

9]b`XYb_k ØfX][Yf`5VgW]YX. `GcbbYVYf[g
A Uf_ha Y]ghYf]b`gU[h`5X]Yi °

GcbbYVYf[`j YfUVgW]YXYh`g]W`j cb`A Uf_ha Y]ghYf]b` ; UVf]Y`Y
@Ub[VY]b!A Y]gY`bUW`&%`ϰ\ fYb`VY]a`hfUX]h]cbY`Yb
Jc[Y`gW]Y» Yb"



GcbbYVYf[ž`8Yi hgW`UbX`!`BYi b`HU[Y`j c`Yf` : fYi XYž
hfUX]h]cbY`Yf`6fÄi W`Y`i bX`[Ya Y]bgW`UZh]W`Ya` : Y]Yfb`Ua
GcbbYVYf[Yf`GW]Y» \Ui gd`Uhn`g]bX`Ua` j Yf[Ub[YbYb`GcbbhU[`ini
9bXY`[Y[Ub[Yb`8Ug`%`%`GcbbYVYf[Yf`Jc[Y`gW]Y» Yb`VfUW`hY
b]W`h`bi f`9]b\Y]a`]gW`Y`i bX`6Ygi W`Yf`ni gUa` a Ybž`gcbXYfb
VY[Y]ghYfhY`Ui W`a`]h`Y]bYa`Vi bhYb`Dfc[fUa` a` " < Ò\Ydi b`hY
k UfYb`XUg`UhYa` VYfUi VYbXY` : Yi Yfk Yf`_Ua` : fY]hU[ž`XYf`ZY]Yf`]W`Y
GW`ØhnYbi a`ni [`ni a` HU[`XYf` : fUb`_Yb` `gck]Y`nU`\fY]W`Y
5_h]cbYb`XYf`Df]j`]Y[]YfhYb`GW`ØhnYb[YgY`gW`UZh`GW]Y» \Ui g
%`)`%`GcbbYVYf[`Y`J`"8]Y`J YfUbghU`hi b[`Vch`gdUbbYbXY
A ca` YbhYž`k]Y`XYb`Jc[Y`UVgW`i gg`i bX`Y]b`Jc`_g[Ui X]gW]Y» Ybž
gck]Y`Y]b`YV`UZhYg` : YghnY`h`a`]h`@] Y!A`i`g]_ž`YfZf]gW`YbXYb
; YhfÄb`_Yb`i bX`5b[YVchYb`XYf`GW`Ui ghY`Yf`"5`Y`6YhY"] [hYbž

XUfi bhYf`X]Y': Yi Yfk Y\ f`ZØf`X]Y`5Vg]WXYfi b[`XYg': Yi Yfk Yf_gž
G]WXYf\Y]hgX]Ybghž`NY`h!7fYk`i bX`A i g]_Yfž`k i fXYb`j cb`XYb
J YfUbghU`hYfb`VYgcbXYfg`[Yk ØfX][`h`9]b`[fc» Yg`8 Ub_YgWÅ Öb`[]b[
Ui WÅ`Ub`X]Y`nU\`fY]WXYb`GWÅUi ghY``Yf`i bX`X]Y`6Ygi WXYfž`X]Y`XYa
: Ygh`]\fYb`GhYa`dY``Ui ZxfØW_hYbž`k]Y`gcb**YVYf**["**XY`VYf**]W`hYh"

6YgcbXYfg`Ya`ch]cbU``[YghU`hYhY`g]WXYf`5VgW]YX`j cb`; UVf]Y`Y
@Ub[VY]b!A Y]gYž`XYf`A Uf_ha`Y]ghYf]b`j cb`Gcb**YVYf**[ž`X]Y`bUWÅ`&%
»\fYb`XYf`C f[Ub]gUh]cb`i bX`6YhfYi`i b[`j cb`GWÅUi ghY``Yfb`i bX
< ÅbX`Yfbž`ni`a`Y`hnhYb`A`U`VY]a`J`c[Y`gWÅ`jY» Yb`Ub`k YgYbX`k`Uf`
=a`; YghnY`h`Ua`GUa`ghU[bUWÅ`a`]hU[`VYXUb_hYb`g]WXYf`Yb`Å
K`Uf`_i`g`i bX`5bXfYUg`A`Ø`Yf`]a`BUa`Yb`U`Yf`< ÅbX`Yf`i bX
GWÅUi ghY``Yf`VY]`@Ub[VY]b!A Y]gY`ZØf`]\fY`U\fnY`b`hY`Ub[Y
<]b[UVY`i bX`@Y]XYbgWÅUž`8]Y`gWÅ`Y]XYbXY`A`Uf_ha`Y]ghYf]b
gdfUWÅ`c`ZYb`ØVYf`]\fY`; YZØ`Y`i bX`Åi`» YfhYž`XUgg`g]Y`X]Y
J YfUbghU`hi b[`gY\`f`j`Yfa`]ggYb`k`YfXYž`g]Y`gY]`ZØf`g]Y`k`]Y`a`Y]b
?]bX`"5a`"%"`A`Åfn`&\$`*`k`]fX`g]Y`]b`XYb`F`i`YghUbX`[Y\Yb`i bX
X]Y`%,`&`"5i`ZU[Y`XYg`J`c[Y`gWÅ`jY» Ybg`b]W`h`a`Y\`f`VY[`Y]hYbž`k`]Y`
]bgi`YXh`i`Yf]b[Yb`"XY`gWÅ`]XYfh"

? i`hi`fY``Y`6YXYi`hi`b[`XYg': YghYg

? i`hi`fY``Y': YghY`k`]Y`XUg`Gcb**YVYf**[Yf`J`c[Y`gWÅ`jY» Yb`g]bX`b]W`h
bi`f`Y]b`ZfØ`]\WXYg`6Y]gUa`a`YbgY]bž`gcbXYfb`Ui`WÅ`Y]b`Y`h]YZ
j`Yfk`i`fnY`hY`HfUX]h]cbž`X]Y`; Ya`Y]bgWÅUž`i`bX`»Yb]h]hÅ`h]gh]ž`h`
Gc`WXY`J`YfUbghU`hi`b[Yb`V]YhYb`Y]bYb`k`Yfh]`c`Yb`9]bV`]W`_]b`X]Y
; YgWÅ]W`hYž`6fÅi`WXY`i`bX`HfUX]h]cbYb`XYf`FY[]cbž`i`bX`ZØfXYfb
XYb`gcn]U`Yb`Ni`gUa`a`Yb`U`h`i`bhYf`XYb`A`YbgWÅYb`": YghY`k`]Y
X]YgYg`g]bX`5i`gXfi`W`_j`cb`<Yf`_i`b`žž; `Ui`VYb`i`bX`@VYb`g`_i`hi`fž
X]Y`X]Y`HY]`b`Y`a`YbXYb`Xi`fW`fY[]cbU`Y`?`Y]Xi`b[`i`bX
[YgWÅ`a`Ø`W`hY`D`Å`hY`VYbX][`U`hYb`"8]Y`J`]Y`ZU`h`XYf`; YghY`]b
8Yi`hgWÅ`UbX`fY]W`h]j`cb`[fc» Yb`J`c`_gZYghYb`V]g`ni`_`Y]bYb
6fUi`W`hi`a`gZY]Yfb`i`bX`Vf]b[h`A`YbgWÅYb`i`bhYfgWÅ]YX`]WXYb`5`hYfg
i`bX`6UW`_fci`bXg`ni`gUa`a`Yb`"Gc`]gh`XUg`J`c[Y`gWÅ`jY» Yb`b]W`h`bi`f
Y]b`i`gh][Yg`9]Ybž`gcbXYfb`d`fÅ[h`Ui`WÅ`XUg`Ni`[Y\`Øf][_Y]hg[YZØ`\
XYf`A`YbgWÅYbž`Yf`_`Å`fh`_i`hi`f!**i`bX!bUhi`f`W`a`"**

»g[YgUa`h`nY][h`XUg`Gcb**YVYf**[Yf`J`c[Y`gWÅ`jY» Ybž`k`]Y`k`]W`h][`Yg

]ghž'HfUX]h]cbYb'ni 'VYk U\ fYb' i bX'k Y]hYfni [YVYb""8]Y
: Ygh]j U`Uha cgd\ ĀfY`ĀXh'U`Y`Y]bž'HY]'`X]YgYf`VYgcbXYfYb
; Ya Y]bgW\UZh'ni `k YfXYb' i bX`Ub`XYb`HfUX]h]cbYb`ZYghni \U`hYbž
X]Y`i bg`j YfV]bXYb""Gc`V`]W_Yb`k]f`[YgdUbbh`Ui Z`X]Y`bĀW\ghYb
: YghY`i bX`XUfUi Z`k]Y`g]W\`X]YgY`]b`XYf`Ni _i bZh`k Y]hYfYb`hk]W_Y`b
`a Ò[`]W\Yfk Y]gY`a]h`XYa `: c`_i g`Ui Z`B`UW\`U`h][_Y]h`i bX
hYW\bc`c[]gW\Y` : cfhgW\ f]hhY"

8YhU]`g	
C fh	GcbbYVYf[ž8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • gcbYVYf["XY • k k k "]"bgi YXh\`i Yf]b[Yb"XY • k k k "_i `hi f!i bX!bUhi f"Wĉa

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh