

DUI ``GY[i]b. '8 Yf': Ø\fi b[g!A]hhY`gd]Y`Yf
ZØf' < Yfh\ U'6G7 ']gh`XU°

DUI ``GY[i]b'k YW\gY`h'Ua ' &) "\$* "&\$&) 'j cb'GWU`_Y`\$('ni
<Yfh\ U'6G7 'i bX'Vf]b[hi a ZUggYbXY'9fZU\fi b['Ui g'XYf
6i bXYg`][U'a]h"



GhYbXU`ž'8 Yi hgW\`UbX`!`ϕ`XYf': i » VU`gnYbY`[]Vh`Yg`]a a Yf
k]YXYf`gdUbbYbXY`BYi][_Y]hYbž'i bX`\Yi hY`ghY`h`XYf`K YW\gY`
j cb'DUI ``GY[i]b'ni '<Yfh\ U'6G7 ']a 'A]hhY`di b_h`'8 Yf`hU`Ybh]YfhY
A]hhY`ZY`Xgd]Y`Yf`\Uh]b`Y]bYa 'U_hi Y`Yb`ϕ`hYfj]Yk`Ui ZXYf
cZZ]n]Y`Yb`<ca YdU[Y`XYg`J YfY]bg`gY]b`9b[U[Ya Ybh`ZØf`X]Y`5`hY
8Ua Y`VYhcbh`': Øf`XYb`&*!`Å\`f][Yb`]gh`Yg`Y]bY`5fh`F ØW`_Y`f`ni
XYb`K i fnY`bž`XU`Yf`VYfY]hg`U`g`Nk Ò`Z`Å\`f][Yf`Y]b`DfcVYhfU]b]b[
VY]`<Yfh\ U`UVgc`j]YfhY`ž`XUa U`g`YXcW`Ui Z[fi bX`j cb`FY[i `Uf]Yb
gW\Y]hYfhY`", VYf`gY]bY`dcg]h]j Yb`J YfV]bXi b[Yb`ni f`GhUXh`GhYbXU`ž
X]Y`]b`XYf`B`Å\`Y`j cb`6Yf`]b`Y[hž`Ài » YfhY`g]W\`GY[i]b`VY[Y]ghYfh`
Y]b`I a ghUbXž`XYf`g]W\Yf`Ui W\`gY]bY`9bhgW\Y]Xi b[`VYY]bZi ggh
\Uh"

8]Y'9bhgWXYXi b['Z0f' < Yfh\ U'Z]Y' Z0f'GY[i]b' b]W\h'j' c b' i b[YZ\A\ f"
HfU]bYf' GhYZUb' @Y]h'z' i bhYf'XYa 'Yf'VY]; fYi h\Yf': 0fh\ '9fZc` [Y
ZY]YfhYz'gd]Y'hY'Y]bY'YbhgWXY]XYbXY'F c`Y'VY]'X]YgYa 'K YW\gY'" : 0
XYb'YhnhYb' : \fYb'k Uf'GY[i]b['YfUXYni 'Y]b'; '0W_g[f]Z'Z0f'@Y]h'.
J c b' &\$%- 'V]g'&\$&&'k Uf'Yf']b' %\$, ' j c b' %&%Gd]Y'Yb'U_hj] ' i bX
Uj UbW]YfhY'ni a 'GW\ '0ggY'gd]Y'Yf']a 'nYbhfU'Yb'A]hY'ZY'X'XYg
5i Zgh]Y[ghYUa g"GY]bY'6]Ubni'a]h'%) 'HcfVYhY]][i b[Yb']b'bi f' ' '
@[Ugd]Y'Yb'gd]W\h'Z0f'gY]bY': A\][_Y]hYb'Ui ZXYa 'D'Uhnz' i bX
Ui W\]b'XYf'G0» k UfYb!K Y'h'XYf'HU'YbhZ0fXYfi b['k i fXY'X]Y
5i gV]'Xi b['VY]a 'J Z@K c`ZgVi f['VYgcbXYfg'Yfk A\bh"

9]b' bYi Yf'5bZUb ['VY]' < Yfh\ U'6G7

B UW\ 'Y]bYf'VYk Y[hYb'NY]h'VY]'GW\U' _Y'\$ (žk c'GY[i]b'a]h'hY]'g
gW\k]Yf][Yb' < YfUi gZcfXYfi b[Yb' _cbZfcbh]Yfh'k Ufz'\cZh'Yf'bi b
Ui ZZf]gW\Yb'K]bX' i bX'a Ui]a U'Y'9fZc` [Y]b'XYf' < Ui dhghUXh"
9][Ybh]W\ 'UhhY'GY[i]b'gY]bY'?Uff]YfY'bUW\ : 0fh\ 'VY]'i b]cb
6Yf']b'VY[cbbYbžk Uf'Xcfh'YXcW\ 'i bni Zf]YXYb' i bX'UbXYhY
gW\]Y»]W\ 'VY]'GW\U' _Yžk c'X]Y': Ub'g'Ui Z[fi bX'gY]bYf'@Y]ghi b[Yb
fYW\h'_f]h]gW\ 'k UfYb'"8Yb'bcW\ 'VfUW\hY'Yf']a a Yf\]b'ghc'nY'%) \$
Nk Y]h! ' i bX'+) '9fgh][Ugd]Y'Yžk Ug]\b'ni 'Y]bYa 'YfZU\ fYbYfYb
Gd]Y'Yf'a UW\h"

Bi b'\Uh'GY[i]b'Y]bYb'Nk Y]'U\ fYgj YfhfU['a]h' < Yfh\ U
i bhYfnY]W\ bYhž' i bX'X]Y'5V'0gYgi a a Y'VY'Ài Zh'g]W\ 'Ui ZY]bY
a]h'h'YfY'gYW\gghY''[Y'Gi a a Y'"5i W\ 'k Ybb'Yf'U'g'nYbhfU'Yf
A]hY'ZY'Xgd]Y'Yf'\cW\]a ' ?i fg'ghY\hž'\Uh' < Yfh\ U'ni fnY]h'Y]bY
8]a Ybg]cb'Ub' ?UXYf0VYfZ0''i b['ni 'VYk A'h][Ybž'a]h'V]g'ni '%(
Gd]Y'Yfb'Z0f'YX][']W\ 'XfY]'Dcg]h]cbYb'"GdcfhX]fY_hcf'6Yb'Ua]b
K YVYf'a i gg'bi b'g]W\Yf'W\ 'XYb'?UXYf'Ui gX0bbYbž'VYj cf'GY[i]b
gc'f]W\h]['Xi fW\ghUfhYb'_Ubb"

< YfUi gZcfXYfi b[Yb' i bX'9fk Ufhi b[Yb

: 0f'GY[i]b'k]fX'Yg'VYgcbXYfg'gdUbbYbXžk]YXYf'a]h'gY]bYa
Y\Ya U'[Yb'A]hgd]Y'Yf': UV]Ub'FYYgY'ni gUa a Ybni gd]Y'Ybž'a]h
XYa 'Yf']b': 0fh\ 'Y]bY'K c\bi b['hY]'hY'"A]h'gY]bYb'9fZU\ fi b[Yb
i bX'gY]bYa 'HU'Ybh'a 0W\hY'GY[i]b'b]W\h'bi f'g]W\ 'gY'Vghž'gcbXYfb

Ui W\`X]Y`5a V]h]cbYb`j`cb`<Yfh\U`6G7`Ui ZXYa`K Y[`ni a`5i Zgh]Y[
i bhYfghØhnYb`"9f`VYgWfY]Vh]g]W\`gY`Vgh`U`g` : Ø\fi b[ggd]Y`Yf`i bX
Gd]Y`a UWYfž`XYf`U`Y`nYbhfU`Yb`Dcg]h]cbYb`]a`A`]hY`Z`Y`X
VY`_`Y]XYb`_`Ubb`i`Y]bY`[`YbUi`X]Y`9][`YbgW\UZhYbž`X]Y`XYf`U`_`hi`Y`Y`
?UXYf`j`cb`<Yfh\U`VYbØh][`h"

8]Y`HfUbgZYfdYf]cXY`]a`i`[`cVU`Yb`DfcZ]Z`»VU`V`Y]Vh`ZØf`XUg
[YgUa`hY` ; YgW\`ÅZh`k`Y]hYf\]b`XmbUa`]gW\`"7`i`Vg`_`Ui`ZYb`i`bX
j`Yf`_`Ui`ZYb`Gd]Y`Yfž`i`bX`X]Y`5V`ØgYgi`a`a`Yb`_`ØbbYb`j`cb`k`Yb][`Yb
GW\`]]b[`Yb`V]g`\]b`ni`XfY]ghY`][`Yb`A`]]cbYbVYhfÅ[`Yb`fY]W\Yb`"≠
X]YgYf`GU]gcb`\Uh`X]Y`6i`bXYg`][`U`Y]b`[`Yk`]ggYg`HfUbgZYfXYZ]n]h
Yf`YVhž`k`Ug`X]Y`Z]bUbn]Y`Yb`F`U\`a`YbVYX]b[`i`b[`Yb`ZØf`J`YfY]bY`k`]Y
<Yfh\U`ni`gÅhn`]W\`YfUi`gZcfXYfbX`a`UW\`h`K`Å\`fYbX`X]Y`[`fc»Yb
@[`Yb`i`bX`HYUa`g`XYf`DfYa`]Yf`@YU[`i`Y`fY`_`cfXYf\`Ø\`hY`5i`g[`UVYb
a`Y`XYbž`[`]`h`Yg`ZØf`X]Y`7`i`Vgž`Y]b`[`i`hYg`<`ÅbXW\Yb`VY`]]\`fYb
HfUbgZYfg`ni`\`UVYb`i`bX`X]Y`f]W\h][`Yb`9b`hgW\Y]Xi`b[`Yb`ni`hfYZZYb"

Gc`k`]fX`DUi`G`Y[`i`]b`]b`XYb`_`ca`a`YbXYb`A`cbUhYb`ZØf`j`]Y`
;`Ygd`fÅW`gghc`Z`VY]`<Yfh\U`6G7`gcf[`Yb`i` :`Ubg`i`bX`9l`dYfhYb`g]bX
[`Ygd`Ubbhž`cV`XYf`Gd]Y`Yfž`XYf`gW\`cb`j`]Y`Yf`YVh`\`Uhž`Y]bYb`Y`hnhYb
[`fc»Yb`5i`ZgW\`k`i`b[`]b`gY]bYf`?`Uff]YfY`Yf`YVYb`_`Ubb`i`bX`cV`X]Y
F`ØW`_`Y\`f`ni`f`U`hYb`@]YVY`k`]f`_]W\`X]Y`f]W\h][`Y`K`U\`k`Uf"

:`Øf`k`Y]hYfY`≠Zcfa`Uh]cbYb`i`bX`8YhU]`g`ni`HfUbgZYfg`]a`i` :`»VU`ž
VYgi`W\Yb`G]Y`H]d]Wł`ž`F`66&(`cXYf`GhUh]ghU"

8YhU]`g	
C`fh	GhYbXU`ž`8Yi`hgW\`UbX
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "h]d]Wł`"XY • k k k "fVV&(`"XY • XY`"ghUh]ghU"Wł`a

6Ygi`W\Yb`G]Y`i`bg`Ui`Z`b!U[`"bYh