

GhfY]h'i a 'şU[X.'K c`Z[Ub[' ; fi dd'j g" UbXYfY'şÀ[Yf']a '5`'[Ài

K c`Z[Ub[' ; fi ddž'Y\Ya U`][Yf'Hf][Ya U!7\YZ'ghY\h'a
?cbZ]_h'a]h'UbXYfYb'şÀ[Yfb'ØVYf'K]'XgWÀXYb']b'6UmYfb"



A]ggYb!K]'\Ua gž'8Yi hgWÀ`UbX'!'9]b'Ub\U'hYbXYf'GhfY]h'i]b'XYf
; Ya Y]bXY'A]ggYb!K]'\Ua gž@UbX_fY]g'C VYfU``[Ài ž'gcf[h'ZØf
5i ZFY[i b['i bhYf'şÀ[Yfb'i bX'K U`XVYg]hnYfb"K c`Z[Ub[' ; fi ddž'XYf
'Ub['À\ f][Y'Hf][Ya U!7\YZ'g]Y\hg]WÀ'a Ugg]j Yb'J cfk ØfZYb
Ui g[YgYhnhž'X]Y'K]'XVYghÀbXY'b]WÀh'Ui gfY]WÀYbX'ni '_cbhfc``]YfYb"
8Yf'J cfk i fZ'XUVY]]ghž'XUgg'gY]b'i bj Yfa Ò[Ybž'XYb
Fchk]'XVYghUbX'ni 'fY[i]YfYbž'ni 'Yf\YV']WÀYb'GWÀÀXYb']b'XYf
FY[]cb'[YZØ\fh\Uh"; fi dd'gY`Vgh'VYhYi Yfhž'XUgg'gY]b'şU[XfYj]Yf
a]hh'Yfk Y]Y'U'g'fchk]'XZY]Y'NcbY'XY_'Uf]Yfh'k i fXY""8]Yg
VYf]WÀhYh: **cW g**'i bX' i bhYfghfY]WÀh'X]Y'Ub[YgdUbbhY '@U[Y]b'XYf
FY[]cb"

8]Y'8]g_i gg]cb'i a 'K]'XgWÀXYb'VYhf]Zh'b]WÀh'bi f'; fi ddž'gcbXYfb

]gh'Y]b'k Y]hj YfVfY]hYhYg'DfcV`Ya`ZØf'@UbXk]fhY`i bX`K U`XVYg]hnYf
]b`8Yi hgW`UbX`K]`XgW`ÅXYb`Ub`UbXk]fhgW`UZh]W`Yb`:`ÅW`Yb
i bX`K `Å`XYfb`_ÖbbYb`gW`bY``]b`X]Y`<Ö\Y`[Y\Ybž`Yhk U`k Ybb`Yg
i a`X]Y`?cghYb`XYf`5i Zzc fghi b[] Y\hž`X]Y`]a`8i fW`gW`b]hh`VY]
W]fWU`%\$`\$\$\$`9i fc`dfc`<Y`_hUf``]Y[Yb``8]YgY`DfcV`Ya`Uh]_`k]fX`j cb`
**Ub k U`h`XY`h\Ya`Uh]g]Yfhž`XUg`XUfUi`Z`]\bk Y]ghž`XUgg`>À[Yf
j YfhfU[`]W`j YfdZ]W`hYh'g]bXž`K]`XgW`ÅXYb`ni`fY[i`]YfYb`**

J YfUbhk cfhi b[`XYf`>À[Yf`i bX`@UbXk]fhY

æa`F`U\`a`Yb`XYf`fYW`h]W`Yb`:`fi bX`U[Yb`ni`f
K]`XgW`UXYb`fY[i`]Yfi b[ž`X]Y`]b`XYb`@UbXYg`U[X[YgYhnYb`i bX
XYa`6i bXYg`U[X[YgYhn`ZYgh[Y\U`hYb`g]bXž`]gh`Yg`k]W`h][ž`XUgg
>À[Yf`i bX`K U`XVYg]hnYf`fY[Y`a`Å»][]`_ca`a`i`b]n]YfYb``B`UW`X`Yb
æZcfa`Uh]cbYb`j cb`**U[XfYW`h`XY`a`ØggYb`K]`XgW`ÅXYb`nY]hbU\`
Xc`_i`a`Ybh]Yfh`k`YfXYb`ž`i`bX`X]Y`A`Y`Xi`b[`a`i`gg`]bbYf`\U`V`Y]bYf
K`c`W`Y`Ub`X]Y`ni`gh`Å`b`X][Y`6Y\`Öf`XY`YfZc`[Yb``8]Yg`]gh`VYgcbXYfg
VYXYi`hgUa`ž`i`a`G`W`UXYbgYfgUhnUb`gd`f`Ø`W`Y`Xi`fW`f`Y`W`h`nY]h][Y
A`Y`Xi`b[`Xi`fW`ni`gYhnYb`**

K`c`Z[Ub[]`:`fi dd`V]YhYh`Ubž`ZØf`G`W`ÅXYb`Ui`Zni`_ca`a`Ybž`X]Y`]a
[Ya`Y`XYh`k`YfXYb``8`c`W`k`Å`fYb`X`Yf`X]Yg`VY\`Ui`dhYhž`_cb`hY`fh
DYhYf`>À`W`ž`XYf`J`cfghUb`X`XYg`Öfh]W`Yb`>U[Xj`YfVUb`XYgž`i`bX
gd`f]W`h`j`cb`Ø`VYf`%\$`Xc`_i`a`Ybh]YfhYb`G`W`UXghY``Yb``>À`W`_a`U`W`h
XYi`h]W`ž`XUgg`X]Y`9`b`hgW`Å`X][i`b[Yb`ZØf`VYgW`Å`X][hY`6`Åi`a`Y`b]W`h
Ui`gfY]W`Yb`X`gY]Ybž`XU`Yg`>U\`fnY\`bhY`XUi`Yfb`_ÖbbYž`V]g`bYi
[YdZ`Ub`nhY`6`Åi`a`Y`k`]YXYf`k`U`W`gYb`i`bX`9`fhfU[`Vf]b[Yb`

? f]h]_`i bX`F`ØW`_Y`f`ni`a`DUW`hgmghYa

8]Y`@U[Y`gd]hnh'g]W`k`Y]hYf`ni`ž`U`g`:`fi dd`↑`b]cf`]b`gY]bYf
J`YfhY]X][i`b[`gY]bYg`J`UhYfg`\`Yfj`cf[Y\hi`bX`[Yn]Y`hY`5b[f]ZY`Ui`Z
gY]bY`:`Ua`_]Y`Xi`fW`Ub`XYfY`>À[Yf`_f]h]g]Yfh`Ni`XYa`h`Uh'g]W`
]a`a`Yf`k`]YXYf`K`]`XYfY`]b`XYa`>U[XfYj`]Yfž`XUg`XYf`:`Ua`_]Y`:`fi dd
[Y\Öfhž`YfY][bYh`J`cf`X]YgYa`<]bhYf[fi bX`gW`Å[h`K`c`Z[Ub[
:`fi dd`j`cfž`ni`a`ZfØ`YfYb`DUW`hgmghYa`ni`fØW`ni`_Y`fYbž`XUa`]h
Y]b`>U[Xd`Å`W`hYf`X]Y`J`YfUbhk`cfhi`b[]`Y[YbØVYf`XYb
:`fi bXghØW`_gVYg]hnYfb`ØVYfb]a`a`h`

8]Y'8]g_i gg]cb'nY][hž'k]Y'k]W'h]['Yg']ghž'XUgg'>À[Yf'i bX'@UbXk]fhY
 ni gUa a YbUfVY]hYbž'i a 'K]'XgW'AXYb'ni 'a]b]a]YfYb"
 6Y]gd]Y'gk Y]gY'_ÖbbhYb'GW'i hna U» bU\ a Ybž'k]Y'XUg'5i ZghY''Yb
 j cb'9`Y_hfcnUi b'i a 'A U]gZY`XYfž'9fbhY'i bX'5i ggUUh'i]a 'JcfZY`X
 UVni gdfYW'Yb'cXYf'XYb'>À[Yf'fYW'hY]h]['ni 'bZcfa]YfYbž'XUni
 VY]hfU[Ybž'X]Y'DfcV`Ya Y'ni 'fYXi n]YfYb"A]h'Y]bYa 'i hYb
 A]hY]bUbXYf`Àggh'g]W'gW`Y» `]W`Ub[Zf]gh]['Y]b`\Ufa cb]gW'Yg
 Ni gUa a Yb`YVYb'ib`XYb`ÀbX`W'Yb'FY[]cbYb'YffY]W'Yb"

8YhU]`g	
C fh	A]ggYb!K]`\Ua gž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "ZcW`g"XY • k k k "Ubk U`h"XY • ^U[XfYW'h"XY

6Ygi W'Yb'G]Y'i bg'Ui Z.'b!U["bYh