

B Yi Yg' B ML '< chY`']b '9fZi fh. '@]ZYghm`Y 'hf]ZZh
Ui Z` \]ghc f]gW\ Y '5`hghUXh°

@YcbUfXc'<chY`g'YfÖZzbYh'XUg' B ML '<chY`']b '9fZi fhž'nYbhfU`
[Y`Y[Ybž'a cXYfb]g]Yfhi bX`]XYU`ZØf'; YgW\ÄZhg!`i bX
: fY]nY]hfY]gYb"



9fZi fhž'8 Yi hgW\`UbX`!` ð`XYf`di`g]YfYbXYb`<Ui dhghUXh
H\Øf]b[Ybg`hi`h'g]W\`Yhk`Ug. '@YcbUfXc'<chY`g`\Uh`VY`_Ubbh
[Y[YVYbž`Y]b`VYghY`YbXYg`<chY`']b '9fZi`fhni`ØVYfbY`a`Ybž`XUg
gW\cb`VU`X`U`g`B ML '<chY`']b '9fZi`fh`Vm`@YcbUfXc'<chY`g`gY]bY`HØfYb
ÖZzbYb`k`]fX`"Ni`j`cf`i`bhYf`XYa`'BUa`Yb`F`UX]ggcb`'6`i`'VY`_Ubbhž`k`]fX
XUg`<chY`']b`Y]b`Zf]gW\Yf`'5`bghf]W\`j`YfdUgghž`k`Ä`fYbX`XYf
6Yhf]YV`gW\`f]h`k`Y]gY`k`Y]hYf`Äi`Zh`'8]Y`nYbhfU`Y`@U[Y`]b`XYf
\]ghc f]gW\Yb`'5`hghUXh]j`cb`9fZi`fh`a`UW`h`Y`g`ni`'Y]bYa`'\`ch`gd`ch`ZØf`
; YgW\ÄZhgY]gYbXY`i`bX`: fY]nY]h`ci`f]ghYb`[`'Y]W\Yfa`U`»`Yb`"
Øhd`chY`QVYf]W\`hYhž`XUgg`Mc`fUa`'6]hc`bž`A`UbU[]b['8]fYW`h`c`f
7YbhfU`'9i`fc`dY`VY]'@YcbUfXc'<chY`g`ž`XUg`ghYh][Y`K`UW`gh`i`a`'XYg
l`bhYfbY`a`Ybg`]b`8 Yi`hgW\`UbXž`]bgVYgcbXYfY`]b`C`ghXYi`hgW\`UbXž`
VYhcbh"

A]h'Y]bYf[fc» nØ[][Yb'5bnU\`j cb'&, ('gh]j c`Yb`N]a a Yfbž
XUfi bhYf`Ui W`' %'Gi]hYbž'k]fX`X]Y`i bhYf_i bZi'XYb'; ÅghYb
a cXYfbYb`?ca Zcfh`V]YhYbž`b`_i gjj Y`?'a UUb`U[Yž`_cghYb`cgYa
K]! :]ž'A]b]_Ø\`gW`fUb`_i bX`Y]bYa `GW`fY]Vh]gW`' `U`Yg'a]h'6`]W_
Ui Z`X]Y`W`Ufa UbhY`GhUXh`'5i » YfXYa ` _ØbbYb`g]W`X]Y'; ÅghY`Ui Z
Y]bYb`K Y`bYggVYfY]W`gck]Y`Y]bYb':]hbYggfUi a `ZFYi Yb"
?i `]bUf]gW`Y'; YbØggY`Yfk UfhYb`X]Y`6Ygi W`Yf`ja `FYghUi fUbh'i bX
XYf`6Uf`a]h`]bhYfbUh]cbU`Yb'; Yf]W`hYb`i bX`gW`a UW`_UZhYb
7cW`hU]`g" @YcbUfXc`<chY`gQ\YVh`\Yfj cfž`XUgg`g]W`XUg`<chY`
Ui W`U`g`\Ui gh]YfZFYi bX`]W`Y`C dh]cb`dcg]h]cb]Yfhž`k Ug`ZØf`j]Y`Y
FY]gYbXY`Y]b`YbhgW`Y]XYbXYg`?f]hYf]i a `gY]b`XØfZhY"

A cXYfbY`HU[i b[ga Ò[`]W`_Y]hYb`]b
\]ghcf]gW`Ya `5a V]YbhY

6YgcbXYfg`ZØf'; YgW`ÅZhgFY]gYbXY`V]YhYh`XUg`BML`<chY`9fZi fh
UhfU`_hj Y`A Ò[`]W`_Y]hYb.` ðg[YgUa h`%' `a cXYfbY
J YfUbghU`hi b[gfÅi a Yž`XUfi bhYf`ZØbZ'a]h`VYY]bXfi W`_YbXYb
8YW`_Yb\`Ø\`Yb`j cb`V]g`ni ` ž` `A YhYfbž`ghY`Yb`ni f`J YfZØ[i b[""8Yf
`]W`hXi fW`Zi hYhY`?cbZYfYbnVYfY]W`]b`* \$`A YhYfb`<Ø\`Y`j Yfgdf]W`h
gdY`_hU`_i `ÀfY`5i gg]W`hYb`Ui Z`X]Y`GhUXh`i bX`gcf[h`ZØf
]bgd]f]YfYbXY`HU[i b[Yb`"8Ug`Yb[U[]YfhY`HYUa `]a `<chY`
i bhYfghØhnh`VY]`XYf`D`Ubi b[`i bX`8i fW`ZØ\fi b[`j cb
J YfUbghU`hi b[Ybž`XUa]h`b]W`hg`XYa `fY]Vi b[g`cgYb`5V`Ui Z]a
K Y[Y`ghY`h"

