yb` : f]YX`c`Zgc`fXbi`b [Yb`gck`]Y`X]Y`?`UdUn]h`hYb`XYf` : f]YX`ÒZY`VYUW`hYh`k`YfXYb`"Gc`a`ØggYb`6YghUhi`b [gX]Yb`gh`Y]ghY`f`g]W`Yf`ghY`Yb`ž`XUgg`g]Y`X]Y`c`_U`Yb`6YghUhi`b [g [YgYh`nY`fYgdY`_h]YfYb`"5i`»`YfXYa`]gh`Yg`k`]W`h][ž`XYb`K`i`bgW`b`UW`Y]bYf`6YghUhi`b [`c`bY`GUF[`gW`f]Zh`]W`ZYghni`U`hYb`"

F YU_h]cbYb`i`bX`Ni`_i`bZhgUi`gV`]W`_

K`Y]hfY]W`YbXY`8]g_i`gg]cbYb`VY[`Y]hYb`Ui`W`X]Y` : cfXYfi`b [`XYf` : 8D`]b`GUW`gYb!5b`U`hž`Y]bY`FY[Y`i`b [`ni`f`9b`hb`U`a`Y`j`cb`Yhk`U`ZØbZ` ; fUa`a`5gW`Y`ni`f`<YfghY`i`b [`j`cb`GW`a`i`W`_X]Ua`UbhYb`ni`gW`UZZYb`"8]YgY`≠Y`Y`k`]fX`j`cb`XYf`_Uh`c`]gW`Yb`?`]fW`Y`U`g`Y]b`J`Yfghc`»` [Y [Yb`X]Y`K`ØfXY`J`Yfghc`fVYbYf`Ub [YgY`Yb`i`bX`nY][h`X]Y`GdUbbi`b [Yb`ž`X]Y`Yg`]b`XYf` ; YgY`gW`UZh]b`6Yni [`Ui`ZXYb`I`a [Ub [`a`]h`XYa`HcX` []Vh`"

8]Y`6YghUhi`b [g`UbXgW`UZh`U`h`g]W`]a`@Ui`Z`XYf`»`Y`fY`ghUf`_ [Yk`UbXY`h`K`]Y`D`Ub`Yh`K`]ggYb`VYgW`fY]Vhž`UVYb`g]W`Xi`fW`i`bhYfgW`]YX`]W`ghY`_i`hi`fY`Y`i`bX`fY`][]ÒgY`DfU`_h]_Yb`j`YfgW`]YXYbY` : cfa`Yb`Yb`hk`]W`_Y`h`j`ca` : Yi`Yf`ni`K`UggYfž`j`cb`XYf`9fXY`ni`gdYn]Y`Yb` ; fUVZcfa`Yb`k`]Y`]a`ØX]gW`Yb` ; `Ui`VYb`"

8]Y`[YgY`gW\UZh]W\Yb`B cfa Yb`]b`8Yi hgW\`UbX`g]bX`k Y]hYf\]b`]a
 l a Vfi W\žni a U`XYf`f]YX\cZgnk Ub[`]b`XYf`Øb[YfYb
 JYf[Ub[Yb\Y]h`VYfY]hg`ZØf`j]Y`Y`8]g_i gg]cbYb`gcf[hY"

≠g[YgUa h`h`X]Y`@UbXgW\UZh`XYf`6YghUhh] b[Yb`]b`8Yi hgW\`UbX
 b]W\h`bi f`Vi bhž`gcbXYfb`Ui W\`j]Y`[YghU`h][``8]Y`9bhk]W_`i b[`]\]b
 ni `a Y`f`fY]\Y]h`i bX`]bX]j]Xi Y`Yb`K ØbgW\Yb`\`À`h`9]bni [ž`Ui W\
 k Ybb`j]Y`K]XYfghUbX`ni `gdØfYb`]gh`C V`XUg`6YghUhh] b[g[YgYh`i]b
 GUW\gYb!5b\U`h`_ØbZh][`Y]bY`VfY]hYfY`DU`YhhY`Ub`A Ò[`]W\`_Y]hYb
 V]YhYb`k]fXž`V`Y]Vh`UVni k UfhYb"

8YhU]`g	
Cfh	GUW\gYb!5b\U`h`8Yi hgW\`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "a Xf"XY • k k k "a ma cf]U"XY • k k k "d`UbYh!k]ggYb"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh