

GWX Ui gd]Y`Yf`HcV]Ug`@]WX h. 'A Y]b 'Gc\b 7Uf`'j Yf`YhnhY'g]WX 'gWX k Yf°

HcV]Ug'@]W\h'gdf]W\h']a 'DcXWUgh'ØVYf'XYb'gW\k YfYb'l bZU`` a]h'gY]bYa 'Gc\b'7Uf`'i bX'XYggYb'hfUi a Uh]gW\Y': c`[Yb"



BUI Ybž'6fUbXYbVi f[ž'8Yi hgWX`UbX'!'HcV]Ug'@]WXhž'VY_Ubbh
Ui g'XYf'5F8!GYf]Y' H]YfÀfnh]b'8f"'A YfhYbg ž'\Uh'_Øfn`]WX'ØVYf
Y]bYb'gWXcW_]YfYbXYb'JcfZU``']b'gY]bYa '@YVYb'[YgdfcWXYbž'XYf
gY]bY': Ua]`]Y'h]YZ'[YhfcZZYb'\Uh''=a 'DcXWUgh' 8]Yhn'i bX'8UXg
Ybh\Ø``hY'XYf'(+!'À\f][Y'GWXUi gd]Y`Yfž'XUgg'Yf'gY]bYb'XUa U`g
nk Y]'À\f][Yb'Gc\b'7Uf``a]h'Y]bYa '5i Zg]hnfUgYba À\Yf'ØVYfZi\f"
8Yf'I bZU``'YfY][bYhY'g]WX'k À\fYbX'XYf'; UfhYbUfVY]h'Ui Z'gY]bYa
Y][YbYb'; fi bXghØW_']b'BUi Ybž'6fUbXYbVi f[ž'k c'@]WXh'a]h'gY]bYf
: fUi 'BcfU'Y]bYb'8fYggi fghU``'VYhfY]Vh"

8 Y f'hfui a Uh]gW\Y'JcfZU``ž'XY f'HcV]Ug'@]W\h'V]g'\Yi hY'VY`UghYhž YfY][bYhY'g]W\ž'U`g'7 Uf`'j ca 'F UgYba À\Yf'UVgh]Y['i bX'HcV]Ug']\bb]W\h'a Y\f']a '6`]W_'\UhhY"'@]W\h'gU\'gY]bYb'Gc\b']a '`YhnhYb

HfUi a Uh]gWX Y '9fZU\fi b[Yb 'i bX J cfg]WX hga U» bU\a Yb

I a 'À\b`]W\Y'JcfZÀ``Y']b'XYf'Ni _i bZh'ni 'j Yfa Y]XYbž'\Uh'X]Y
: Ua]`]Y'bUW\'XYa 'I bZU```Jcfg]W\hga U» bU\a Yb'[YhfcZZYbž
XUfi bhYf'XUg'9]bnÀi bYb']\fYg'; UfhYbg"'HcV]Ug'@]W\h'VYgW\fY]Vh
X]Y'\c\Y'5fVY]hgVY`Ughi b['i bX'XYb'XUfUi g'fYgi `h]YfYbXYb'GhfYgg
U`g'Y]bY': cfa 'j cb'@Y]W\hg]bb][_Y]hž'X]Y'ni 'XYa 'gW\k YfYb'I bZU``
ZØ\fhY"'8Yf'GW\Ui gd]Y`Yf'i bX'gY]bY': fUi '\UVYb'&\$%, 'j cb'? Ò`b
bUW\'6fUbXYbVi f['[Ync[Ybž'i a 'Y]b'`ÀbX`]W\Yg'I a ZY`X'ZØf'X]Y
5i Zni W\h']\fYg'Gc\bYg'ni 'gW\UZZYb"'

6Yfi Z`]WXY'<YfUi gZcfXYfi b[Yb

HcV]Ug'@]W\hz'XYf'gY]h'%---']b'j YfgW\]YXYbYb'XYi hgW\Yb
: YfbgY\gYf]Yb'ni 'gY\Yb']ghz'k]fX'UV'&\$&) ']b' H]YfÀfnh]b'8f"
A YfhYbg 'X]Y'Fc'`Y'XYg'8f"'A UhhYc'6Yf[Yf'@VYfbY\a Yb"'GY]bY
?Uff]YfY'i a ZUgghii bhYf'UbXYfYa '5i Zhf]hhY']b' I bhYf'i bg z' 5``Yg
k Ug'nÀ\`h'i bX' =b'U``Yf': fYi bXgW\UZh "'Hfchn'gY]bYg'9fZc`[g']a
:]`a !'i bX': YfbgY\[YgW\ÀZh'V`Y]Vh'XUg'ZUa]`]ÀfY'I b[`@W_']a
; YXÀW\hb]gz'i bX'X]Y': c`[Yb'j cb'I bZÀ``Yb'_ObbYb'k Y]hfY]W\YbXY
dgmW\]gW\Y'5i gk]f_i b[Yb'\UVYbz'X]Y'i bhYf'UbXYfYa 'Ui W\']b
Ghi X]Yb'h\Ya Uh]g]Yfh'k i fXYb'ObXcW'a YbhqO'

8]Y'9fZU\fi b[Yb'j cb'HcV]Ug'@]W\h'Yf]bbYfb'XUfUbž'k]Y'k]W\h][G]W\Yf\Y]h']a '5``hU[']ghž']bgVYgcbXYfY'VY]'XYf'5fVY]h'a]h
A UgW\]bYb'i bX']b'XYf'BÀ\Y'j cb'?]bXYfb"'8Yf': U``'nY][hž'XUgg
Ui W\'dfca]bYbhY'DYfgÒb`]W_Y]hYb'b]W\h'j cb'hfU[]gW\Yb
9fY][b]ggYb'j YfgW\cbh'V`Y]VYb'i bX'k]Y'YbhgW\Y]XYbX'Yg']ghž'Ui g
gc`W\Yb'9f`YVb]ggYb'ni '`YfbYb'i bX'YbhgdfYW\YbXY'AU»bU\aYb
ni 'Yf[fY]ZYb"

8YhU]`g	
J c f ZU``	I bZU``
I fgUWX Y	@Y]W\hg]bb][_Y]h
Cfh	BUi Ybž'6fUbXYbVi f[ž'8Yi hgWX`UbX
J Y f`Y hn hY	%
EiY``Yb	• k k k "fi \f&("XY
	• k k k "^c mb "X Y
	• k k k "_Zj "Uh

6Ygi WXYb 'G]Y 'i bg 'Ui Z. 'b!U["bYh