8]Y`9I dUbg]cb`j cb`@YcbUfXc`<chY`g`]b`8Yi hgW`_UbX`]gh`]b`j c`Ya
; Ub[Y`"8Yf`<chY`a Uf`_h]bg[YgUa h`Vcca hž`a]h`Y]bYa `i a gUhn`j cb
j cfUi gg]W`h]W`Yhk U`%+ž` &+`A]`]UfXYb`9i fc`ja `]U\`f`&\$&)"`8]Y
J cf\YfgU[Yb`nY][Ybž`XUgg`XYf`A Uf`_h`V]g`&\$&- `Ui Z`%- `A]`]UfXYb
9i fc`UbK UW`gYb`_ØbbhYž`k `ÀfYbX`]a a Yf`a Y`f'; ÅghY`bUW`
bUW`_U`h][Yb`i bX`XYg][bcf]Ybh]YfhYb`i bhYf`_ØbZhYb`gi W`Yb"
ØghU]ghUQVYf]W`hYhž`XUgg`Ub[YbY`a Y`6ci h]ei Y!`i bX
H\Ya Yb`c`hY`gž`X]Y`VYgcbXYfY`9f`YVb]ggY`V]YhYbž`]a a Yf`VY`]YVhYf
k YfXYb`" ð`X]YgYf`J YfV]bXi b[`]gh`X]Y`9fØZbi b[`XYg`BML`<chY`g`]b
9fZi fh`Y]b`k Y]hYfYf`ðX]_Uhc`f`ZØf`X]Y`dcg]h]j Y`9bhk]W`_i b[`XYf
6fUbW`Y"

@YcbUfXc`<chY`g`ghY``hia]h`X]YgYf`B`Yi YfÖZZbi b[`b]W`h`bi f`Y]b
 bYi Yg`<chY``j cfž`gcbXYfb`VYfY]W`Yfh`Ui W`XUg`5b[YVch`Ub
 XYg][bcf]Ybh]YfhYb`@]ZYghm`Y!C dh]cbYb`]b`Y]bYf`GhUXhž`X]Y`ZØf`]\fY
 U`hY`fk ØfX][Y` ; YgW`]W`hY`VY`_Ubbh]gh"8]Y`D`Ubi b[`ZØf`X]Y
 9fÖZZbi b[`XYg`B`M`L`<chY``@]dn][`]a` `]U`f`&`\$`&`*` `nY][`h`ni`XYa` ž`XUgg
 @YcbUfXc`<chY`g`Ui W`k`Y]hYf`]\b`Ui Z`K`UW`ghi`a`g`_i`fg`]gh"8]Y
 A`Uf`_Y`]gh`HY]`XYf` : UhhU`<chY`` ; fci`dž`X]Y`a`]h`ØVYf`'` \$\$`<chY`g`]b
 &%`@`Å`b`XYfb`Y]bY` [Ygi`b`XY` ; fi`b`X`U[Y`ZØf`]\f`k`Y]hYfYg`K`UW`ghi`a`
 V]YhYh"

9fZi fh`_Ubb`g]W`Ui ZY]bYb`bYi Ybž`a`cXYfbYb`5b`Ui Zdi b`_h`žFYi Ybž
 XYf`gck`c`\`X]Y`5bgdfØW`Y`XYf` ; YgW`Å`žgfY]gYbXYb`U`g`Ui W`X]Y
 K`ØbgW`Y`j`cb`i`f`Ui VYfb`YfZØ`Yb`k`]fX" : `b`Y]bYf`NY]hž`]b`XYf`X]Y
 F]Y]gYVfUbW`Y`_cbh]bi]Yf`]W`k`Å`W`ghi`b`X`g]W`k`Y]hYfYb`hk`]W`Y`hž
]gh`XYf`G`W`f]hhj`cb`@YcbUfXc`<chY`g`\]b`ni`X]YgYa` `bYi Yb`@]ZYghm`Y!
 <chY``]b`9fZi`fh`Y]b`_`UfYg`NY]W`Yb`X`U`ZØfž`X`Ugg`\]Yf`Y]b` [i`hYg
 <Å`b`X`W`Yb`V`Y`k`]YgYb`k`]fX"

8YhU]`g	
C`fh	9fZi`fhž`8Yi`hgW`U`b`X
E`i`Y``Yb	<ul style="list-style-type: none"> • k`k`k`"hc`d`\`chY``"XY • k`k`k`"Y`cb`Uf`Xc`!\`chY`g"XY • XY"ghUh]ghU"W`a

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`b`!U[`"bYh