

K Y`hfY_c fX. 'H\Øf]b[Yf'?'`c» 'VY[Y]ghYfh
&"\$\$\$`Ni gWU i Yf`]b`>YbU°

›bU`Vf]W h`XYb`K Y`hfY_c fX`VY]a` [fØ» hYb`? Ufhc ZY`_`c» `ni a
+\$\$\$`8cfZ† V]`Äi a`'a`]h`&"\$\$\$`Ni gWU i Yfb`i`bX`]bbcj Uh]j Yf
Ni VYfY]hi b[ghYW b]_"



K ca VUW`VY]`@c`f`Ua`'A U]bž`8 Yi hgW`Ub X`!`K Ug`ZØf`Y]b
_i`]bUf]gWYg`9fY][b]g`'5a`'&%"› b]`&\$&) `ZUbX`]a`'_Y]bYb`C fh
K ca VUW`VY]`@c`f`Ua`'A U]b`Y]b`[Ub n`VYgc bXYfYg`8 cf ZY gh`ghU hž
XUg`[`Y]W nY]h][`XYa`'+\$\$\$`!Ä`f][Yb`6YghY`Yb`XYf`;' Ya`Y]bXY
[Yk`]Xa`Yh`k`Uf`" `a`'F U`a`Yb`X]YgYg`:' YghYg`k`U[hYb`X]Y
J YfU bghU`hYf`Y]bYb`gdUbbYbXYb`F Y_c fXj Yfgi W. `G]Y`k`c`hYb`XYb
[fØ» hYb`? Ufhc ZY`_`c» `XYf`K Y`h`ni VYfY]hYb`ž`i`a`'XYb`V]g`Yf][Yb
F Y_c fX`j`cb`'`*)`'?)`c[fUa`a`ž[Y`U`hYb`j`cb`›bUž`ni`'ØVYfhY ZY`b`"
A`]h`Y]bYa`'Ua`V]h]cb]YfhYb`N]Y`j`cb`(` \$\$\$`?)`c[fUa`a`'i`bX`Y]bYf
gdYn]Y`Yb`Ni VYfY]hi b[ghYW b]_`ghY`hYb`X]Y`C f[Ub]gUhc fYb`Y]bY
f]Yg][Y`<`YfUi`gZc fXYfi b[`XUfž`XU`ZfÄb_]gWY`Y`?`Ö» Y`]b`XYf`F Y[Y`
Y]bY`Äb[YfY`;' UfnY]h`VYb`Øh][Yb`U`g`]\fY`H\Øf]b[Yf`J`Yfk`UbX`hYb`"

K]Y`VYfY]hg`j cb`A 8 F`VYf]Wk hYhž`k YfXYb`VY]`XYf`<YfghY`i b[`XYf
?`Ò»Y`j YfgWk]YXYbY`Ni hUHYb`k]Y`a Y`][`cWkYbXY`?UfhcZZY`bž
?UfhcZZY`gh`f`_Yž`9]Yf`i bX`GU`n`j Yfk YbXYh`8]YgY`A]gWk i b[`gcf[h
ZØf`XYb`hmd]gWk Yb`a]`XYb`; YgWka UW`ž`XYf`Yfj`c ffU[YbX`ni
Gui W`b`dUgg`8]Y`[fÒ»hY`<YfUi`gZc`fXYfi b[`ZØf`X]Y`?ÒWk Y`]b
K ca VUWk`k Uf`YXcW`X]Y`hYWk b]gWk Y`l a gYhni b["l a`XYb`?`c»`]b
XYf`VYb`Òh][hYb`; fÒ»Y`i bX`E`i U`]h`h`ni`[UfYbž`k`i`fXY`Y]b
9XY`ghU`h`Ub`_`b`chk`YbX][ž`XYf`a`]h`fi`bX`" "\$\$\$`@]hYfb`K`UggYf
[YZØ`h`k`i`fXYž`i`bX`Y]bY`; UfnY]h]j`cb`fi`bX`&`\$`Ghi`bXYb`k`Uf
Y]b[Yd`Ubh`

: Y]b`Y]hYb`XYf`Ni`VYfY]hi`b[

8]Y`J`cfVYfY]hi`b[`XUi`YfhY`]bg[YgUa`h`Yhk`U`Y]bY]b`U`V`ž`U`fY`"9]b
[fc»Yg`5i`[Yba`Yf`_`k`i`fXY`XUfUi`Z[Y`Y[hž`XUgg`XYf`?`c»`]b]Wk`h
Y]bZUWk`]b`XYb`?`cWk`hcdZ[Yk`cfZYb`k`YfXYb`_`c`bb`hYž`XYbb`[fÒ»YfY
?`Ò»Y`bY][Yb`XUni`ž`k`À`fYbX`XYg`; UfYbg`ni`nYfZU`Y`b`"l a`XYa
Ybh[Y[Ybni`k`]f`_`Ybž`k`i`fXY`X]Y`?`c»`a`UggY`]b`Y]bYa`gdYn]Y`Y`b
?`cf`gY`h[Y`U`hYb`i`bX`a`]hY`g`?`fUb`Ui`g`XYa`K`UggYf`[Y`c`VYb`"
8]YgY`]b`bcj`Uh]j`Yb`HYWk b]_Yb`g]bX`Y]b`6Yk`Y]g`ZØf`XUg`c`Y`
9b[U[Ya`Ybhi`bX`X]Y`?`fYUh]j`]h`h`XYf`K`ca`VUWk`Yf`"

8]Y`9fk`Ufhi`b[Yb`k`UfYb`c`Wk`_`g]Y`a`i`gghYb`Ui`Wk`ž`XYbb`i`a`XYb
K`Y`hfY`_`cfX`UbYf`_`Ubb`h`ni`VY`_`ca`a`Ybž`a`i`gghY`XYf`f]Yg][Y`?`c»
j`c`gh`À`bX][`Ui`Z[Y[YggYb`k`YfXYb`"BYVYb`XYb`fi`bX`&`\$\$\$
GWk`Ui`i`gh][Ybž`X]Y`g]Wk`XUg`GdY`_`hU`_`Y`b]Wk`h`Yb`h[Y`Yb`_`UggYb
k`c`hYbž`k`UfYb`U`Y`[Ygd`Ubb`h`XUfUi`Zž`c`V`XYf`?`c»`XYa`_`c`Yb
5bgdfi`Wk`[YfYWk`h`k`YfXYb`k`Ø`fXY`"l`bX`X]Y`J`Yf`_`c`ghi`b[`VYgh`h][hY
Yg.`J]Y`Y`6Ygi`Wk`Yf`Ài`»YfhYbž`XYf`?`c»`gWk`a`YW`hY`ZUbb`Ugh]gWk`i`bX
Yf]bbYfhY`ghUf`_`Ub`X]Y`hfUX]h]cbY`Yb`Gcbb`hU[g`_`Ò»Yž`X]Y`a`Ub`VY]
VYgcbXYfYb`5b`ÀggYb`[Yb]Y`h`"

8 Ug`[fc»Y`;`Ub`nY`

8]Y`[YgUa`hY`5`_`h]cb`[]b[`YXcWk`ØVYf`XYb`FY`_`cfX[UfU[Yb
`]bUi`g`8Yf`9f`Òg`Ui`g`XYa`J`Yf`_`Ui`Z`XYg`f]Yg][Yb`?`c`ghYfg`gc`hY
Y]bYa`[i`hYb`Nk`YW`_`ni`[i`hY`_`ca`a`Yb.`XYf`6YbYZ]nU`_`h]cb
GhYfbghi`bXYb`XYg`6UmYf]gWk`Yb`Fi`bXZi`b`_`g`"Gc`k`i`fXY`XYf`

K Y`hfY_cfXj Yfgi W`b]W`h`bi f`ni `Y]bYa `: Ygh`XYf`?i `]bUf]_ž
 gcbXYfb`Ui W`ni `Y]bYa `5b`Uggž`i a `[Ya Y]bgUa `; i hYg`ni `hi b`i bX
 X]Y`8cfZ[Ya Y]bgW`UZh`ni `gh`f`_Yb"

5V[Yfi bXYh`k i fXY`XUg`9j Ybh`Xi fW`Y]bY`gdYn]Y``Y`?cW`ghUh]cb
 i bX`i a ZUggYbXY`hYW`b]gW`Y`J cfVYfY]hi b[ž`X]Y`XYa `[UbnYb
 J cf\UVYb`DfcZYgg]cbU`]h`h`j Yf`]Y\`"8]Y`Cf[Ub]gUhc`fYb`]b
 K ca VUW` \UVYb`[YnY][hž`XUgg`a]hj]Y``9]bgUhn`i bX`?fYUhj] h`h`h
 Ui W`j Yfa Y]bh]W`i ba Õ[`]W`Yg`a Õ[`]W`]gh`i bX`k Yf`k Y]» ž
 j]Y``Y]W`h`k]fX`XYf`fY_cfXj YfX`W`h][Y`?Ufhc`ZY`_`c» `Ui g`K ca VUW`
 gW`cb`VU`X`X]Y` ; YgW`]W`hgVØW`Yf`n]YfYb`°

⇒ XYf`b`W`ghYb`NY]h`k]fX`a Ub`g]W`Yf`bcW`a Y`f`ØVYf`XUg`9j Ybh
 \ØfYbž`a Õ[`]W`Yfk`Y]gY`Ui W`]a `J Yf[`Y]W`ni `XYb`9fZc`[Yb`]b
 X`bUž`k c`YVYbZU``g`Y]b`fY_cfXj Yfgi W`ghUh[YZi bXYb` \Uh`8]Y
 J cfZfYi XY`Ui Z`k Y]hYfY`gdUbbYbXY` [Ughfcbca]gW`Y
 <YfUi gZcfXYfi b[Yb`V`Y]Vh`Ui Z`YXYb` : U``[fc» ` `XYf`?Ufhc`ZY`_`c»
]gh`a Y`f`U`g`bi f`Y]b` ; Yf]W`hž`Yf`]gh`Y]b`GhØW`_<Y]a Uhi bX
 HfUX]h]cb"

8YhU]`g	
Cfh	K ca VUW`VY]`@`f`Ua `A U]bž`8Yi hgW`_UbX
Ei Y``Yb	<ul style="list-style-type: none"> • k k k "a Xf"XY • k k k "gcbbhU[gV`Uhh"XY • YUgmk cf`XfYW]dYg"Wca

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh