

GdU\bg`A Ug_YbUZZÄfY. `8 f]b[YbXYf`5i Zfi Z
ni f`C ZZYb`Y[i b[`XYg`6Yf]W\ hg°

I b]cb`i bX`GD8 `U`hYb`XYb`7cfc bU!A Ug_YbVYf]W\ hj cb`→bg
GdU\b`i bhYf`J YfgW\`i gg" `C ddcg]h]cb`ZcfXYfh`C ZZYb`Y[i b[
XYf`8YhU]`g"



6i bXYg[Ygi bX\Y]hga]b]ghYf]i a ž`8 Yi hgW\`UbX`!`8]Y`8YVUhY
i a`X]Y`A Ug_YbVYgW\UZZi b[`k`Ä`fYbX`XYf`7cfc bU!DUbXYa]Y
[Yk]bbh`Ub` : U\fhž`bUW\XYa `VY`_Ubbh`k i fXYž`XUgg`i b]cb`i bX`GD8
XYb`j c`gh`ÄbX][Yb`l bhYfgi W\i b[gVYf]W\h`ØVYf`X]Y`J cf[`Äb[Y
b]W\h`UbZcfXYfb`k c`Yb" `8Yf`]bhYfbY`6Yf]W\hž`YfghY`h`j cb`XYf
GcbXYfYfa]h`Yf]b`A Uf[UfYh`U`Gi X`c`Zž`i a ZUggh`fi bX`%+\$`GY]hYb
i bX`i bhYfgi W\h`X]Y`A Ug_YbVYghY`i b[Yb`gck]Y`X]Y`J Yf[UVY`Y]bYg
@c[]gh]_Ui ZhfU[g`Xi fW\`XYb`Y\Ya U][Yb` ; Ygi bX\Y]hga]b]ghYf`→bg
GdU\b`f78I`É" `@Ui h`GØXXYi hgW\Yf`NY]hi b[`ghY\h`GdU\b`i bhYf
8fi W`ž`XU`bYi Y`8YhU]`g`Ui g`XYf`7cfc bU!A Ug_Yb!5ZZÄfY`Ubg`@]W\h
_ca a Yb"

9g`[]Vh`i bhYfgW\]YX`]W\Y`A Y]bi b[Yb`]bbYf\U`V`XYf`GD8`i bX

ghUf_Y : cfXYfi b[Yb'j cb'XYf'Cddcg]h]cb'ni f'J YfÖZZYbh]W i b['XYg
6Yf]W hg"J]Y'Y'Cddcg]h]cbgdc`h]_Yf'XfÅb[Yb'Ui Z'X]Y'C ZYb'Y[i b[
i bX'Ui W'Y]b][Y'Gcn]U'XYa c_fUhYb'i bhYfghØhnYb'X]YgY
: cfXYfi b["'8Yf'6Yf]W h'k i fXY'ja 'Jbi Uf'&\$&) 'j cb'GdU\bg
BUW Zc`[Yf'?Uf'@Ui hYfVUW'fGD8Ł]b'5i ZhfU['[Y[VYb'i bX
VY'Yi W'hYh'k]Y'X]Y'W Uch]gWY'A Ug_YbVYgW UZZ b['&\$&\$'UV`]YZ
i bX'k Y'W'Y'nk Y]ZY'\UZhYb'9bhgW'Y]Xi b[Yb'[Yhfc ZYb'k i fXYb"

≠bhfUbgdUfYbn'i bX'dYfgÖb`]W Y J c fhY]'bU\ a Y

8Yf'6Yf]W h'X'Yf'U'g' J G' 'Bi f'ZØf'XYb'8]Ybgh[YVfUi W
Ugg]Zn]Yfh']ghž'[]Vh'9]bV`]W]b'fY'Yj UbhY'J Yf[UVYb'i bX
9bhgW'Y]Xi b[Ybž']bgVYgcbXYfY'ni f'6YUi ZhfU[i b['XYf
@[]gh]_Z]fa U':]Y[Y":]Y[Y'k i fXY'hfchn'K]XYfghÅbXYb'U'g
nYbhfU'Yf'6YgW UZZYf'i bX'J YfhY]'Yf'j cb'A Ug_Yb'i bX
8Yg]bZY_h]cbga]hhY'b'Ui g[Yk Å\`hž'bUW X'Ya 'XUg
6YgW UZZ b[gUa h'X]Y'5i gk U\`b]W h'[YbY\ a][hY"'8Ug
; Ygi bX\Y]hga]b]ghYf]i a 'k UbXhY'g]W'X]fY_h]Ub'XUg
≠bYba]b]ghYf]i a ž'i a ':]Y[Y'ni 'VYUi ZhfU[Yb"'8]YgY
9bhgW'Y]Xi b[Yb'\UVYb'nU\`fY]W'Y'?f]h]_Yb'Ui Z'g]W' '[Ync[Ybž'XU
XYf'J YfhfU['c\`bY'5i ggW'fY]Vi b['[YgW'cggYb'k i fXY'i bX
@Y]ghi b[Yb']a 'K Yfhj cb'%ž) 'A]`]UfXYb'9i fc'i a ZUgghYž'gc'
HU[YggW'Ui "

≠JbcgW'8U\ a Ybž'6i bXYghU[gUV[YcfXbYhYf'XYf'; fØbYbž'\Uh
GdU\ b'j cf[Yk cfZYbž'dYfgÖb`]W'Y'6Yn]Y\ i b[Yb'ØVYf'ZUW'`]W'Yb
F Uh'ni 'ghY`Yb'i bX'gca]h'≠hfUbgdUfYbn'ni 'nY][Yb"'9f'Zc fXYfh'Y]bY
5i Z_Àfi b['ni 'XYb'J cfk ØfZYbž'k cbUW'GdU\`b'Y]b
@[]gh]_i bhYfbY\ a Yb'Ui g'gY]bYa 'K U\`fY]g'c\`bY'5i ggW'fY]Vi b[
VYUi ZhfU[h'\UVYb'gc`""8]YgY'J cfk ØfZY'k YfZYb': fU[Yb'Ui Z'X]Y'X]Y
² ZYb'h]W_Y]h'i bX'X]Y'dc`h]gW'Yb'CddcbYbhYb'j YfghÅf_h
VYhfY ZYb"'@Ui h'8U\ a Yb']gh'Yg'Y]b' I bX]b[ž'XUgg'X]Y'U_hi Y`Y
; Ygi bX\Y]hga]b]ghYf]b'B]bU'K Uf_Yb'f78I Ł'g]W'k Y][Yfh'XUg
; i hUW'hYb'Ub'XUg'DUf'Ua Ybh'k Y]hYfni 'Y]hYbž'k Ug'bi f'ni f
k Y]hYfYb'9g_U'Uh]cb'XYf'8]g_i gg]cb'VY]hfÅ[hž'k]Y'
8Yi hgW'`UbXZi b_`VYf]W'hYh"

: c`[Yb`XYf`A Ug_Yb[YgW`ÀZhY

8]Y`W`Uch]gW`Y`A Ug_YbVYgW`UZZi b[` \Uh`b]W`h`bi f`Y]b
 a Ub[Y` \UZhYg`?f]gYba UbU[Ya Yb`h`cZZYb[Y`Y[hž`gcbXYfb`Ui W`
 Z]bUbn]Y`Y`5i gk]f_i b[Ybž`X]Y`XYa`6i bX`Xfc`Yb`"6Yf]W`hYb
 ni Zc`[Y`_ÖbbhY`XYf`6i bX`?cghYb`]b`<Ö\Y`j cb`a Y`f`U`g`&ž
 A]`]UfXYb`9i fc`Ui Z[fi bX`X]YgYf`; YgW`ÀZhY`YbhghY`Yb`", VYf`%\$\$
 <ÀbX`Yf`_U[Yb`[Y[Yb`XYb`6i bX`ž`i bX`Y]b][Y` \UVYb`VYfY]hg`fYW`h
 VY_ca a Yb`"5`g`HY]`j cb`GdU`bg`J cf[Y`Yb`ni f`?f]gYbVYk`À`h][i b[
 ghY`hY`XUg`; Ygi bX`Y]hga]b]ghYf]i a`Y]b`CdYb!<ci gY!J YfZU`fYb
 Ui Z`k Ug`ni`Y]bYf`:`i hj cb`@]YZYfni gU[Yb`ZØ`fhY`"i fgdfØb[`]W`Yg
 6i X[Yhj cb`) \$\$`A]`]cbYb`9i fc`k i fXY`gW`bY`ØVYfgW`f]hhYbž`i bX
 X]Y`6i bXYgfYdi V`_`a i gghY`@]YZYfi b[Yb`]a`K Yfhj cb`ØVYf`)
 A]`]UfXYb`9i fc`U`nYdh]YfYbž`k Ug`X]Y`8]a Ybg]cb`XYf
 A]ggk]fhgW`UZhj YfXYi h]W`h"

8]Y`5a dY`!`?cU`]h]cb`ghY`h`bi b`j cf`XYf`<YfUi gZcfXYfi b[ž
 HfUbgdUfYbn`ni`gW`UZZYb`i bX`XUg`J YfhfUi Yb`]b`X]Y`dc`]h]gW`Y
 : Ø`fi b[`ni fØW`ni [Yk]bbYb`"8]Y`j YfgW`]YXYbYb`dc`]h]gW`Yb
 ; fi dd]Yfi b[Yb`ghY`Yb`i bhYf`8fi W`ž`]b`X]YgYf`5b[Y`Y[Yb`Y]h
 _`UfY`Dcg]h]cbYb`ni`VYn]Y`Yb`i bX`[Y[YVYbYbZU`g`fYW`h]W`Y
 ?cbgYei YbnYb`ni`n]Y`Yb`"8Yf`I a [Ub[`a]hXYb`:`c`[Yb`X]YgYf
 A Ug_Ybdc`]h]_`k]fX`k Y]hYf`]b`Y]b`Y]Y]» Yg`H`Ya U`V`Y]VYb"

8YhU]`g	
J cfZU`	? cffi dh]cb
I fgUW`Y	≠hfUbgdUfYbnž`dYfgØb`]W`Y`J cfhY]`bU`a`Y
C fh	6i bXYg[Ygi bX`Y]hga]b]ghYf]i a ž 8Yi hgW`UbX
GW`UXYb`]b`	&' \$\$\$\$\$\$\$\$\$
E i Y`Y`Yb	<ul style="list-style-type: none"> • k k k "gi YXXYi hgW`Y`XY • k k k "hU[YggW`Ui "XY • k k k "XYi hgW`UbXZi b_`XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh