

F YW hgYI hfYa Y`HYbXYbnYb`VY]
‡ [YbX`]WYb.`H\Øf]b [Yb`]b`XYf
5`Ufa ghi ZY°

A cV]hik Ufbhij cf`ni bY\`a YbXYa`FYW hgYI hfYa]ga i g`i bhYf
H\Øf]b [Yf` ‡ [YbX`]WYb`i bX`ZcfXYfha Y\`f`DfÅj Ybh]cb`]b
GWi`Yb"



H\Øf]b [Ybž`8Yi hgW`UbX`!` ‡`XYb`YmhYb` ‡\fYb`]gh`Y]b
VYgcf [b]gYffY [YbXYf`HfYbX`]b`H\Øf]b [Yb`ni`VYcVUW`hYb.` ‡a a Yf
a Y\`f`† b [Y`A YbgW`Yb`nY] [Yb`Gma`dUh\]Yb`ZØf`fYW hgYI hfYa Y`i bX
fYW hgdc di`]gh]gW`Y`Dcg]h]cbYb`"8Yf`J`c fg]mYbXY`XYf`A`cV`Yb
6YfUhi`b [`fA`cV]hčž: Y`]l`GhY]bYfž`YVh`Yfj`cfž`XUgg`a`Ub`X]YgY
9bhk]W`i`b [`Yfbgh`bY\`a`Yb`i`bX`Xf]b [YbX`h\Ya`Uh]g]YfYb`gc`hY"
K]f`_ØbbYb`XUg`b]W`h`U`nYdh]YfYb`ž`gU [hY`Yf`]a`F`U\`a`Yb`Y]bYf
U`hi`Y`Yb`8]g`i`gg]cb`ØVYf`X]Y`<YfUi`gZcfXYfi`b [Yb`]b`XYf
‡ [YbXUfVY]hi`bX`]b`GWi`Ybž`]b`XYbYb`cZi`bcW`i`bni`fY]WYbX
[YgW`i`hYg`DYfgcbU`ZØf`XYb`l`a` [Ub [`a`]h`gc`W`Yb`J`cfZÅ`Yb
j`cf\`UbXYb`]ghž`VYf]W`hYh`hU [YggW`Ui`"XY"

6YgcbXYfg'Ui ZÄ`][]ghž'XUgg'j]Y`Y`đ [YbX`]WYž'X]Y`g]W
fYW.hgYI hfYa `Äi » Yfbž'Ui g'9`hYfb`Äi gYfb`ghUa a Ybž']b`XYbYb
gc`WY`5bg]W.hYb`Ybhk YXYf'[YhY]`h'cXYf`hc`Yf]Yfh'k YfXYb"9]b
6Y]gd]Yž'XUg']b`XYb`6YfUhi b[Yb`j cb`A cV]h'ni f`GdfUWY`_Ua ž']gh
XYf': U`Y]bYg`GW`ØYfgž'XYf'g]W`j cf'gY]bYf'?`UggY`U`g` ↑ b[Yf
BUh]cbU`gcn]U`]gh`VYnY]W.bYhY"6Y]Y]bYa`UbXYfYb`J cfZU`
a UW.hY`Y]bY`A i hhYfž'X]Y`]\fYa`Gc`b`Y]b`H!G`]\fh'a`]h
fYW.hgYI hfYa Yf`Gma Vc`_][Y`_Ui Zh`\UhhYž'XYi h]W.ž'XUgg`Yf`Yg
V]hhY`b]W.h]b`X]Y`GW.i`Y`hfU[Yb`gc`Y" Gc`WY`G]hi Uh]cbYb`nY][Ybž
k]Y`h]YZfYW.hgYI hfYa Y'; YXUb`_Yb`VYfY]hg']b`X]Y`đ [YbX`_i`hi`f
Y]b[YXfi b[Yb`g]bXž'k]Y`Ui W`a Xf"XY`ZYghghY`h"

8]Y`F c`Y`XYf`đ [YbXUfVY]h

8]Y`<YfUi gZcfXYfi b[Yb`ZØf`X]Y`đ [YbXUfVY]h'g]bX`j]Y`ZÄ`h][ž
VYgcbXYfg']b`NY]hYbž']b`XYbYb`fYW.hgYI hfYa Y'; fi ddYb`k]Y`X]Y
`X`Ybh]hÄfY`6Yk Y[i b[`j YfghÄf`_h'Ui Z'gcn]U`Y`A YX]Yb`i bX
Dcd`_i`hi`f'gYhnYbž'i a`↑ b[Y`A YbgW`Yb`ni`VYY]bZi`ggYb" `đ
X]YgYa`?cbhYI h`VYf]W.hYh`X]Y`VdV"XY`j cb`\mVf]XYb
fYW.hgYI hfYa Yb`đ [YbX`_i`hi`fYbž'X]Y`Ui g`j YfgW`]YXYbYb
Ghf`Öa i b[Yb`VYghY`Yb"8 Uni`nÄ`\`h'Ui W.ž'XUgg`?`Y]Xi b[`U`g
5i gXfi W`_fYW.hgYI hfYa Yf`X`Ybh]hÄh[Ybi`mh'k]fX" `đ`XYf
đ [YbXUfVY]h]gh`Yg`j cb`[fc`Yf`K`]W.h][`_Y]hž`fYW.hgYI hfYa Y
Dcg]h]cbYbž'Gma Vc`Y`i bX`5`_hYi fY`ni`Yf`_YbbYb`i bX`Y]bni`cfXbYbž
i a`k]f`_gUa Y`DfÄj Ybh]cbga U» bU`a Yb`Ybhk]W`_Y`b`ni`_`ÖbbYb"

đ b[Y`A YbgW`Yb`a ØggYb`ZØf`XYa c`_fUh]gW`Y`K`YfhY`gYbg]V`]g]Yfh
k YfXYb"9g`]gh`YbhgW`Y]XYbXž'Y]bYb`dc`]h]gW`Yb`?cbgYbg']b`XYf
đ [YbXUfVY]h'ni`YffY]W`Yb`i bX`_`Uf`bcfa Uh]j Y`N]Y`Y`ni`gYhnYb"
8 Uni`[Y`Ä`fh`XYf`GW.i`hn`j cf`fYW.hgYI hfYa Yb`9]bZØggYb`gck]Y`X]Y
: ÖfXYfi b[`j cb`XYa c`_fUh]gW`Yb`K`YfhYb" A cV]h`ZcfXYfh`\]Yf`a Y`f
dfÄj Ybh]j Y`A U» bU`a Ybž'i a`X]Y`đ [YbX`]W`Yb`YZZ`_h]j`ni
YffY]W`Yb`i bX`g]Y`j cb`YI hfYa]gh]gW`Yf`9]bZi`ggU`a Y
UVni Vf]b[Yb"

8 Yf`K`Y[`bUW`j`cfb

9]b`k]Y]hYfYf`k]W.h][Yf`5gdY`_h]gh`X]Y`B`chk`YbX][`_Y]hž`YI`hYfbY

6YcVUW\hi b[Yb`]b`X]Y`9]bgW\Åhni b[`j cb`đ [YbX`]W\Yb
 Y]bni VYn]Y\Yb"8]Y`đ [YbXUfVY]h`a i gg`_`UfY`; fYbnYb`gYhnYb`i bX
 fYW\hgYI hfYa Y`đ [YbX`]W\Y`bchZU`g`Ui W\`Ui g`9]bf]W\hi b[Yb
 Ui ggW\`]Y»Yb"; `Y]W\`nY]h[`]gh`Yg`k]W\h[ž`Y]bY`dfcZYgg]cbY`Y
 6Yn]Y\i b[`ni `X]YgYb`đ [YbX`]W\Yb`Ui Zni VUi Yb`i bX`đhYfYggY`Ub
]\fYb`@YVYbgfYU`]hÅhYb`ni `nY][Ybž`c`bY`]fY`YI hfYa]gh]gW\Yb
 5bg]W\hYb`ni `U`nYdh]YfYb" K]f`VfUi W\Yb`Y]b`[i hYg`<`ÅbXW\Yb`Z0f
 XYb`I a [Ub[`a]h`X]YgYb`<YfUi gZcfXYfi b[Yb ž`gc`X]Y
 9]bgW\Åhni b[`j cb`: UW\`Yi hYb"

8]Y`Ni bU\`a Y`fYW\hgdc`di `]gh]gW\Yf`5`_hYi fY`\Uh`X]Y
 K U\fgW\Y]b`]W\`_Y]h`Yf\0\hž`XUgg`i b[`Y]W\Y`K Yfhj c`fghY`i b[Yb`]b
 X]Y`; YgY`gW\UZh`gV`]XYf`↑ b[Yf`A YbgW\Yb`Y]bXf]b[Yb"i a `XYa
 Ybh[Y[Ybni k]f`_Ybž`g]bX`_cb`fYhY`<UbX`i b[ga 0[`]W\`_Y]hYb
 bchk YbX]["8]Y`Ni gUa`a YbUfVY]h`j cb`đ [YbXUfVY]h`a]h`XYf
 N]j]`[YgY`gW\UZh`i bX`XYf`Dc`]h[_]gh`i bYf`Ågg`]W\ž`i a `YZZY`_h]j Y
 GhfUhY[]Yb`ni `Yb`hk]W`_Y`b"

Ni gUa`a Yb[YZUggh`nY][`h]g]W\ž`XUgg`XYf`?Ua`dZ`[Y[Yb
 fYW\hgYI hfYa Y`≠Yc`c[]Yb`]b`XYf`đ [YbX`b]W\h`Y]bZUW\`]ghž`UVYf
 X]Y`K Y]W\Yb`Z0f`Y]bY`VYggYfY`Ni`_i bZ`h`a 0ggYb`Y`nhh[YghY`h
 k YfXYb"9]bY`]bZcfa]YfhY`i bX`Yb[U[]YfhY`đ [YbXUfVY]h`]gh`\]Yf
 XYf`GW\`0ggY`"5b[Yg]W\hg`XYf`U`_hi Y`Yb`9b`hk]W`_i b[Yb`]gh`Yg
 k]W\h[Yf`XYb`b`Yž`X]Y`Gh]a`a Y`ni `Yf\YVYb`i bX`_`UfY`A U»bU\`a Yb
 ni `ZcfXYfb"

8 YhU]`g	
C fh	H\0f]b[Ybž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "hU[YggW\Ui "XY • k k k "a Xf"XY • k k k "VdV"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh