

NccXfY\ `]b`9fZi fh. `› [YbX`]WXY
YbhXYW_Yb`XUg`@YVYb`Y]bYg`H]YfdZY[Yfg°

≈a`Ncc`9fZi`fh`XfY`\`hYb`›`[`YbX`]WXY`nk`]gWXYb`XYa``&`"i`bX`"*`"
›`b`]&\$&)`Z0f`X]Y`A`8F!G\ck`´9`YZUbhž`H][`Yf`/`Ua`d`/?`]Xg`
ØVYf`H]YfdZY[`Y`"



9fZi fhž`8Yi hgW\`UbX`!`‡`XYf`YfghYb`›`bYc]gcd\]Y`Xi`fZhYb`g]W
›`b`[`i`bX`5`h`Ui`ZY]b`gdUbbYbXYg`Dfc`Y`_h]a`Ncc`9fZi`fh`ZfYi`Yb`
Nk`]gWXYb`XYa``&`"i`bX`"*`"i`›`b`]`XfY`\`hY`Y]b`?`Ua`YfU!HYUa`XYg`A`8F`
X]Y`bYi`Y`GhUZZY`j`cb`´9`YZUbhž`H][`Yf`/`?`]Xg`"8Ug`:`cfa`Uh]gh`Y]b`
5V`Y[`Yf`XYf`VY`]YVhYb`GYf]Y`´9`YZUbhž`H][`Yf`/`7c`"i`bX`VY[`Y`]hYh`
gYW`g`›`[`YbX`]WXYž`X]Y`Y]b`DfU`_h]_i`a`]a`Ncc`UVgc`j`]YfYb`"8]YgY`
gc`Yb`X]Y`ZUW`hhYb`fY]WXY`K`Y`h`XYf`H]YfdZY[`Y`_YbbYb`YfbYb`i`bX`
g]W`gck`c\`XYb`d`cg]hj`Yb`U`g`Ui`W`XYb`\`YfUi`gZcfXYfbXYb`
5gdY`_hYb`XYg`6Yfi`Zg`ghY`Yb`"H\i`f]b[`Yb`&(`VYf]W`hYhž`XUgg`
i`bhYf`XYb`DfchU[`cb]ghYb`XYf`%(!`Å\`f][`Y`›`_cV`Ui`g`8i`fUW`i`bX`X]Y`
%)`!`Å\`f][`Y`J`]j`]Ub`Ui`g`FYW`_`b[`\`Ui`gYb`VYgcbXYfYg`5i`[`Yba`Yf`_`
Yf\`U`hYb`"K`Å\`fYbX`›`_cV`j`cb`gY]bYf`YfghYb`´,`VYfk`]bXi`b[`VY]a`
:`ØhYfb`XYf`@Øk`Yb`Yfn`Å`\`hž`gW`Ui`h`J`]j`]Ub`cdh]a`]gh]gW`]b`X]Y`

Ni _i bZhi bX' _Ubb'g]W\ 'Y]bY' ? Uff]YfY' U`g'H]YfdZY[Yf]b'Xi fWUi g
j c fghY``Yb"

8]Y'DfcXi nYbh]b'5b_Y' ? cgg]fU`cVh'X]Y'A]h\]ZY'XYf'đ [YbX']W\Yb
i bX'\YVh\Yfj cfž'k]Y'Y]bn][Ufh]['X]YgY'8fY\UfVY]hYb' [Yk YgYb
gY]Yb""9]b'VYgcbXYfYg'<][\`][\h'k Uf'XUg'8i gW\Yb'XYf'9'YZUbhYbž
XUg'VY]'XYb'† b[Yb'DfU_h]_UbhYb'ZØf''Yi W\hYbXY'5i [Yb'gcf[hY"
8]Y'bYi Y'GhUZZY`k]fX'VYfY]hg]a 'C_hcVYf'Ui Z?']_U'gck]Y']b'XYf
5F8!A YX]Uh\Y_ 'Ui g[YghfU\`h"

8]Y' < YfUi gZc fXYfi b[Yb'Y]bYg'H]YfdZ'Y[Yfg

5VYf'k Ug[YbUi 'a UW\h'Y]b'H]YfdZY[Yf'Y][Ybh]W\ 3'@Ui h'
5i gV]'Xi b[g_ca dUgg']gh'X]Y'hÀ[`]W\Y'DZY[Y'XYf'H]YfY'bi f'Y]b
HY]'XYg'6Yfi Zg"H]YfdZY[Yf'g]bX'ZØf'X]Y': ØhYfi b['i bX'X]Y
F Y]b][i b['XYf'; Y\Y[Y'j YfUbhk cfh]W\ž'gcf[Yb'ZØf'Y]bY
Ub[Ya YggYbY'K UggYfj Yfgcf[i b['i bX'ØVYfk UW\Yb'X]Y
' Ygi bX\Y]h'XYf'H]YfY""8UfØVYf'\]bUi g'i bhYfghØmYb'g]Y'VY]'XYf
a YX]n]b]gW\Yb'J Yfgcf[i b['i bX'\Y'ZbžXUg'K c\`VYZ]bXYb'XYf
H]YfY'ni 'ZØfXYfbž']bXYa 'g]Y'XYfYb'bUhØf`]W\Y'J Yf\U'hYb gk Y]gYb
UbfY[Yb"

8Ug']bhYfU_h]j Y'9'Ya Ybh]gh'YVYbgc'k]W\h][. 'H]YfdZY[Yf'\UVYb
'cbhU_h'ni 'XYb'Ncc!6Ygi W\YfbžVYUbhk cfhYb': fU[Yb'i bX'\U'hYb
6]'Xi b[gdfc[fUa a Y'UV""5i » YfXYa 'g]bX'g]Y'\Ài Z]['j
Ni W\hdfc[fUa a Y'ZØf'VYXfc\hY'5fhYb'Y]b[YVi bXYbž'Y]bY
5i Z[UVYž'X]Y'g]W\U'g]a a Yf'VYXYi hYbXYf'\YfUi gghY``hž'XU']a a Yf
a Y\ f'H]YfUfhYb']b']\fYa 'bUhØf`]W\Yb '@VYb g fUi a 'VYXfc'h'g]bX"

9]b'bYi Yf'@YVYbgUVgW\ b]hh'ZØf'đ X m

9]b'k Y]hYfYg'Ui ZfY[YbXYg'9fY][b]g]a 'Ncc'9fZi fh]gh'XYf'l a ni [
j cb'8 Y\i h]ž[YbUbbh'đ Xm""5a ' * "" : YVfi Uf'fY]ghY'XUg
' YdUfXYbk Y]VW\Yb']b'XYb'5`k YhhYfnc' A ØbghYfž'i a 'Xcfh'? UhYf
GUa VYg]'ni 'hfYZZYb""8]Y'F Y]gY'gc``XUni 'X]YbYbž'XUgg'đ Xm
hfU[YbX'ni fØW__Y\fh'i bX'HY]'XYg'9i fcdÀ]gW\Yb
9f\U'hi b[gni W\hdfc[fUa a g'fØ9DŁ'k]fX""đ Xm'i bX'GUa VYg]'UVYb
g]W\ 'a Y\fa U'g[YdUUfhž'< cZbi b['Ui Z'Y]bY'HfU[YbgW\UZh

VYghY\h"

⊖`XYf`BUhi f`g]bX`; YdUfXYb`ni bY\`a YbX`[YZ\`fXYh`Xi fW
@YVYbgfUi a j Yf`i gh`i bX`K]`XYfY]"`8Yg\U`V`gd]Y`Yb`Nccg`Y]bY
YbhgWXY]XYbXY`F c``Y`]a ``Ub[Zf]gh][Yb`GW`i m`X]YgYf`Y]bn][Ufh][Yb
H]YfY"``8]Y`J cfUi ggYhni b[Yb`ZØf`Y]bY`; YVi fh]b`XYf`5i » Yb!`i bX
⊖bYbUb`U[Y`XYg`Nccg`k i fXYb`VYfY]hg`[YhfcZYb"``8]Y`YfghYb
9f[YVb]ggY`X]YgYf`gdUbbYbXYb`F Y]gY`k YfXYb`Ui h`Ncc dUf_
9fZi fh`A]hY`5i [i gh`Yfk UfhYh"

8]Y`Ni gUa a YbUfVY]h`nk]gWXYb`Nccgž`BUhi fgW`i hncf[Ub]gUh]cbYb
i bX`F Y[]Yfi b[Yb`]gh`YbhgWXY]XYbX`ZØf`XYb`9f\U`h[Ygi bXYf
; YdUfXYb!Dcdi`Uh]cbYb`i bX`XYfYb`GW`i m`]b`XYf`K]`Xb]g"``8]Y
<YfUi gZcfXYfi b[Yb`]g]bX`[fc» ``Y]bY`j YfUbhk cfhi b[gj c``Y`Ni W`h
]gh`YXcW`j cb`[fØ» hYf`K]W`h[_Y]hž`b]W`h`bi f`ZØf`ž Xmi bX
GUa VYg]ž`gcbXYfb`ZØf`X]Y`[YgUa hY`5fh"

8YhU]`g	
C fh	9fZi fhž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "h\`i Yf]b[Yb&(`"XY • k k k "ncc dUf_!YfZi fh"XY • k k k "Ui gV]`Xi b[g_ca dUgg"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh