

GYbgUh]cbgZi bX`]b`H\Øf]b [Yb.
‡ b [ghY]bnY]h`]WXY ; Y\Y]a b]ggY
YbhXYW_h°

5fWÄc`c [Yb`YbhXYW_hYb`]b`H\Øf]b [Yb`VYXYi hYbXY` : i bXY
XYf` † b [ghY]bnY]hž`X]Y`XUg`J YfghÄbXb]g`X]YgYf`9dcWXY
fYj c`i h]cb]YfYb`_ÖbbhYb"



K U`dYfb\U]bž`H\Øf]b [Ybž`8Yi hgW`UbX`!`a`GUU`Y!<c`n`UbX!
?fY]g`]b`H\Øf]b [Yb` []Vh`Yg`XYfnY]h`Ui ZFY [YbXY`BYi] [_Y]hYb`Ui g
XYf`K Y`h`XYf`5fWÄc`c []Y`6Y`XYb`J cfVYfY]h`i b [Yb`ZØf`Y]bY` [fc» Y
Ghfca hfUggY`gh]Y» Yb`5fWÄc`c [Yb`Ui Z`Y]bY`VYXYi hYbXY
: i bXghÄhhYž`X]Y`XUg`J YfghÄbXb]g`XYf` † b [ghY]bnY]h`Yf\YV`]W
Yfk Y]hYfb`_ÖbbhY`8]YgY`9bhXYW_i b [ž`k]Y`h\i Yf]b [Yb&(
VYf]W hYhž`Ybh\Ø`h` VYffYghY`a Y`fYfYf`<Äi gYf`gck]Y`Y]bY` : Ø`Y
Ub`5fhYZU_hYbž`X]Y`Ui g`a Y`f`U`g`%\$"\$\$\$` ; Y [YbghÄbXYb`VYghY`Yb
i bX`gdUbbYbXY`9]bV`]W_Y]b`XUg`XUa U`][Y`@VYb` [Yk Ä`fYb"

I bhYf`XYb`YbhXYW_hYb`F`Y`_hYb`VYZ]bXYb`g]W` : Yi YfghY]b!

5fhYZU_hYž'gdYn]Y`Y`GhY]b[YfÀhY`ni f`<c`nVYUfVY]hi b[`i bX`Y]bY
VfY]hY`DU`YhhY`Ub`?YfUa _]!CV`Y_hYb"8]YgY`i bXY`Yfa Ò[`]WYb
Y]bY`dfÀn]gY`FY`cbghfi _h]cb`XYf`HYW`bc`c[]Ybž`X]Y`]b`XYf
ž b[ghY]bnY]h]j Yfk YbXYh`k i fXYbž`k cXi fW`XUg`H\Øf]b[]gW`Y
@UbXYgUa h`ZØf`8Yb_a U`dZY[Y`i bX`5fW`Àc`c[]Y`X]Y
\YfUi gfU[YbXY`6YXYi hi b[`X]YgYf`9bhXYW`i b[`VYgh`h][h`U`h"

9]b` : YbghYf`]b`X]Y`J Yf[Ub[Yb`Y]h

8]Y` ; fUVi b[Yb`k i fXYb`ja `FU`a Yb`Y]bYg`6Ui dfc`Y`hg]b
K U`dYfb`U]b`Xi fW`[YZØ`fhž`k c`5fW`Àc`c[Yb`gcf[gUa `XUfUi Z
UW`hYbž`\]ghcf]gW`Y`CV`Y_hY`ni `Z]bXYb"8]W`h`bi f`X]Y`6Ui UfVY]hYb
gY`Vghž`gcbXYfb`Ui W`X]Y`žZcfa Uh]cbž`X]Y`Ui g`X]YgYb` : i bXYb
[Yk cbbYb`k]fXž]gh]j cb`\ØW`ghYf`FY`Yj Ubn"8UfØVYf`\]bUi g
V]YhYh`X]Y` : i bXghY`Y`X]Y`A Ò[`]W`_Y]hž`XUg`U`h`À[`]W`Y`@YVYb`XYf
XUa U`][Yb`6Yj Ò`_Yfi b[`b`À`Yf`ni `VY`Yi W`hYb`i bX`]`fY`HYW`b]_Yb
VYggYf`ni `j YfghY`Yb"

ž`Y]bYf`UbXYfYb`UfW`Àc`c[]gW`Yb`Gh`hY`]b`H\Øf]b[Ybž`VY]`5fhYfb
]a `?mZ`Ài gYf`_fY]gž`k i fXY`Øb[gh`Y]b`ØVYf`) \$\$\$`ž\`fY`U`hYf
: Yi YfghY]bUVVUi `Ui g[Y[fUVYb"8A Y`f`U`g`) \$\$\$` ; fi VYb`i bX`h]YZ
GW`ÀW`hY`Xc`_i a Ybh]YfYb`Y]bYb`Ub[Zf]gh][Yb`6Yf[VUi ž`XYf
VYY]bXfi W`_YbXY`9]bV`]W`_Y`]b`X]Y`F`c`ghc`Z[Yk]bbi b[`i bX`X]Y
@YVYbgk Y]gY`XYf`A YbgW`Yb`YbYf`NY]h[Yk `À`fh"5fW`Àc`c[Yb
ZUbXYb`Ui W`a YbgW`]W`Y`G`_Y`YhhYž`X]Y`X]Y` : fU[Yb`Ui Zk YfZYbž`cV
Yg`g]W`i a `5fVY]hYfž`5b[Y`Øf][Y`cXYf[Uf`G`_Uj Yb`\UbXY`h"8]YgY
9bhXYW`i b[Yb`ghUa a Yb`Ui g`XYf`nk Y]hYb`<`À`žhY`XYg`j]YfhYb
ž\`fhUi gYbXg`j cf`7`f]ghi g`i bX`g]bX`Y]bn][Ufh][`ZØf`X]Y`FY []cb
H\Øf]b[Ybž`k]Y`k`Y`h"XY`VYf]W`hYh"

HYW`bc`c[]gW`Y`A`Y]ghYf`Y]ghi b[Yb`XYf ž b[ghY]bnY]h

9]b`VYgcbXYfg`VYa Yf`_Ybgk YfhYf`5gdY`h`XYf` : i bXY`]b`5fhYfb`g]bX
X]Y`6Y][UVYb`]b`XYb` ; f`AVYfb"8 : fUi Yb`k i fXYb`a]h`_i bgh] c`
j Yfn]YfhYb` ; Yf`ÀhYbž` ; YZ`» Yb`i bX`N]YfXYb`VYghUhhYhž`k `À`fYbX`]b
A `ÀbbYf[f`AVYfb`Y]ghi b[gghUf`_Yf`?f]Y[g[Yf`ÀhY`i bX`K`Yf`_nYi [Y`ni

Z]bXYb`g]bXžX]Y`Ui ZY]bYb`c\Yb`gc n]U`Yb`GhUhi`g`gW`]Y»Yb`
 `UggYb"8]YgY`5gdY`hY`XYi`hYb`Ui ZY]b`_ca`d`Yi`Yg`i`bX`
 X]ZZYfYbn]YfhYg`;`YgY`gW`UZhV]`X`\]b"

8]Y`5i`g[`fUVi`b[`Yb`i`a`X]Y`C`fhgi`a`ZU\fi`b[`GW`ÖbZY`X`F]b[`YVYb`
 VfUW`hYb`ni`XYa`ØVYffUgW`YbXY`9f`_Yb`hb]ggY`ØVYf`X]Y`
 ðZfUghfi`_hi`f`XYf`ZfØ\Yb`6fcbnYnY]h`ni`hU[`Y" <]Yf`_c`bb`hYb`
 5fW`Äc`c[`Yb`ghfi`_hi`Y`Y`5b`U[`Yb`žX]Y`Ub`HYff]hc`f]Yb`]b`ghUf`_
 VYg]YXY`hYb`@UbXgW`UZhYb`[`fYbnYbž]X`Yb`h]Z]n]YfYb"8]YgY`d]h`
 U][`ba`Yb`hg`g]bX`k`]ggYbgW`UZh]W`Yfgha`U][`]b`H\Øf]b[`Yb`
 i`bhYfgi`W`h`k`c`fXYb`i`bX`VY`Y[`Yb`X]Y`k`Y]hfY]W`YbXYb`
 9b`hk`]W`i`b[`Yb`žX]Y`X]Y`a`YbgW`]W`Y`N]j`]gUh]cb]a`@Ui`ZY`XYf`
 ð\fhUi`gYbXY`Xi`fW`Ui`ZYb`U`h"

ðg[`YgUa`h`ghY`Yb`X]Y`UfW`Äc`c[`]gW`Yb`5fVY]hYb`]b`H\Øf]b[`Yb`j`c`f`
 Y]bYf`gdUbbYbXYb`NY]hž]b`XYf`nU`\fY]W`Y`bYi`Y`ðZcfa`Uh]cbYb`Ubg`
 @W`h`_ca`a`Yb`i`bX`X]Y`;`YgW`]W`hY`i`bgYfYf`J`c`fZU`fYb`]b`Y]b[`Ub`n`
 bYi`Yg`@W`h[`YfØW`_h`k`]fX"8]Y`9b`hXYW`i`b[`Yb`gck`c`\`]a`GUU`Y!`
 <c`n`UbX!`?fY]g`U`g`Ui`W`]b`5fhYfb`j`Yfgd`fYW`YbžXUg`6]X`XYf`
 ð`b[`ghY]bnY]h`i`bX`XYf`ZfØ\Y`6fcbnYnY]h`Yb`hgW`Y]XYbX`ni`
 Yfk`Y]hYfbž`k`]Y`X]Y`5fW`Äc`c[`]Y`C`b`]bY`VYf]W`hYh"

8YhU]`g	
C`fh	K`U`dYfb`U]bž`H\Øf]b[`Yb`ž`8Yi`hgW`U`bX`
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "h`i`Yf]b[`Yb`&(`"XY` • k k k "k`Y`h"XY` • k k k "UfW`UYc`c[`]Y`!`c`b`]bY`XY`

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`b!U[`"bYh`