

GdUf_UggY'; ch\U'i bX'D5M657?. 'Di b_hY
gUa a Y`b`Y]W\h'[Ya UW\h°

8]Y`?fY]ggdUf_UggY'; ch\U'ghUfhYh'Ua`%"'đ`]'&\$&) `Y]bY
?ccdYfUh]cb'a]h'D5M657?ž'i a`?'i bXYb`YI`_i g]j Y`J cfhY]`Y
ni`V]YhYb"



; ch\Už`8Yi hgW\`UbX`!`8 Ug`K UfhYb`\Uh`Y]b`9bXY. `5V`gcZc fh
_ÖbbYb`X]Y`?'i bXYb`XYf`?fY]ggdUf_UggY'; ch\U`j`cb`Y]bYf`bYi`Yb
?ccdYfUh]cb'a]h'D5M657?`dfcZ]h]YfYb"GY]h`XYa`%"'đ`]'&\$&)
XØfZYb`g]W\`Bi`mYf`XYf`GdUf_UggYb!`7UfX`ØVYf`X]Y`A`Ö`[`]W\`_Y]h
ZfYi`Ybž`\f`D5M657?!?cbhc`a]h`XYf`6Ub`_j`YfV]bXi`b[`ni
j`Yf`_bØdZYb"8]Yg`k`i`fXY`\Yi`hY`j`cb`XYf`?fY]ggdUf_UggY'; ch\U`i`b
Y]bYf`DfYggYa]hY]i`b[`VY`_Ubbh[Y[YVYb"8]Y`J`Yf`_bØdZ`b[
YfZc`[`h`gd]Y`YbX`Y]bZUW\`ØVYf`XYb`C`b`]bY!`6Ub`_j`b[`!Ni`[`Ub[`i`bX
Vf]b[`h`XYb`J`cfhY]`a]h`g]W\`ž`XUgg`VYfY]hg`bUW\`XYf`J`YfV]bXi`b[
gUhY`%\$\$`D5M657?!Di`b_hY`Ui`Z`XYa`?'cbhc`[`i`h[`YgW\`f]YVYb
k`YfXYb"

8]Y`?`ccdYfUh]cb`nk]gW\Yb`XYf`GdUf_UggYb!:]bUbn[`fi`ddY`i`bX

D5M657?`k i fXY`[Y_cbbh`Y]b[YZØ\fh`i bX`n]Y`h`XUfUi ZUVž`Y]bYb
ni gÀm`)]WXYb`A Y\fk Yfh`ZØf`X]Y`hfYi Yb`?i bXYb`ni`gW\UZZYb`"8f"
æUW\ja`GW\ a U`n`j ca`8Yi hgW\Yb`GdUf_UggYb!`i bX`];]fcj YfVUbX
\YVh`\Yfj cfž`XUgg`X]YgY`Ni gUa` a YbUfVY]h`Y]bYb`YW\hYb`; Yk]bb
ZØf`X]Y`?i bXYb`XUfghY`hž`c\bY`XUgg`XUg`[Yk c\bhY`6YnU\`Yb
j YfÀbXYfhk YfXYb`a i gg`"æ a Yf\]b`bi hnYb`X]Y`GdUf_UggYb
]\fYfgY]hg`À\`f`)]W\`X]Y`GdUf_UggYb!7UfX`VY]`fi bX`(`ž&`A`j`)]UfXYb
HfUbgU`_h]cbYb`ja`< UbXY`ž`k Ug`Yhk U`) (i`U`Yf`XYi hgW\Yb
;]fcW\fx!NU\`i b[Yb`Ui ga UW\h`

K Y`W\Y`J cfhY]`Y`V]YhYh`X]Y`? ccdYfUh]cb3

: Øf`X]Y`?i bXYbž`X]Y`XUg`G!J cfhY]`gk Y`h`Dfc[fUa` a`XYf
?fY]ggdUf_UggY`; ch\U`bi hnYbž`YfØZZbYb`g]W\`[Ubn`bYi Y
A Ò[`]W\`_Y]hYb.`8i fW\`X]Y`J Yf_bØdZ` b[`XYf`GdUf_UggYb!7UfX
_ØbbYb`g]Y`Y]bZUW\`VY]`fY[]cbU`Yb`< ÀbX`Yfb`D5M657?`Di b_hY
gUa` a`Y`b`"5V`< YfVgh`&\$&`'_ØbbYb`?i bXYb`ni`gÀm`)]W\`bi f`a`]h
]\fYf`GdUf_UggYb!7UfX`VY]`bUh]cbU`Yb`D5M657?!DUfhbYfb`VY]
Yhk U`%&`\$\$`\$`hY]`bY\`a` YbXYb`; YgW\`ÀZhYb`di b_hYb`"8UVY]`]gh`Yg
k]W\h][`ni`k]ggYbž`XUgg`bi f`X]Y`bch`k YbX][`Yb`bZcfa`Uh]cbYbž`k]Y
D5M657?!?i bXYb`bi a` a`Yf`i bX`6i W\i b[gXUhi` a`ž`Ub`D5M657?
ØVYfa`]hhY`h`k YfXYbž`gcXUgg`dYfgØb`)]W\Y`8UhYb`cXYf
NU\`i b[g]bZcfa`Uh]cbYb`b]W\h`k Y]hYf[Y[YVYb`k YfXYb`"

< mVf]XYg`9]b_Ui ZYb`k]fX`Xi fW\`X]Y`Bi hni b[`XYf`G!J cfhY]`gk Y`h`
5dd`i bX`XYb`Ni [f]ZZ`Ui ZXYb`D5M657?`Di b_hYghUbX`]a`C`b`]bY!
6Ub_]b[`bcW\`VYei Ya Yf`"Ni XYa`'_ØbbYb`[YgUa` a`Y`hY`D5M657?
Di b_hY`ZØf`Y]bY`J]Y`nU\`j cb`5b[YVchYb`Y]b[Y`Øgh`k YfXYbž
XUfi bhYf`J YfUbgU`hi b[Yb`i bX`F`Y]gYb`"6YgcbXYfg
Yfk`À\bYbgk Yfh]ghž`XUgg`X]Y`[YgUa` a`Y`hYb`Di b_hY`VY]`C`b`]bY!
DUfhbYfb`]b`XYf`F`Y[Y`]bbYf\U`V`k Yb][Yf`HU[Y`[i h[YgW\`f]YVYb
k YfXYbž`cV`k c`\`7ci dcbg`bUW\`nk Y]`K`cW\Yb`]b`[YgdYffhYf`:`cfa
[i h[YgW\`f]YVYb`k YfXYb`"

8 Yf`[fc» Y`<]bhYf[fi bX

8]Y`?ccdYfUh]cb`a`]h`D5M657?`]gh`b]W\h`bi f`Y]b`GW\`f]hh`]b
F]W\hi b[`Y]bYf`ghÀ`f`_YfYb`?i bXYbV]bXi b[ž`gcbXYfb`nY][`h`Ui W\ž

k]Y`GdUf_UggYb`hfc`m`Y]bYg`VYXYi hgUa Yb`K YhhVYk YfVYg`ja
 6Ub_Yba Uf_h`ZYI]VY`Ui Z`X]Y`6YXØfZb]ggY`]\fYf`Bi hnYf`fYU[]YfYb"
 D5M657?ž`a]h`ØVYf` (`A]`)]cbYb`U_h]j Yb`?i bXYb`]b`8Yi hgW`UbX
 XUg`[fØ» hY`6cbi gdfc[fUa a ž`V]YhY`hgY]bYb`A]h[`]YXYfb`b]W`h`bi f
 Y]bY`[fc» Y`5i gk U`U`Ub`DUf`hbYfbž`gcbXYfb`Ui W`U`hhfU_h]j Y
 A Ø[`]W`_Y]hYb`VY]a `9]b_Ui Z`6Yfb`UfX`6fi [[Yfž`XYf`79C`j cb
 D5M657?ž`_ØbX][h`Ui » YfXYa `Ubž`XUgg`[fc» Y`D5M657?!DUf`hbYf
 gi _nYgg]j Y`UV`< YfVgh`Ub`XUg`Dfc[fUa a `Ub[YVi bXYb`k YfXYb"
 8 Ug`k]fX`X]Y`5hhfU_h]j]h`h`XYg`Dfc[fUa a g`k Y]hYf`ghY][Yfb`i bX
 ?i bXYb`bcW`a Y`f`5bfY]nY`V]YhYb"

Ni gUa a YbZUggYbX`Äggh`g]W`gU[Ybž`XUgg`X]YgY`DUf`hbYfgW`UZh
 j]Y`Y`dcg]h]j Y`5gdY_hY`a]h`g]W`Vf]b[h`8]Y`?i bXYb`_ØbbYb
 gck c`VY]a `9]b_Ui ZYb`Di b_hY`gUa a Y`b`U`g`Ui W`]\fY
 :]bUbn[YgW`ÄZ`hY`_ca Zc`fhUVY`ØVYf`X]Y`6Ub`_UVk]W`Y`b`9]b`[i hYg
 < ÄbXW`Yb`UVYb`X]Y`J YfU`bhk c`fh]W`Yb`]\Yf`k U`f`]W`VYk]YgYb"
 8]Y`?fY]ggdUf_UggY`; ch`U`]gh`[i h]a `F`YbbYb`i bX`nY][h`Y]ba U`
 a Y`fž`k]Y`k]W`h][`X]Y`?i bXYbV]bXi b[`]b`XYf`Yi h][Yb`NY]h]gh"

K Y]hYfZØ`fYbXY`Zcfa Uh]cbYb`ni `X]YgYf`gdUbbYbXYb
 ?ccdYfUh]cb`Z]bXYb`G]Y`Ui Z`XYb`K YVgY]hYb`j cb`; **ch`U!U_hi Y`ž`
 GdUf_UggY"XY`i bX`D5M657?`; fi ddY"**

| | |
|---------|---|
| 8YhU]`g | |
| Cfh | ; ch`Už`8Yi hgW`UbX |
| Ei Y`Yb | <ul style="list-style-type: none"> • [ch`U!U_hi Y`ž`]bZc • k k k "gdUf_UggY"XY • k k k "dUmVUW_"[fci d |

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh