

; YdUfXYb!8Ua Y`ð Xm`_Y\fh`ni fØW`
BUWk i Wg`]a `Ncc`9fZi fh`Yfk UfhYh`

9fZi fh`VY[fØ»h; YdUfX]b`ð Xmi`bX`BUWk i Wg`]a `Ncc`
FØW`_Y\f`Ui g`A ØbghYfž`bYi Y` ; Y\Y[Y`i bX
9f\U`hi b[gni W`hdfc[fUa` a` Y`



9fZi fhž`8Yi hgW`UbX`!`a` `Ncc`9fZi fh`\Uh`g]W`Y]b][Yg`[YhUb`.'8]Y
; YdUfXYb!8Ua Y`ð Xm`]gh`bUW`Y]bYa` `Äb[YfYb`5i ZYbh\U`h]a
5`k YhhYfnc`A ØbghYf`ni fØW`[Y`_Y\fh`'8]YgY`FØW`_Y\f`ZUbX`Ua
8]YbghU[ž`XYb`%\$`'ð b]ž`ghUhhž`i bX`ð Xm`_cbbhY`g]W`XUVY]`ØVYf
Y]bYb`J`Ð!G\i hh`Y`ZfYi Yb``Äf`5i ZYbh\U`h]b`A ØbghYf`k Uf`HY]`XYg
9i fcdÄ]gW`Yb`9f\U`hi b[gni W`hdfc[fUa` a` g`f99Dž`k`c`g]Y
Y][Ybh]W`a`]h?UhYf`7Ug\`ZØf`BUWk i Wg`]gcf[Yb`gc`hY``8cW
Y]XYf`\Uh`X]Y`7\Ya`]Y`nk`]gW`Yb`XYb`VY]XYb`b]W`h[Ygh]a`a`h`

9]b`[`ØW`_]W`YfYg`9bXY`ZUbX`XU[Y[Yb`ð Xmg`J`YfV]bXi b[`ni`XYa
; YdUfXYb`GUa`VYg]``8]Y`VY]XYb`\UVYb`g]W`b]W`h`bi`f`[YdUUfhž
gcbXYfb`Yg`[]Vh`Ui`W`j`]Y`j`YfgdfYW`YbXY`5bnY]W`Yb`XUZØfž`XUgg
ð Xm`BUWk i Wg`Yfk UfhYh``ÄfY`F`c``[]_Y]h`V`]YV`Ui`gž`k`Ug`Ui`ZY]bY

a Ò[]WY`HfÀW.h)[_Y]h`\\bXYi hYhž`i bX`XUg`HYUa`XYg`Nccg`\\Uh
VYfY]hg`X]Y`ϕbYb!`i bX`5i »YbUb`U[Yb`ZØf`X]Y`VYj`c fghY\\YbXY
; YVi fhi a [YVUi h`8]Y`K`i fZVcl`Yb`ghY\\Yb`VYfY]hž`i bX`XYf
a Ò[]WY`; YVi fhghYfa`]b`ZØf`X]Y`_Y]bYb`; YdUfXYb`Y]Y[h`nk`]gWYb
9bXY`đ`]i bX`A`]hhY`5i [i gh`8Ua`]h`k`]fX`X]Y`Ni`W`h`j`cb`; YdUfXYbž
X]Y`]b`ZfY]Yf`K`]XVU\\b`VYXfc`\\h`g]bXž`ni`Y]bYa`k`]W`h][Yb`5b`Y][Yb
XYg`Nccgž`XYf`a`]h`gY]bYf`Ni`W`h`Y]bYb`k`Yfhj`c`Yb`6Y]hfU[`ni`a
5fhYbgW`i`hn`Y]ghYb`a`ÒW`hY"

B Yi ni [Ub[`]a`Ncc`9fZi fh

8cW`X]Y`F`ØW`_Y`\\f`j`cb`đ`Xm]gh`b]W`h`X]Y`Y]bn][Y`BYi][_Y]hž`X]Y
XYb`Ncc`VYfY]W`Yfh`8]Y`↑`b[Y`; YdUfX]b`8`Ä`\\i`h]`\\Uh`YVYb`ZU`g
XYb`K`Y[`bUW`9fZ`fh[YZ`bXYb`i`bX`Yf`_i`bXYh`a`i`bhYf`]`fY`bYi`Y
I`a [YVi`b[``5a`j`Yf[Ub[YbYb`K`cW`YbYbXY`\\Uh`g]Y`XYb
ϕbYbVYfY]W`X`Yf`bYi`Yb`; YdUfXYbUb`U[Y`_Yb`bYb[Y`Yfb`hž
k`Ä`\\fYbX`g]Y`Ua`A`cb`hU[`i`bhYf`XYb`k`UW`gUa`Yb`5i [Yb`]`\\fYf
6YfY]W`gdZY[Yf]b`i`bX`nk`Y]Yf`H]Yf`Ä`fnhY`XYb`5i »YbVYfY]W
Yf`_i`bXYhY``8`Ä`\\i`h]`nY][h`g]W`bYi []Yf][`i`bX`\\Uh`VYfY]hg`]`\\f`YfghYg
HUf[Y`hfU]b]b[`[Ya`Y]ghYfh"

ϕ`XYb`_ca`a`YbXYb`HU[Yb`ghY`\\h`ZØf`g]Y`Y]bY`YfghY`6Y[Y[bi`b[
a`]h`XYf`ZØb`Z`Ä`\\f][Yb`; YdUfX]b`đ`U`Ui`ZXYa`Dfc[fUa`a`Ni`f
J`cfVYfY]hi`b[`Ui`ZXUg`Ni`gUa`a`Yb`hfY`ZY`b`k`YfXYb`XYb`VY]XYb
H]YfY`6YgW`Ä`Z][i`b[ga`UhYf]U`Y]b`Ui`g`XYf`Y`k`Y][Yb`UbXYfYb
5b`U[Y`Ub[YV`chYb``8]Y`bYi`Y`; YdUfXYbUb`U[Y`]gh`Y]bY`[fc»Y
9ffi`b[YbgW`UZh`ZØf`XYb`Ncc`i`bX`X]Y`[fØ»hY`6Ui`a`U»bU`a`Yž`X]Y
Ui`g`9][Yba`]hhY`b`Z]bUb]Yfh`k`i`fXY``?`Øb`Z][`gc`Yb`\\Yf`k`]YXYf
; YdUfXYb`[Yn`ØW`hY`h`k`YfXYb`ž`k`Ug`Ub[Yg]W`hg`XYf`6YXfc`\\i`b[
X]YgYf`H]YfUfh]b`]`\\fYb`Uzf`_Ub]gW`Yb`l`fgdfi`b[g[YV]YhYb`j`cb
[fc»Yf`6YXYi`hi`b[`]gh"

8 Yf`; YdUfX`i`bX`gY]b`@YVYbgfUi`a

NU`\\fY]W`Y`<YfUi`gZ`cfXYfi`b[Yb`k`UfhYb`Ui`ZXYb`; YdUfXYbž`XYf`U`g
VYXfc`\\hY`H]YfUfh[`]h`ϕ`]`\\fYf`bUh`Øf`]W`Yb`l`a [YVi`b[`]g]bX`g]Y
[YZ`Ä`\\fXYh`Xi`fW`@YVYbgfUi`a`j`Yf`i`ghž`K`]XYfY]i`bX`[YbYh]gW`Y
J`YfUfa`i`b[``8]YgY`DfcV`Ya`Uh`_`k`]fX`Ui`W`X`i`fW`Y]bY`5fhYbgW`i`hn!

5i gghY`i b[`h\Ya Uh]g]Yfhž`X]Y`N]Y`[fi ddYb`k]Y`?]bXYfž
 † [YbX`]WXY`i bX`9fk UWgYbY`Ubgdf]W h" <]Yf`k]fX`Ui ZX]Y
 [`cVU`Yb`Ö_c`c[]gWXYb`Ni gUa a Yb`Åb[Y`i bX`6YXfc\i b[Yb`XYf
 5fhYbj]Y`ZU`h`\]b[Yk]YgYb"

9]b`6Y]gd]Y`ZØf`Y]bYb`A YbgW`!K]`Xh]Yf! ?cbZ`_h]gh`X]Y`G]hi Uh]cb`]b
 BUa]V]Už`X]Y`ni a `GWi hn`XYf`H]YfY`a]h`Dfc`Y`_hYb`[Y[Yb`XYb
]`Y[U`Yb` < UbXY`i bX`ni f`FYhhi b[]`cb` ; YdUfXYbk U]gYb
 Ub[Y[Ub[Yb`k]fX`"8]Y`5i gghY`i b[`VYghY`h`Ui g`&\$`6UbbYf!
 8]gd`Umg`i bX`Yf\]Y`h`X]Y`bUh]cbU`Y`5i gnY]W`bi b[`ZØf` 6]`Xi b[`ZØf
 bUW`Å`U`h][Y`9b`hk]W`_i b[` " `hYfYgg]YfhY`GWi `Yb`i bX
 l a k Y`h[fi ddYb`_ØbbYb`X]YgY`_cghYbZfY]`Ui g`Y]\Yb"

Ni gUa a YbZUggYbX`Åggh]g]W`gU[Ybž`XUgg`gck c\`† Xmg`FØW`_Y`f
 U`g`Ui W`8`Å`i h] g`5b`_i bZi`XYb`Ncc`9fZi fh`]b`Y]bY`bYi Y`Y`fU`XYg
 ; YdUfXYbgW`i hnYg`ZØ`fYb`_ØbbhYb`"8]Y`Yb[U[]YfhYb
 6Ya Ø`i b[Yb`XYg`Nccg`k YfXYb`b]W`h`bi f`ni f
 : cfgW`i b[gnk YW`Ybž`gcbXYfb`Ui W`ni a `9f`U`h`Y]bYf
 VYY]bXfi W`_YbXYb`5fh`VY]hfU[Yb"

: Øf`k Y]hYfY`hZcfa Uh]cbYb`ØVYf`X]Y` ; YdUfXYb`]a `Ncc`cXYf`X]Y
 5fhYbgW`i hn!5i gghY`i b[`gW`Ui Yb`G]Y`Ui ZX]Y`GY]hYb`]cb`
 h\i Yf]b[Yb&("XYž`nccdUf_gh]Zhi b[!YfZi fh"XY`i bX`U[U!
 UfhYbgW`i hn"XY"

8YhU]`g	
C fh	9fZi fhž`8Yi hgW`_UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "h\i Yf]b[Yb&("XY • k k k "nccdUf_gh]Zhi b[!YfZi fh"XY • k k k "U[U!UfhYbgW`i hn"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh