

: fcb`Y]Wk bUa `&\$&) . : Ygh`]Wk
[YgWk a ØW_hY `GhfU» Yb `]a `9]Wk gZY`X`°

5a : fcb`Y]Wk bUa žXYa `k]Wk h][Yb`_Uh\c`]gWk Yb` : Yghž`ZY]Yfb
; `Äi V][Y`]a `9]Wk gZY`X`a]h`DfcnYgg]cbYb`i bX`ZYgh`]Wk
[YgWk a ØW_hYb`K Y[Yb`"



6]f_i b[Ybž`8Yi hgWk `UbX`! : fcb`Y]Wk bUa žY]b`VYXYi hYbXYg
: Ygh`]a`_Uh\c`]gWk Yb`?]fWk Yb`U\fž`k]fX`\Yi hY`Ua` `&&"'‡ b]'&\$&)
[YZY]Yfh`'9g`Z]bXYh`Ä\`f`]Wk `Ua` `nk Y]hYb`8cbbYfghU[`bUWk
DZ]b[ghYb`ghUhh`i bX`YfZY`i h`g]Wk `]a`_Uh\c`]gWk `[YdfÄ[hYb
9]Wk gZY`X`[fc» Yf`6Y`YVh\Y]h`"‡j]Y`Yb`GhÄXhYb`i bX`8ÖfZYfb
n]Y\Yb` ; `Äi V][Y`]b`ZYgh`]Wk Yb`DfcnYgg]cbYb`ž`VY[`Y]hYh`j`cb`A`i`g]_
i`bX` : U\`bYb`ž`Xi`fWk`X]Y`GhfU» Yb`"8]YgY`HfUX]h]cb`\Uh`]a`'9]Wk gZY`X`
Y]bYb`ZYghYb`D`Uhn`i bX`k]fX`a`]h`j]Y`9b[U[Ya`Yb`h`i`bX`
9bh\i`g]Uga`i`g`VY[Ub[Yb`"K]Y`9]Wk gZY`X`bUWk f]Wk hYb`VYf]Wk hYhž
XfØW`Yb`X]Y` ; Ya`Y]bXYb`Xi`fWk`X]Y`ZYgh`]Wk Yb`GWk a ØW_i b[Yb
]\fYb`8Ub`_i`bX`]\fY` : fYi`XY`ØVYf`X]Y` ; Y[Ybk`Ufh`‡gi`7\`f]gh`]a
GU_fUa`Yb`h`XYf`9i`Wk`Uf]gh]Y`Ui`g`"

8Yf`BUa`Y` : fcb`Y]W`bUa` ghUa` a`h`Ui`g`XYa`
A`]hY`\`cW`XYi`hgW`Yb`i`bX`VYXYi`hYh`@Y]V`XYg`<`Yffb`"5b`X]YgYa`
HU[`ghY`\`h`X]Y`9i`W`Uf]gh]Y`ja`A`]hY`di`b`_h`z`k`cVY]`X]Y`[`Yk`Y`\`hY`
<`cgh]Y`]b`Y]b`Yf`A`cbghfUbn`Xi`fW`X]Y`GhfU`»`Yb`[`YhfU[`Yb`k`]fX`"8]Y`
DfcnYgg]cb`k`]fX`c`Zhi`bhYf`Y]bYa`df`W`h][`Yb`6U`XUW]b`
Xi`fW`[`YZ0`fhz`VY[`Y]hYh]j`cb`A`]b]ghfUbhYbž`?`fW`Ybj`YfhfYhYfbž`
GW`0hnYb`i`bX`A`i`g]_j`YfY]bYb`"5b`a`Y`fYfYb`GhU]cbYb`k`YfXYb`
:`0fV]hhYb`[`YgdfcW`Yb`i`bX`X]Y`;`Äi`V][`Yb`Ya`dZUb[`Yb`XYb`GY[`Yb`
BUW`X`Yf`DfcnYgg]cb`n]Y`Yb`j`]Y`Y`ni`Y]bYa` :`f0`gW`cddYb`cXYf`
;`Ya`Y]bXYZYghž`k`c`XUg`;`Ya`Y]bgW`UZh`g`YVYb`[`YZY]Yfh`k`]fX`"Gc`
k`]fX` :`fcb`Y]W`bUa`b]W`h`bi`f`ni`f`fY`][`]0gYb`6Y`_i`bXi`b[`ž`gcbXYfb`
Ui`W`ni`a`5i`gXfi`W`_`YVYbX][`Yf`8cfZ[`Ya`Y]bgW`UZh`"

8]Y`K`i`fnY`b`XYg` :`YghYg`

8]Y`i`fgdf0b[`Y`XYg` :`fcb`Y]W`bUa`gZYghYg`[`Y`Yb`Ui`ZX]Y`
5i`[`i`gh]bYf!7`cfZfUi`š`]UbU`j`cb`@0hh]W`ni`f0W`ž`X]Y`ja`%`"
š`]\`f`i`bXYfh`YVhY`"š`]UbU`VYgU`»`Y]bY`h]YZY`J`YfY`\`fi`b[`Z0f`X]Y`
9i`W`Uf]gh]Y`i`bX`\`UhhY`]b`]\`fYb`J`]g]cbYb`Yf`_Ubbhž`XUgg`Y]b`
ZYgh]W`Yg`K`cW`YbYbXY`ni`f`9`fY`XYf`9i`W`Uf]gh]Y`ZY`\`hY`"Δ`fY`
J`]g]cbYbž`X]Y`g]Y`a`]h`i`bhYfgh0hni`b[`j`cb`A`]hgW`k`YghYfb`i`bX`
H\Yc`c[`Yb`k`Y]hYfj`YfZc`[`hYž`Z0\`fhYb`ni`f`9]bZ0\`fi`b[`X]YgYg` :`YghYg`
Xi`fW`6]gW`cZ`F`cVYfh]j`cb`Hi`fchYž`XYf`%&(`*`XUg`YfghY`
 :`fcb`Y]W`bUa`gZYgh]b`gY]bYf`8]0nYgY`ZY]YfhY`"8]Yg`VYf]W`hYh`
DfUYX]WJ"

⇒`a`š`]\`f`%&(`Z0\`fhY`DUdgh`i`fVUb`⇒`"XUg` :`Ygh]b`XYf`[`YgUa`hYb`
`UhhY]b]gW`Yb`?`]fW`Y`Y]bž`bUW`XYa`Yf`g]W`Ui`ZXUg`K`i`bXYf`j`cb`
6c`gYbU`VYfi`ZYb`\`UhhYž`VY]`XYa`VY]a`HY]`Yb`Y]bYf`<`cgh]Y`6`i`h`Ui`Z`
Y]b`Hi`W`hfcdZhY`"8]Y`6YXYi`hi`b[`XYg` :`YghYg`k`i`fXY`Xi`fW`X]Y`
`]hi`f[`]gW`Yb`HYI`hYž`X]Y`j`cb`H\`ca`Ug`j`cb`5ei`]b`j`YfZUggh`k`i`fXYbž`
i`bX`X]Y`i`bhYfgh0hni`b[`j`cb`k`Y]hYfYb`DÄdghYb`]b`gd`ÄhYfYb`
š`]\`f`i`bXYfhYb`[`YghÄf`_h`Gc`VfUW`hY`XUg` :`Ygh]a`%(`"š`]\`f`i`bXYfh`
X]Y`HfUX]h]cb`a`]h`g]W`ž`X]Y`_cbgY`_f]YfhY`<`cgh]Y`k`Ä`\fYbX`XYf`
DfcnYgg]cb`ni`hfU[`Yb`"

8]Y` :`Y]Yf`]W`_Y]hYb`]a`9]W`gZY`X`

=a '9]Wł gZY`X`]gh`X]Y`ZYgh]Wł Y` ; YghU`hi b[`XYg` : fcb`Y]Wł bUa ghU[g
 VYgcbXYfg`Ui g[YdfÀ[h`"J]Y`Y`9]bk c`bYf`XY`_cf]YfYb`]\fY`< Ai gYfž
 ; YbghYf`i bX`K Y[Y`a]h`k i bXYfgWł ŐbYb`6`i a YbhYdd]Wł Ybž
 6]f_Ybnk Y][Yb`i bX`UbXYfYb`ZYgh]Wł Yb`9`Ya YbhYb`"8]Yg`gcf[h
 b]Wł h`bi f`ZŦf`Y]b`Y]bXfi W_gj c``Yg`6]`XžgcbXYfb`Ui Wł `ZŦf`Y]bY
 \Yfn]Wł Y`5ha cgd\ĀfY`]b`XYf`8cfZ[Ya Y]bgWł UZh`"8]Y
 ?]fWł Yb[Ya Y]bXY`]b`6]f_i b[Yb`VYXUb`_h]g]Wł `VYgcbXYfg`VY]`U``
 ^bYbž`X]Y`Ub`XYf` ; YghU`hi b[`XYf`ZYgh]Wł Yb`5ha cgd\ĀfY
 a]h[Yk]f_h`UVYbž`i bX`\YVh`XUa]h`X]Y`6YXYi hi b[`XYf
 ; Ya Y]bgWł UZh`\Yfj cfž`k]Y`? Uh\c`]gWł "XY`VYf]Wł hYh"

: fcb`Y]Wł bUa `]gh`gca]h`k Y]h`a Y`f`U`g`Y]b`_]fWł `]Wł Yg`F]hi U`/Yg`]gh
 Y]bY`h]YZj Yfk i fnY`hY`HfUX]h]cbž`X]Y`XYb` ; `Ui VYb`i bX`X]Y
 ; Ya Y]bgWł UZh`j YfV]bXYh`"8]Y`YVYbX][Y`HY]`bU`a Y`Ub`XYb
 DfcnYgg]cbYb`i bX` : YghYb`nY][hž`k]Y`gY`f`XYb`A YbgWł Yb`X]YgYf
 : Y]YfhU[`Ua` < YfnYb``]Y[h`i bX`XUgg`\]Yf`gck c`\`XYf` ; `Ui VYb`U`g
 Ui Wł `XUg`A]hY]bUbXYf`nY`YVf]Yfh`k YfXYb"

8 YhU]`g	
C fh	6]f_i b[Ybž`8Yi hgWł `UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Y]Wł gZY`X`bUWł f]Wł hYb"XY • k k k "_Uh\c`]gWł "XY • k k k "dfUYX]WU"XY

6Ygi Wł Yb`G]Y`i bg`Ui Z.`b!U["bYh