

GhYZUb 'F UUV. '9G7!': `cd`i bX`HJ!8YVU_Y`
G\ck `bi b`YbX[Ø`h][`UV[YgYhnh°

GhYZUb 'F UUVg`F H@G\ck ` 8i` [Yk]bbgh`\]Yf`b]W\h`X]Y`A]`]cb
k]fX`bUW\`Ybhh`Ài gW\YbXYb`E i chYb`UV[YgYhnh"»Yhnh
]bZcfa]YfYb°



6UgY`ž`GW\k Y]n`!`8]Y`F ØW__Y\`f`j`cb`GhYZUb`F UUV`ni`f`F H@G\ck
8i` [Yk]bbgh`\]Yf`b]W\h`X]Y`A]`]cb` \`Uh`g]W\`U`g`k`Yb][`Yf
[`c`ff`Y]W\`Y`fk`]YgYbž`U`g`Yf`c`Z`h`"5a` `&, "A U] &\$&)`k`i`f`X`Y`X]Y`Y`f`gh`Y
f`Y[`i`À`f`Y`5i`g[`U`V`Y`b`U`W\`X`Y`f`5`V`g`Y`h`i`b[`X`Y`f`G\ck`]`a` `j`Y`f[`U`b[`Y`b`Y`b
»\`f`U`i`g[`Y`g`h`f`U`\`h`"F UUVg`9G7!6Y]h`f`U[` 6U`Y`f` `U`b`X`Y`h`Y`V`Y]`a` `G`c`b[
7`c`b`h`Y`g`h`i`b`i`f`U`i`Z`X`Y`a` `Y`b`h`h`À`i`g`W\`Y`b`X`Y`b`%)`"D`U`h`ž`k`Y]`h`Y`b`h`Z`Y`f`b`h
j`c`a` `N]Y`X`Y`g`G]Y[`Y`g`ž`k`U`g`X]Y`A`U`W\`Y`f`X`Y`f`G`Y`b`X`i`b[`g`h`U`f`_`i`b`h`Y`f
8`f`i`W`_`g`Y`h`h`Y`" @U`i`h`hn`"X`Y` `À`i` »`Y`f`h`Y`g]W\`F`U`U`V`k`À`f`Y`b`X`X`Y`f
G`Y`b`X`i`b[`b]W\`h`i`n`i`X`Y`b`A`]g`g`Y`f`Z`c`[`Y`b`ž`i`b`X`X`U`g`D`i`V`_]`i`a` `g`U\`]\`a
U`b`ž`X`U`g`g`X`Y`f`G`d`U`»`X`U`f`U`b`i`[`Y`Z`Y`\`h`\`U`h`"

8]Y`E`i`chYb`X`Y`f`G`Y`b`X`i`b[`k`U`f`Y`b`Y`f`b`Ø`W\`h`Y`f`b`X`"F`U`U`V`g`G\ck
_`c`b`b`h`Y`]b`X`Y`f`N]Y`[`f`i`d`d`Y`X`Y`f`%(!`V]g`i`(-`!`À`f`[`Y`b`i`f`\$`ž`++

A]``cbYb`Ni gWUi Yf`Ub`cW_Ybž`k Ug`Y]bYa `A Uf_hUbhY]``j cb`- ž%i
YbhgdFUW" `a `J Yf[`Y]W`XUni `j YfnY]W`bYhY`X]Y
?cb_i ffYbngYbXi b[`x_c / `?`UUg[Y[Yb`DfcG]YVYb ` \$ž) &-
A]``cbYb`Ni gWUi Yf`i bX`Y]bYb`A Uf_hUbhY]``j cb`% ž&`i " `8]Y
; YgUa hUbnU\`XYf`Ni gWUi Yf`j cb`F UUVg`GYbXi b[`VYhfi [`Ua
A]hk cW UVYbX`bi f`+` "\$\$\$ž`k Ug`U`g`_UhUghfcd\U`Y]b[Yghi Zh
k i fXYž`VYf]W`hYb`h!cb`]bY"XY"

5VgYhni b[`XYf`G\ck `bUW`_i fnYf`NY]h

5i Z[fi bX`XYf`_cbh]bi]Yf`]W`g]b_YbXYb`9]bgWU`hei chYb`i bX`XYf
l bni Zf]YXYb\Y]hj cb`F H@Dfc[fUa a [YgW`ÀZhgZ0\fyf]b`b[U
@YgW`Y_ž`k i fXY`VYfY]hg`bUW`UW`hA cbUhYb`VYgW`cggYbž`X]Y
G\ck `UVni gYhnYb" `8]Yg[YgW`Y\h`VYgcbXYfg`Àf[Yf`]W`ž`XU`X]Y
G\ck `i fgdF0b[`]W`U`g`F YhfcgdY_h]j Y`]b`Y]bYa `bYi Yb`i: cfa Uh
[YXUW`h`k Uf" `?f]h]_Yf`VYa `Ab[Y`b`X]Y`ZY`\`YbXY`? fYUh]j]h`h`a
?cbnYdhž`k Y`W`Yg`g]W`ghUf`_Ub`U`hYb`i: cfa UhYb`cf]Ybh]Yfhž`k]Y`
fc``]b[ghc`bY"XY`VYf]W`hYh"

8]Y`b`AW`ghY`9d]gcXY`j cb` 8i ` [Yk]bbgh`\]Yf`b]W`h`X]Y`A]``cb
k]fX`YXcW`Ua `(" `ž`b]i a `&\$"%) `l \f`VY]`F H@Ui g[YghfU`\h" `b
X]YgYf`9d]gcXY`k]fX`XYf`? UbX]XUh`5fh\i fž`XYf`]b`XYf`U`hi Y`Yb
: c`[Y`) "\$\$\$`9i fc`[Yk cbbYb`\Uhž`YfbYi h`UbhfYhYb`X0fZYb" `F UUVg
G\ck `k i fXY`]b`XYf`DfYggY`cZh`U`g` GW`U[`XYb`F UUV `!5V`_UhgW
a]h`E i]n!9`Ya YbhYb`VYnY]W`bYhž`k cVY]`XYf`<Ui dh[Yk]bb`U`g
gW`k Yf`YffY]W`VUf`Z0f`X]Y`? UbX]XUhYb`YfgW`Y]bh"

GhfUhY[]gW`Y`J Yf`AbXYfi b[Yb`]a `GhfYUa]b[! 6YfY]W

CVkc`\`X]Y`9]bgWU`hei chYb`XYf`GYbXi b[`]a ` _Ugg]gW`Yb
: YfbgY\Yb`gW`k UW`g]bXž``Aggh`g]W`Ui ZXYf`GhfYUa]b[!D`UhZcfa
F H@ž` `Y]b`dcg]h]j Yf`HfYbX`Yf`_YbbYb" `b[U`@YgW`Y`_VYhcbhž`XUgg
XUg`i: cfa Uh]b`XYb`YfghYb`Z0bZHU[Yb`0VYf`%ž) `A]``cbYb`A U`
Ub[YgY\Yb`k i fXY" `8Yf`; fc» hY]`XYf`bYi Yb`5VcbbYbhYb`_ca a h
Ui g`XYf`5`hYfg[fi ddY`XYf" ` \$!`V]g) - !ž`f][Yb" `8]YgY
l a cf]Ybh]Yfi b[`]gh`ghfUhY[]gW`k]W`h][ži a `X]Y`k Yb][Yf

↑ [YbX`]W\Yb`Ni gW\Ui Yf`ni `YffY]W\Ybž`X]Y`]b`XYb`YmhYb`>\fYb
ni bY\ a YbX`X]Y`_Ugg]gW\Yb` : cfa UhY`j Yf`UggYb`\UVYb"

Ni gÅhn`]W\`Uh`F UUV`_Øfn`]W\`Y]b`7ca YVUW_]b`Y]bYa`6cl`_Ua`dZ
[Y[Yb`FY[]bU`<U`a`]W\`[YZY]Yfhž`k Ug`]b`XYf`HU`_g\ck`'`'bUW\`-
\i a cfj`c``j`cb`<UdY`?Yf`_Y`]b[`h\Ya`Uh]g]Yfh`k`i`fXY``CV`X]Yg`F UUV
\Y`ZYb`_Ubbž`gY]bYb`D`Uhn`]a`XYi`hgW\Yb` : YfbgY\Yb
ni fØW`ni YfcVYfbž`V`Y]Vh`UVni`k`UfhYb``8]Y`<YfUi`gZcfXYfi`b[ž`X]Y
) ž*`A`]`cbYb`5VcbbYbhYb`j`cb`FH@ž`ni`Yf\Ø\Ybž`k`]fX`ZØf`XYb
GYbXYfi`bX`F UUV`g]W\Yf`]W\`Y]bY`VYXYi`hYbXY`5i`Z[UVY`gY]b"

8YhU]`g	
J`cfZU``	Gcbgh][`Yg
I`fgUW\Y	gW\`YW\hY`HJ`!FY]W\`k`Y]hYb
C`fh	6UgY`ž`GW\`k`Y]n
E`i`Y``Yb	<ul style="list-style-type: none">• k k k "hn"XY• k k k "h!c b`]bY"XY• k k k "fc``]b[`ghc bY"XY

6Ygi W\Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh