

GD8 'k Ufbh. '@]bbYa Ubb 'k]''6Øf[Yf[Y`X Ui Z`X]Y`DfcVY`ghY``Yb °

I b]cb`i bX`GD8`ghfY]hYb`ØVYf`6Øf[Yf[Y`X!FYZcfa .
@]bbYa Ubbg`?i fg`hf]Zh`Ui Z`GD8!`?f]h]_`/8YVUhhY`ØVYf`gcn]U`Y
; YfYWXh][`_Y]h`i bX`I bhYfghØhni b["



8Yi hgW`UbX`!`5a` \Yi h][Yb` , " ' † b] & \$ &)` ghY`h`X]Y`FYZcfa`XYg
6Øf[Yf[Y`Xg]a`NYbhfi`a`XYf`dc]h]gW`Yb`8YVUhhY`]b`8Yi hgW`UbX`
78I`!; YbYfU`gY`_fYh`Åf`7UfghYb`@]bbYa Ubb` \Uh`gY]bY`Dcg]h]cb
XYi`h]W`[Ya`UW`h`i bX`ZcfXYfh`Y]bYb` \UfhYb`?i fg`VY]a`I`a`VUi
XYg`6Øf[Yf[Y`Xg`"9f`a`ØW`hY`[Yn]Y`h` Ub`X]Y`Gi`VghUbn`XYg
GmghYa`g`[Y`Yb`i bX`j`Yf`Ub[hž`XUgg`VY]`k`]YXYf`c`hYf`5V`Y`bi`b[
ni`a`i`hVUfYf`æVg`X]Y`6YXØfZh][`_Y]h]j`cb`@Y]ghi`b[gYa`dZ`Åb[Yfb`]b
: fU[Y`[YghY`h`k`]fX`"@]bbYa Ubb`VY`h`cb`hž`XUgg`XYf`I`a`VUi`XYg
6Øf[Yf[Y`Xg`Y]bYb`b`chk`YbX][Yf`DUfUX][a`Ybk`YW`gY`]a`GmghYa
XUfghY`Yb`a`ØggY`Ž`i`a`X]Y`A`YbgW`Yb`YZZ`_h]j`Yf`]b`XYb
5fVY]hga`Uf`_h`ni`]bhY[f]YfYb`"8]Yg` \Uh`VY]`XYb`Gcn]U`XYa`c`_fU`hYb
ZØf`I`ba`i`h`[Ygcf[h`"8U[a`Uf`GW`a`]Xh]j`cb`XYf`GD8`_f]h]j]YfhY
@]bbYa Ubbg`5b[f]ZZ`Y`Ui`Z`XYb`Gcn]U`ghU`h`i`bX`VY`_f`ÅZh][hY`ž`XUgg

X]Y`Gcn]U`gmghYa Y`XUg`gc`XUf]gWXY` : i bXUa YbhXYf` ; YgY`gWUZh
V]XYbž`k]Y`GÅW g]gWY`"XY`VYf]W hYh"

8]Y`U_hi Y`Yb`8]g_i gg]cbYb`g]bX`b]W h`bYi ž`gcbXYfb`[Yk]bbYb
Xi fW`X]Y`[Ya Y]bgUa Y`FY[]Yfi b[gZØ\fi b[`j cb`l b]cb`i bX`GD8
Ub`6f]gUbn" `6Y]XY`DUfhY]Yb`UVYb`]a `?cU`h]cbgj YfhfU[
j YfY]bVUfhž`XUg`6Øf[Yf[Y`X`]b`Y]bY`bYi Y` ; fi bXg]WYfi b[`ZØf
5fVY]hggi WYbXY` i a ni VUi Ybž`i bX`Yg`[]Vh`g][b]Z]_UbhY
GdUbbi b[Yb`ØVYf`X]Y`l a gYhni b[`X]YgYf`FYZcfa "`@]bbYa Ubb`i bX
XYf`6i bXYg_Ubn`Yf` : f]YXf]W`A Yfn`i bhYfghØhYb`Y]bYb
j c`ghÅbX][Yb`@]ghi b[gYbhni [`ZØf`DYfgcbYbž`X]Y`ni a i hVUFY
5fVY]h`UV`Y`bYb" `8]YgY` : cfXYfi b[Yb`ghY`Yb`]a `?cbZ]_h`a]h`XYb
J cfghY`i b[Yb`XYf`GD8ž`X]Y`YfbYi h`\c`Y`9]b_ca a Yb`i bX
J Yfa Ø[Yb`ghÅf`_Yf`Ub`XYf` :]bUbn]Yfi b[`XYg` ; Ya Y]bk YgYbg
VYhY`][Yb`a ØW hY"

9]b`k]W h][Yf`FYZcfa Ub gUhn

8]Y`FYZcfa `k i fXY`i fgdfØb[`]W`&\$%-`j cb`XYf`GD8`Ui Z]\fYa
DUfhY]hU[`Yb`hk cfZYb`i bX`[YgYhni]W`&\$&`VYgW`cggYb" `N]Y`]gh`Ygž
Y]bY`[fi bX`Y[YbXY`BYi Ui gf]W hi b[`XYf`gcn]U`Yb`G]WYfi b[`ni
YffY]WYb" `8]YgY`FYZcfa `k]fX`U`g`5VgW]YX`j cb` < Ufhn`≡
dfcdU[]Yfhž`ghY`h`YXcW`]b`j]Y`Yb`5gdY`hYb`Y]bY` : cfhZØ\fi b[
V]g\Yf][Yf`9`Ya YbhY`XUfž`gc`XYf`K]fhgW UZhgX]Yb gh"

8]Y`6Øf[Yf[Y`X!FYZcfa `n]Y`h`XUfUi Z`UVž`@]ghi b[gVYn]Y`Yf.]bbYb
U`g`6Øf[Yf`a]hi bj YfÅi » Yf`]WYb`FYW hYb`Ubni gdfYWYb"
CVk c`\`X]Y`A U» bU`a Yb`XYf`FYZcfa `j cb`XYf`5bbU`a Y
Ui g[Y`Ybž`XUgg`X]Y`a Y]ghYb`@]ghi b[gVYn]Y`Yf.]bbYb
i bj YfgW`i`XYh`]b`GW`k]Yf][_Y]hYb`[YfUH`Yb`g]bXž`]gh`XYf`8fi W`ni f
5fVY]hgUi ZbU`a Y`Yf`\Ø`h`k cfXYb" `æVW`bhYf`_ØbbYb`k Y]hYf`]b
A]hk]f_i b[`Y]bZcfXYfbž`i bX`VY]`J Yfk Y][Yfi b[`g]bX
@]ghi b[g_Øfni b[Yb`a Ø[`]W" `8]Yg`k]fX`Xi fW`X]Y`fYW h`]WYb
FY[Y`i b[Yb`XYg`6i bXYgj YfZUggi b[g[Yf]W`hg`i bhYfghØhnh"

< YfUi gZcfXYfi b[Yb`i bX`Y`b[ghY

: Øf`j]Y`Y`6Øf[Yf[Y`XYa dZÅb[Yfž`j cf`U`Ya `X]Y`a]h`dgmW]gWYb

DfcV`Ya Ybž'ghY`Yb`X]Y`J cf[UVYb`YXcW`Y]bY`[fc»Y
 <YfUi gZcfXYfi b[`XUf"7\`f]gh]Ub`6Äi a`Yf`j cb`XYf`785`k Y]gh
 XUfUi Z`\bž`XUgg`X]YgY`DYfgcbYb[fi ddYb`cZh`b]W`h`ZØf`æVW`bhYf
 YffY]W`VUf`g]bX"Ni XYa`k`ÄW`gh`X]Y`Gcf[Y`ØVYf`XYb`5bgh]Y[`XYf
 5i g[UVYb`ZØf`XUg`6Øf[Yf[Y`Xž`X]Y`&\$&&`Ui Z`ZUgh`(+`A`)]`UfXYb
 9i fc`Ubgh]Y[Ybž`k`Ä\`fYbX`X]Y`NU\`XYf`6YXUfZg[Ya`Y]bgW`UZhYb
 VY]`Yhk`U`&ž-`A`)]`cbYb`Y]Y[`h`

6i bXYgUfVY]hga`]b]ghYf]b`6ÄfVY`6Ug`_ØbX][hY`A`U»`bU\`a`Yb`[Y[Yb
 gmghYa`Uh]gW`Yb`6Yhfi`[`VY]a`6Øf[Yf[Y`X`Ub`i`bX`h\`Ya`Uh]g]YfhY
 Ui`gVYi`hYf]gW`Y`Ghfi`_hi`fYbž`X]Y`A`YbgW`Yb`Ui`g`UbXYfYb`@Ä`bXYfb
 Ubn]Y\`Yb"8`Yb`bc`W`ZcfXYfh`J`YfYbU`6Yb`hY`Yž`DfÄg]XYbh]b`XYg
 Gcn]U`j`YfVUbXg`J`X?`ž`Y]bY`9f\`Ø\`i`b[`XYg`6Øf[Yf[Y`Xg`i`bX`Y]bY
 GYb_i`b[`XYf`A`Y\`fk`YfhghYi`Yf`Ui`Z;`fi`bXbU\`fi`b[ga`]hhY`ž`i`a`XYb
 U_hi`Y`Yb`DfY]gYb`hk`]W`_i`b[Yb`[YfYW`h`ni`k`YfXYbž`k`]Y`

HU[YggW`Ui`"XY`VYf]W`hYh"

≠g[YgUa`hV`Y]Vh`XYf`I`a`VUi`XYg`6Øf[Yf[Y`Xg`Y]b`_ca`d`YI`Yg
 H\`Ya`Už`XUg`k`Y]hYf\`]b`HY]`Y]bYg`[YgY`gW`UZhgd`c`]h]gW`Yb
 5i`g\`UbX`i`b[gdfcnYggYg`XUfghY`h"8`]Y`8]g_i`gg]cb`i`a`XUg
 6Øf[Yf[Y`X`k`]fX`X]Y`dc`]h]gW`Yb`8YVUhYb`]b`8Yi`hgW`UbX`Ui`W`]b
 Ni`_i`bZh`ghUf`_dfÄ[Yb"

8YhU]`g	
J`c`f`ZU``	G`c`b`g`h][`Y`g
C`f`h	8`Y`i`h`g`W`\`U`b`X
E`i`Y``Y`b	<ul style="list-style-type: none"> • k`k`k`"gUYW`g]gW`Y`"XY • k`k`k`"hU[`YggW`Ui`"XY • k`k`k`"k`]fhgW`UZh`gX]Yb`gh"Yi

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh