

6c`nd`Uhn7i d`]b`>YbU. : U]fbYgg`i bX 8Ya c_fUh]Y`]a : i » VU```ZY]Yfb`°

8Yf`6c`nd`Uhn7i d`]b`>YbU`ZÖfXYfh: U]fbYgg`i bX`8Ya c_fUh]Y
]a : i » VU`````> b[Y`HY]`bY\`a Yf`Yfk UfhYb`gdUbbYbXY`Hi fb]YfY
i bX`Y]bY`5i gghY``i b["



>YbUž`8Yi hgWk`UbX`!`5a`:`%`" `> b]`&\$&)` `k]fX`XYf`6c`nd`Uhn7i d`]b
>YbU`ni`Y]bYa`VYXYi hYbXYb`9j Ybh`8]YgYf`7i dž`XYf: U]fbYgg`i bX
8Ya c_fUh]Y`]a : i » VU```ZÖfXYfhž`k]fX`VYfY]hg`ni a`Xf]hYb`A U``]b
: c`[Y`j YfUbghU`hYh`C f[Ub]g]Yfh`k]fX`Yf`j cb`Yb[U[]YfhYb`>YbUYf
GhfYYhk cf_Yfbž`XYa : Ubdfc`Y`_h`>YbU`i bX`?c?cbž`X]Y`g]Wk`XYf
: ÖfXYfi b[]j cb`Hc`YfUbn`i bX`gcn]U`Yf`>hY[fUh]cb`Xi fW`Gdcfh
j YfgWk]YVYb`\UVYb`` 8Ug`Y`hnhY`Hcf[Yk]bbh` `gc`Ui hYh`Y]bY
XYf`Gd]Y`fY[Y`bž`X]Y`cZi`Ui ZXYb`6c`nd`ÄhnYb`j YfY]bVUfh`k YfXYbž
i a`gWk`ÄWYfYb`HYUa`g`YVYb`gc`Y]bY`7`UbW`ni`[YVYb``Gc`k]fX
XYf; YXUb`_Y`j cb: U]fd`Um`i bX`[Y`YVhYf`8Ya c_fUh]Y`b]Wk`h`bi`f`]b
XYb`Gd]Y`Yb`gY`Vghž`gcbXYfb`Ui Wk`]b`XYf`[YgUa`hYb
C f[Ub]g]Yfi b[gghfi`_hi`f`Xi fWk`[Ync`[Yb"

8Yf'6c`nd`Uhn7i d'f]W\hYhg]W\Ub'đ [YbX`]W\Y'i bX'† b[Y
9fk UW\gYbY`ja '5'hYf'j cb`%('V]g'&%'đ\ fYb'i bX`"AXhU`Y
đhYfYgg]YfhYb'i bUV\Àb[]['j cb']\fYa 'K c\bcfh'Y]b"8]YgYg'đ\ f
_ca a h'Y]bY'[Ubn`VYgcbXYfY`B chY`\]bni . '9]bY`VY[`Y]hYbXY
5i gghY`i b['a]h'XYa 'H]hY` A Y\ f'U`g`Y]b`Gd]Y` K Ybb
: i » VU`Yf]]bbYb`Dcg]h]cb`VYn]Y\Yb `df`AgYbh]Yfh']bhYfbUh]cbU`Y
: i » VU`Yf]]bbYb`ž`X]Y`g]W\`ghUf`_`Z0f`gcn]U`Y`i bX`[YgY`gW\UZh`]W\Y
5b`]Y[Yb`Y]bgYhnYb"8]YgY`5i gghY`i b['gc`X]Y`HY]'bY\ a Yf'i bX
Ni gW\Ui Yf'b]W\h'bi f'i bhYf\U`hYb`ž`gcbXYfb`Ui W\`ni f'8]g_i gg]cb
UbfY[Yb`i bX`nY][Yb`ž`k]Y`k]W\h][' [YgY`gW\UZh`]W\Yg'9b[U[Ya Ybh
]a `: i » VU`Yf]]gh`ž`k]Y`Ui W\`X]Y`6i bXYgnYbhfU`Y`Z0f`dc`h]gW\Y
6]`Xi b[`VYhc`bh`ž`]b`]\fYb`6Yf]W\hYb`ni f`đhY[fUh]cb`Xi fW\`Gdcfh`

9]b`gdUbbYbXYg`F U\ a Ybdfc[fUa a `i bX
UhhfU`_h]j Y`DfY]gY

8]Y`J cffi bXYb`XYg'6c`nd`Uhn7i dg`Z]bXYb`Ub`j YfgW\]YXYbYb`C fhYb
]b`đbU`ghUhh`Ua `%' "5i [i gh]b`K]bnYf`Už`Ua `%) "5i [i gh]b`đbU
C ghž`Ua `&\$"5i [i gh]b`@cVYXU`C ghi bX`Ua `&&"5i [i gh]b`đbU
B cfX`"GW\`]Y» `]W\`YbXYh`XUg`Hi fb]Yf'a]h'Y]bYa `gdUbbYbXYb
:]bU`Y`Ua ` '\$"5i [i gh]&\$&('ja `?i 6i G]b`@cVYXU`K Ygh"8 Ug
F U\ a Ybdfc[fUa a `j Yfgdf]W\h`b]W\h`bi f`gdcfh]W\Y`< Ò\Ydi b_hYž
gcbXYfb`Ui W\`l bhYf\U`hi b[`i bX`J YfdZY[i b[`Z0f`U`Y`HY]'bY\ a Yf
i bX`Ni gW\Ui Yf`

9]b`k Y]hYfYg`<][\`][\h'XYg'7i dg`8 Ug`g]Y[fY]W\Y`HYUa `[Yk]bbh
Y]bY`F Y]gY`ni `Y]bYa `<Y]a gd]Y`XYg': 7`6UmYfb`A 0bW\Yb`gck]Y
Y]bYb`K UbXYfdc`_U`"8 UbYVYb`_0bbYb`X]Y`; Yk]bbYf'a]h
; i hgW\Y]bYb`Z0f`Gd]Y`Y`XYg': 7`7Uf`NY]gg`đbUž`A YX]dc`]g`G7`đbU
i bX`k Y]hYfY`c`_U`Y`5 hhfU`_h]cbYb`fYW\`bYb" , VYf`%\$\$`HY]'bY\ a Yf
bU\ a Yb`ja `đ\ f`&\$&' `Ua `7i d`hY]'i bX`Yg`k]fX`Yfk UfhYhž`XUgg`X]Y
NU\`]b`X]YgYa `đ\ f`bcW\`ghY][Yb`k]fX`

đhY[fUh]cb`Xi fW\`Gdcfh

8Yf'6c`nd`Uhn7i d']gh'a Y\ f'U`g`bi f'Y]b`gdcfh]W\Yg'9j Ybh"9f`gd]Y`h
Y]bY`nYbhfU`Y`F c`Y`]b`XYf`gcn]U`Yb`đhY[fUh]cb`j cb`đ [YbX`]W\Ybž

VYgcbXYfg`YbYb`a]h`A][fUh]cbg\]bhYf[fi bX"Gdcfh`V]YhYh`X]Y
A Ò[`]W_X]hž`ØVYf`_i`hi`fY`Y` ; fYbnYb`\]bk Y[`ni`_ca`a`i`b]n]YfYb
i bX`Y]b` ; Ya`Y]bgW`UZh[YZØ`\`ni`gW`UZZYb`"K`JY`]b`Y]bYa`5fh]_Y`
ni`f`]bhYf`_i`hi`fY`Y`b`^2`Zbi`b[`j`cb`Gdcfhj`YfY]bYb`ZYgh[YghY`h`k`]fXž
j`YfV]bXYh`Gdcfh`A`YbgW`Yb`i`bX`ZØfXYfh`XUg`[Y[YbgY]h][Y
J`Yfgh`AbXb]g"

8]Y`HY]`bY`a`Yf`_ÒbbYb`g]W`Ui`ZY]bY` :]`a`j`cfZØ`\fi`b[`Ua`&`,`
5i`[i`gh`&`\$`&(`]a`G`W`]`Yf`\cZ]b`>bU`C`gh`ZfYi`Ybž`X]Y`XYb`H]hY`
F`YVY`Yb`Ua`6U` `hf`A[h`5bgW`Y`»YbX`k`]fX`Y]b`J`cfhfU[`XYg
Gdcfh`ci`fbU`]ghYb`F`cbm`6`UgW`_Y`ghUhhZ]bXYbž`[YZc`[hij`cb`XYf
5i`g`c`gi`b[`XYf` :]bU`[fi`ddYb`"8Yf`9]bhf]hh]gh`ZØf`ž`[YbX`]W`Y`a`]h
 ; i`hgW`Y]bYb`ZfY]ž`i`bX`XUg`7UZ`]a`G`W`]`Yf`\cZ`\Uh[YÒZbYh`

: Øf`k`Y]hYfY` ÷Zcfa`Uh]cbYb`i`bX`ni`f`5ba`Y`Xi`b[`_ÒbbYb
÷bhYfYgg]YfhY`XYb` ÷ghU[fUa`!5W`ci`bh`4`Vc`nd`UhnW`d`"YbU
VYgi`W`Yb`"5bgdfYW`dUf`bYf`]a`ž`[YbXnYb`hfi`a`K`Yghg]XY`g]bX
 : Y`]i`6i`fUbX`hi`bX`9f]WJ`Ugc`Xž`X]Y`Ui`W`hY`YZc]gW`i`bhYf`\$`*`(%
(`-`&`*`,`)`cXYf`dYf`9!A`U]`i`bhYf`ZY`]i`"Vi`fUbX`h4`YbU`XY`YffY]W`h
k`YfXYb`_ÒbbYb"

÷g[YgUa`h]gh`XYf`6c`nd`Uhn7i`d`Y]b`\YfUi`gfU[YbXYg`6Y]gd]Y`
XUZØfž`k`]Y`Gdcfh`U`g`D`UhhZcfa`ZØf`gcn]U`Y`K`YfhY`[Ybi`hnh`k`YfXYb
_Ubb`"6Y]`X]YgYa`Hi`fb]Yf`ghY`Yb`b]W`h`bi`f`X]Y`gdcfh]W`Yb
@Y]ghi`b[Yb`]a`J`cfXYf[fi`bXž`gcbXYfb`Ui`W`X]Y`K`YfhYž`X]Y`XYb
 : i`»VU`ni`a`gW`ÒbghYb`Gd]Y`XYf`K`Y`h`a`UW`Yb.` : U]fbYggž`FYgdY`_h
i`bX`HYUa`[Y]gh`8Yf`6c`nd`Uhn7i`d`]gh`k`U`f`]W`Y]b`9j`Ybž`XUg`XU
`Y]Y[h`k`Ug`Ub`ZØf`X]Y`Ni`_i`bZi`XYf`ž`[YbX`]W`Yb`]b`>bU"

K`Y]hYfY`8YhU]`g`i`bX`÷Zcfa`Uh]cbYb`ØVYf`XYb`6c`nd`Uhn7i`d
_ÒbbYb`G]Y`i`bhYf`**YbUhj`"XYž`fUh\Ui`g`YbU`XY`gck`]Y`VdV`XY`
bUW`Y`gYb`"**

8YhU]`g	
C`fh	>bUž`8Yi`hgW`UbX
E`i`Y`Y`b	<ul style="list-style-type: none">• k`k`k`"YbUhj`"XY• fUh\Ui`g`YbU`XY

8YhU]`g

- k k k "VdV"XY

6Ygi WYb `G]Y `i bg `Ui Z. `b!U["bYh