

GWX `Yi gYf!: YghbU\ a Yb `Vcca Yb.
; fYbn_cbhfc ``Yb `nY][Yb `K]f_i b[`]b `6K °

J YfghÅf_hY"; fYbn_cbhfc ``Yb `]b `6UXYb!K ØfhYa VYf[`ZØ\ fYb
ni `nU\ `fY]WXYb: YghbU\ a Yb `j cb `GWX `Yi gYfb `i bX `j YfÅbXYfb
XUg `@YVYb `]b; fYbnfY[]cbYb"



6UXYb!K ØfhYa VYf[ž'8Yi hgWX `UbX `!`8]Y `ghY][YbXYb `NU\ `Yb
i bYf `Ui VhYf `9]bfY]gYb `i bX `X]Y `ni bY\ a YbXYb: YghbU\ a Yb `j cb
GWX `Yi gYfb `Ub `XYb `XYi hgWX Yb `5i » Yb[fYbnYb `Xca]b]YfYb `XYfnY]h
X]Y `8]g_i gg]cbYb `ØVYf `X]Y `5gm! `i bX `A][fUh]cbgdc `]h]_ `]b
8Yi hgWX `UbX" `@Ui h`Y]bYa `6Yf]W h`XYf: **5N** `U h`X]Y `hYbgj]]Yfi b[
XYf `5i » Yb[fYbn_cbhfc ``Yb `]b `6UXYb!K ØfhYa VYf[`ni `Y]bYf `c\Yb
NU\ `Ub: YghbU\ a Yb `i [YZØ\ fh" `5 ``Y]b `Ub `XYf `GWX k Y]nYf; fYbnY
k i fXYb `]a ` } \ f `& \$ & `a]h`% (* `ZYgh[Ybca a YbYb `GWX `Yi gYfb `Y]b
< ØWX ghk Yfh`YffY]W h" `5i WX `Ub `XYf; fYbnY `ni `: fUb `fY]W `g]bX `* \$
GWX `Yi gYf `]b `XYb `YhnhYb `A cbUhYb `i [YZUggh`k cfXYb"

hbg[YgUa h`k i fXYb `j cb `& \$ & % `V]g `A Åfn `& \$ &) `]b `6UXYb!
K ØfhYa VYf[`)) & `GWX `Yi gYf `ZYgh[Ybca a Yb ``8]YgY `U[]YfYb

\Äi Z['g_fi dY`cg'i bX`YfdFYggYb`c\Y`Gi a a Yb`j cb`[YZØW`hYhYb
A YbgW`Ybžk Ä\fYbX`g]Y`g]Y`i bhYf`a YbgW`Ybi bk ØfX][Yb
6YX]b[i b[Yb`bUW`8Yi hgW`UbX`Vf]b[Yb`"5b`XYb` ; fYbnYb`k]fX
XYfnY]h`Y]bY`j YfghÄf`hY` , VYfk UW`i b[`Xi fW`X]Y`6i bXYgdc`nY]
Xi fW`[YZØ\fhž`X]Y`Ub`XYf` ; fYbnY`ni f`GW`k Y]n`gY]h`<YfVgh`&\$&'
i bX`ni f` : fUb`fY]W`gY]h`Y]bYa` `X\`f`]bhYbg]j]Yfh`k i fXY"

5_hi Y`Y`NU\`Yb`i bX`HfYbXg

Ni gÄhn`]W`ni `XYb`GW`Yi gYfZYghbU`a Yb`k i fXYb`gY]h`GYdhYa VYf
&\$&(`gmghYa Uh]gW`Y`?cbhfc`Yb`Ub`U`Yb`XYi hgW`Yb
@UbXYg[fYbnYb`Y]b[YZØ\fh`8]YgY`A U» bU`a Yb`nY][Yb`VYfY]hg
YfghY`9f[YVb]ggY. `b`XYb`%(\$`HU[Yb`gY]h`6Y[]bb`XYf`?cbhfc`Yb
k i fXYb`&&`&(` i bYf`Ui VhY`9]bfY]gYb`ZYgh[YghY`h`i bX`%` "+, *
A YbgW`Yb`c`bY`DUd]YfY`UV[Yk]YgYb`cXYf`ni fØW`[YgW`cVYbžk]Y`
HU[YggW`Ui`VYf]W`hYh`

⇒ `X\bi Uf`&\$&) `gUb`_X]Y`NU\`XYf`i bYf`Ui VhYb`9]bfY]gYb`Ui Z
) "%(+ž`ja` `J Yf[`Y]W`ni `XYb`J cf`U\fYb`]gh`XUg`Y]b`a Yf`_`W`Yf
FØW`[Ub[" `b`g[YgUa`h`VY`Y]Zg]W`X]Y`NU\`i bYf`Ui VhYf`9]bfY]gYb
]a` `X\`f`&\$&(`Ui Z, ` ") +&ž`k Ug`ja` `J Yf[`Y]W`ni `XYb`%&+) (-
9]bfY]gYb`]a` `X\`f`&\$&`XYi h`]W`k Yb][Yf`]gh"

Dc`h]gW`Y`F`YU`_h]cbYb`i bX`A`U»`bU`a`Yb

8]Y`dc`h]gW`Yb`F`YU`_h]cbYb`Ui Z`X]Y`G]hi Uh]cb`g]bX`j]Y`ZÄ`h]["
5`Yi UbXYf`8cVf]bXhž`XYf`_Øfn`]W`ni a`bYi Yb
6i bXYg]bbYba`]b]ghYf`YfbUbb`h`k i fXYž`Uh`j YfghÄf`hY`?cbhfc`Yb
Ub`XYb`5i » Yb[fYbnYb`Ub[Y_ØbX][h`8Yf`DYfgcbU`VYghUbX`Ub`XYb
; fYbnYb`k]fX`j cb`%`\$`\$`\$`Ui Z`V]g`ni`%(`"\$`\$`\$`6i bXYgdc`n]ghYb
Ui Z[YghcW`h`8cVf]bXh`h`Uh`ni XYa`X]Y`Ni fØW`k Y]gi b[Yb`j cb
A][fUb`hYb`]b`5gmZÄ`Yb`Ub[Y_ØbX][hž`k Ug`Y]bY`XfUgh]gW`Y`K`YbXY
]b`XYf`5gm`dc`]h]_XUfghY`h`8]YgY`Y`bXYfi b[` _Øbb`hY`Ui W`X]Y
5Vgh]a`a`i b[`a`]h`i`B`UW`VUfghUUhYbžk]Y`ja` `?cU`h]cbgj YfhfU[`j`cb
l`b]cb`i bX`GD8`ZYgh[Y`Y[hž`_ca`d`n]YfYbž`XU`XYfnY]h`i b`_Uf`V`Y]Vhž
k]Y`X]YgY`Ni gUa`a`YbUfVY]h`_cb`fY`h`i a` [YgYhnh`k]fXž`k]Y`
GØXXYi hgW`Y`gW`fY]Vh`

K Å\fybX'8cVf]bXh'i bX'UbXYfY'Dc`]h]_Yf'X]Y'j YfghÅf_hYb
 ?cbhfc``Yb``cVYbž[]Vh'Yg'Ui WÅ'?'f]h]_Yf'k]Y'Dc`Ybg
 A]b]ghYfdFÅg]XYbh'8cbU`X`Hi g_ž'XYf'VYhcbhž'XUgg'X]Y
 ; fYbn_cbhfc``Yb'df]a Åf'Ub`XYb'5i » Yb[fYbnYb`XYf'9I' [Y`hYb
 gc``hYb"8]YgY'?'cbhfcj YfgYb'gd]Y[Y'b'g]WÅ'b]WÅ'h'bi f'j]b`XYf'Dc`]h]_ž
 gcbXYfb'Ui WÅ'ja'5``hU[`XYf'6Øf[Yf'k]XYf"?'Y`g
 C VYfVØf[Yfa Y]ghYf'K c`ZfUa'6f]hn'gck]Y'gY]bY'5a hg_c``Y[]b
 ›UbbY'6UfgY[\]Ub`\UVYb'g]WÅ'ØVYf'X]Y'6YY]bhfÅWÅh][i b[`XYg
 @VYb'g]ja'XYi hgWÅ!ZfUbnØg]gWÅYb'6U`i b[gfUi a'VYgWÅk Yfh"
 J Yf_Ui ZgnU`Yb'ja'Øfh]WÅYb'9]bnY`UbXY`nY][Yb'Y]bYb'FØW_[Ub[
 Ub'?'i bXYbž'X]Y'Ui g'GhfU» Vi f[`_ca a Yb"

Ni gUa a YbZUggYbX`Åggh'g]WÅ'gU[Ybž'XUgg'X]Y'j]bhYbg]j YfYb
 ; fYbn_cbhfc``Yb'b]WÅ'h'bi f'X]Y'NU`XYf': YghbU\ a Yb'j cb
 GWÅ`Yi gYfb`Yf\Ø\Ybž'gcbXYfb'Ui WÅ'Y]bY'8YVUhY'ØVYf'X]Y
 5gm'dc`]h]_i bX'X]Y'Ni gUa a YbUfVY]h'a]h'Yi fcdÅ]gWÅYb'B UWÅ VUfb
 YbhZUWÅYb"8]Y'_ca a YbXYb'A cbUhY'k YfXYb'nY][Ybž'k]Y'g]WÅ
 X]YgY'A U» bU\ a Yb'Ui ZX]Y'A][fUh]cb'i bX'X]Y' [YgY`gWÅUZh]WÅY
 G]hi Uh]cb'j]b'8Yi hgWÅ`UbX'Ui gk]f_Yb'k YfXYb"

8YhU]`g	
J c f ZU``	A YbgWÅYb\UbXY`
C fh	6UXYb!K ØfhY a VYf[ž'8Yi hgWÅ`UbX
: YghbU\ a Yb)) &
E i Y`Yb	<ul style="list-style-type: none"> • k k k "ZUn"bYh • k k k "hU[YggWÅUi "XY • k k k "gi YXXYi hgWÅY"XY

6Ygi WÅYb'G]Y'i bg'Ui Z.'b!U["bYh