

HYffcf`]b`6ci`XYf. `GYWg`J Yf`YhnhY`VY] 5b[f]ZZ`Ui Z: f]YXYbgj YfgUa a`i b[°

GYWg`J Yf`YhnhY`VY]`[Yk U`hgUa Ya`5b[f]ZZ]b`6ci`XYfž
7c`cfUXc/: 6=Yfa]hhY`h`k Y[Yb`HYffcfj YfXUW`hg"8YhU]`YfhY
6Yf]W`hYfghU`hi b["



6ci`XYfž7c`cfUXcž! G5`!`5a`BUW`a]hhU[`XYg`&"'† b]`&\$&)
_Ua`Yg]b`6ci`XYfž7c`cfUXcžni`Y]bYa`hfU[]gW`Yb`JcfZU`ž`VY]
XYa`gYW`g`A YbgW`Yb`j Yf`Ymh`k i fXYb"@Ui`h`A`Yf`_i`f`UbXY`h`Yg
g]W`i`a`Y]bYb` [Yn]Y`hYb`; Yk U`hU`_h žVY]`XYa`XYf`H`hYf`Y]bYb
VY\Y`Zga`À»][Yb`: `Ua`a`Ybk`YfZf`Y]bgYhnhY`i`bX`Y]bYb`6fUbXgUhn
]b`Y]bY`A`YbgW`Yba`Yb[Y`k`UfZ"8Yf`5b[f]ZZ`YfY][bYh`g]W`
k`À`fYbX`Y]bYf`k`ÖW`Yb`h]W`Yb`Zf]YX`]W`Yb`J`YfUbghU`hi`b[`XYf
ØX]gW`Yb`; Ya`Y]bXY"

8]Y`C`dZYf`XYg`5b[f]Zg`g]bX`nk]gW`Yb`*`+`i`bX` , , `†\fY`U`h`
K`À`fYbX`XYg`, VYf[f]Zg`f]YZ`XYf`H`hYf` : fYY`DU`Ygh]bY`ž`k`Ug`X]Y
9fa`]h`i`b[Yb`XYg: 6=VYY]bZi`gghY": 6≠7\YZ? Ug`DUhY`
_`Ugg]Z]n]YfhY`XYb`J`cfZU`U`g` [Yn]Y`hYb`HYffcfUb[f]ZZ`"8]Y`i`G!

; Y\Y]a X]Ybgh_ccfX]bUhc]b`Hi`g]; UVVUfX`VYnY]WbYhY`XYb
5b[f]ZZYVYbZU`g`U`g`X]fY_hYb`5b[f]ZZUi ZX]Y`ØX]gWXY; Ya Y]bXY"

9fa]hh`i b[Yb`i bX`A ch]j Y

CVk c\`XYf`HÅhYf`gdÅhYf`ZYgh[Ybca`a Yb`k`i fXYž`k UfbhY
Dc`nY]WXYZ`GhYj Y`F`YXZYUfb`XUj`cfž`j`cfY]`][Y`GW`ØggY`ØVYf`XUg
A ch]j`ni`n]Y\Yb`"8]Y`G]WXYf\Y]hgVY\`ØfXYb`i bhYfgi`WYb`bi`b`X]Y
I a`ghÅbXY`XYg`J`cfZU`g`ja`8YhU]`"8Yf`Yf`_UbbhY`Ni`gUa`a`Yb`Ub[
nk`]gWXYb`XYa`hYffcf]gh]gWXYb`5`_hi`bX`XYb`U`_hi`Y`Yb`dc`]h]gWXYb
8YVUhhYb`ni`DU`Àgh]bU`j`Yf`Y]\`h`X]YgYa`J`cfZU`ni`gÅhn`]WXY
6f]gUbn"

8]YgYg`9fY][b]g`U`h`X]Y`ØZYbh]WXY`8]g`_i`gg]cb`ØVYf`X]Y
A Y]bi`b[gZfY]\`Y]h`i`bX`X]Y`F`YW`hY`XYf`Ghi`XYbhYb`Ub`I`G!
I`b]j`Yfg]hÅhYb`YfbYi`h`Ub[YZUW`h`Gc`_`U[Yb`nk`Y]`Ghi`XYbhYb`XYf
I`b]j`Yfg]hmicZ`7c`cfUXc`6ci`XYfž`A`Ul`_`ba`Ub`i`bX`A`Uf]`F`cgYbZY`Xž
[Y[Yb`X]Y`I`b]j`Yfg]hÅh`k`Y[Yb`Y]bYf`j`Yfa`Y]bh]WXYb`J`Yf`Yhni`b[
\`fYf`F`YW`hY`Ui`Z`ZfY]Y`A`Y]bi`b[gÅi`»`Yfi`b["8]Yg`[YgW`U`\`]a
Ni`gUa`a`Yb`Ub[`a`]h`Y]bYf`Z]YX`]WXYb`DfchYghU`_h]cb`[Y[Yb`Y]bY
æVa`YggYž`X]Y`j`cb`a`j]hÅf]gWXYb`5i`ZhfU[bY`a`Yfb`cf[Ub]g]Yfh
k`i`fXY"

F YW`hgghfY]h`i`a`A`Y]bi`b[gZfY]\`Y]h

8]Y`?`U[Yž`X]Y`g]W`[Y[Yb`XUg`I`b]j`Yfg]hÅhgmg]hYa`i`bX`a`Y`fYfY
6YUa`hY`f]W`hYhž`VY`U`i`dhYhž`XUgg`X]Y`Ghi`XYbhYb`k`Y[Yb`]fYf
_f]h]gWXYb`Yi`»`Yfi`b[Yb`ni`f`@U[Y`]b`; UnUž]bgVYgc`bXYfY`ni
I`bhYfbY`a`Ybž`X]Y`j`cb`XYa`?`cbZ]_h`dfcZ]h]YfYbž`a`]h`Y]bYa
j`cf`Ài`Z[Yb`7Ua`di`g!5i`ggW`i`gg`VY`Y[h`k`i`fXYb`"BUW`5b[UVYb
j`cb`7DF`\`UVYb`X]Y`?`À[Yf`_Y]bY`k`YgYbh]WXY`Gh`Øfi`b[`j`Yfi`fgUW`h
i`bX`j`YfX]YbYb`Ygž; Y\`Øf`ni`Z]bXYb"

- 8]Y`?`U[Y`i`a`ZUggh`ZØbZ`5bgdfØWXY`Ui`Z`ZfY]Y
A`Y]bi`b[gÅi`»`Yfi`b[`i`bX`fYW`h]WXYg; Y\`Øf"
- ba`Ub`VYhcbhž`XUgg`X]Y`I`G5`J`Ø`_Yfa`cfX`i`bhYfghØhnYb
i`bX`X]Y`Gh]a`a`Yb`XYf`Ghi`XYbhYb`b]W`h`ni`a`GW`k`Y][Yb
[YVfUW`h`k`YfXYb`gc`hYb"

- FcgYbZY`Xž`Y]bY`ØX]gWXY`Ghi XYbh]bž`YVh`Yfj cfž`XUgg J]Y`ZU`h`XYf`DYfgdY_hj] Yb`Ub`l b]j Yfg]hÅhYb`k]W[h] [`]gh"

8]YgYf`F YW hggfY]h`ghY`h`]a`?cbhYl h`Y]bYf`VfY]hYfYb`8YVUhhY ØVYf`⇒Ybh]hÅhgdc`]h`_i bX`A Y]bi b[gZFY]\Y]h`Ub`l G!l b]j Yfg]hÅhYb`" ?f]h`_Yf`Uf[i a Ybh]YfYbž`XUgg`X]Y`A Y]bi b[gZFY]\Y]h`ni bY`a YbX Xi fW` 7UbW`7i`hi fY`i bX`Y]bY`j Yfa Y]bh`]WXY A Y]bi b[gX]_hUhi f`XYf`dc`]h]gW`?cffY_hYb`i bhYf[fUVYb`k]fX`5b j]Y`Yb`l b]j Yfg]hÅhYb`]gh`X]Y`5b[ghž`X]Y`Y][YbY`A Y]bi b[`ni Åi » Yfbž`fYU`"

@Ui h`8Yf`DfU[a Uh]W`g`UVYb`g]W`Ubh]gfUY`]gWXY`i bX Ubh]gYa]h]gWXY`ÿi » Yfi b[Yb`gY]h`XYa`<Ua Ug!A UggU_Yf`]a C_hcVYf`&\$&` j YfghÅf_hž`k Ug`ni`GdUbbi b[Yb`Ui ZXYa`7Ua di g [YZØ`fh`\Uh`5i W`X]Y`FYU_h]cbYb`XYf`l b]j Yfg]hÅhg`Y]hi b[Yb`Ui Z X]YgY`H\Ya Yb`ghY`Yb`j Yfa Y`fh]b`XYf`?f]h`_"

8]Y`U_hi Y`Yb`9bhk]W`_i b[Yb`gck c`\`]b`6ci`XYf`U`g`Ui W`Ui ZXYb l b]j Yfg]hÅhYb`j YfXYi h`]WYb`X]Y`?ca`d`Yl]hÅh`XYf`8YVUhhY`i a A Y]bi b[gZFY]\Y]hž`⇒Ybh]hÅhgdc`]h`_i bX`X]Y`[YgY`gW UZh]WXYb GdUbbi b[Yb`fi bX`i a`XYb`B U`cgh_cbZ]_h`8Yf`J cfZU`]]b`7c`cfUXc i bX`XYf`F YW hggfY]h`Ub`XYf`l b]j Yfg]hmicZ`7c`cfUXc`6ci`XYf`g]bX VYi bfi` \][YbXY`NY]WXYb`XUZØfž`k]Y`h]YZ[fY]ZYbX`X]Y [YgY`gW UZh]WXYb`GdU`hi b[Yb`[Y`Yb`"

8YhU]`g	
J cfZU``	HYffcf]ga i g
C fh	6ci`XYfž`7c`cfUXcžl G5
J Yf`Y hnhY	*
: YghbU`a Yb	%
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Yf_i f"XY • k k k "Wdf"cf[• k k k "XYfdfU[a Uh]W`g"Wca

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh