

< Y]nÒ`d fY]gY`]b`Gc b bYVYf[.`5_hi Y``Y
? c ghYb`i bX`k]W\ h][Y`HfYbXg°

9fZU\ fYb`G]Y`X]Y`U_hi Y``Yb`<Y]nÒ`d fY]gY`]a`@UbX_fY]g
Gc b bYVYf[`i bX`k]Y`g]W\`X]YgY`]a`J Yf[`Y]W\`ni`H\Øf]b[Yb
Yb h k]W_Y`b"



Gc b bYVYf[ž`8Yi hgW\`UbX`!`K Ug`hi`h`g]W\`]b`H\Øf]b[Yb`3`8]Y
< Y]nÒ`d fY]gY`g]W\`k Ub`_Yb`hÀ[`]W\`i bX`gd]Y`Yb`XUVY`]fY[]cbU`[`Ub n
i bhYfgW\]YX`]W\`]b`X]Y`? UfhYb`"5i ZXYa`bYi YghYb`GhUbX`g]b`X`X]Y
K YfhY`ZØf`XYb`%*"'> b]`&\$&).`8Yf`U_hi Y``Y`DfY]g`ZØf`%\$\$`@]hYf
< Y]nÒ`]b`H\Øf]b[Yb``]Y[h`VY]-`*`ž+) `9i fcž`k`À\`fYbX`]a`@UbX_fY]g
Gc b bYVYf[`a`]h`-`+ž) \$`9i fc`Yhk Ug`a`Y\`f`Ui ZXYb`H]g]W\`[Y`Y[h
k YfXYb`a`i`gg`"8]YgY`F`Y[]cbU`i bhYfgW\]YXY`g]b`X`b]W\`h`ni
j`YfbUW\`Àgg][Ybž`i bX`gc`i`c`b`h`g]W\`Y]b`6`]W\`Ui ZXY`Y`DfY]gY`]b`XYf
Y][YbYb`i`a`[YVi b[ž`k]Y`bYk`g`"XY`VYf]W\`h`h"

6Y][fÒ» YfYb`6YghY``a`Yb[Yb`k`]fX`Yg`U``YfX]b[g`[Øbgh][Yf`"8]Y
DfY]gghUZZY`i b[`g]Y\`h`Zc`[YbXYfa`U» Yb`Ui`g`.:`Øf`) \$\$`@]hYf`VYnU\`h
a`Ub`%`%'`ž) `9i fcž`k`À\`fYbX`%\$\$`@]hYf`VYfY]hg`a`]h`%\$) ž`%`9i`fc

ni '6i WXY'gW\U[Yb"K Yf" \$\$\$ '@]hYf'VYb0h][hž _Ub'b'g]W\ØVYf
Y]bYb'DfY]g'j cb'- +ž) \$'9i fc'dfc'%'\$\$\$ '@]hYf'ZFYi Ybž'i bX'VY]'Y]bYf
5VbU\ a Y'j cb') \$\$\$ '@]hYfb'g]b_h'XYf'DfY]g'Ui Z'- *ž++'9i fc'"J]Y'Y
?Ài ZYf'ib'GcbbYVYf['bi hnYb'X]YgYb'J cfhY]'i bX'VYghY''Yb
[fc»n0[][ži a 'VY]a ' <Y]n0''ni ni 'Y[Yb"

DfY]gYb hk]W_`i b ['i bX'ni _Øb Zh][Y'HfYbXg

6`]W_h'a Ub'Ui ZX]Y'j Yf[Ub[YbYb'K cWXYb'ni f0W_ž'nY][Yb'X]Y
8i fW\gW\b]hgdY]g'Z0f' \$\$\$ '@]hYf' <Y]n0''b'GcbbYVYf['nk]gWXYb
XYa '%`ž b]'i bX'XYa '%) "`ž b]'Y]bY'YfZFYi `]WXY'HYbXYbn'bUW
i bhYb' 'Y]b'dcg]hj] Yf'HfYbXž'XYf'Y]b][Yb'J YfVfUi WXYfb'Y]b
@AWXY'b'jbg'; Yg]W\h'nUi VYfb'_ØbbhY'"8YbbcW'a ØggYb
<Y]n0'_Ài ZYf'i bX'!\ÀbX'Yf'k UW\gUa 'gY]bž'XYbb'X]Y'DfY]gY
k YfXYb'hÀ[`]W\U_hi U']g]Yfhž'k]Y'Ui W\`Y]ncY`&("XY'ZYghghY''h"

8]Y'?Ui ZU_h]j]hÀh'gh'a ca YbhUb'fYW\h'cW\ž'i bX'X]Y'U_hi Y''Yb
@]YZfZf]ghYb'Z0f' <Y]n0''b'GcbbYVYf[``]Y[Yb'VY]'Yhk U'&)
5fVY]hghU[Yb'"8 Ug']gh'Y]bY' [i hY'NY]hgdUbbYž'i a 'g]W\ [f0bX`]W\ ni
]bZcfa]YfYb'i bX'XYb'VYghYb' <ÀbX'Yf'Ui gni k À\`Yb"K Yf'WYj Yf
]ghž'VYcVUW\hY'h'X]Y'DfY]gY'i bX'j Yf[`Y]W\h'X]YgY'ØVYf'Y]bYb
[Yk]ggYb'NY]hfUi a ži a 'X]Y'cdh]a UY'6YghY''i b['ni 'Y]bYa 'ZU]fYb
DfY]g'ni 'g]WXYfb'"GW\`]Y» `]W\gc'' <Y]n0''a Y\`f'U'g'bi f[i h'VfYbbYb
'X]Y'E i U']hÀh'i bX'XYf'GYfj]W'g]bX'YVYbZU`g'YbhgWXY]XYbX'"5i W
X]Y'5i gk U\`Ub'9i hfUg'k]Y'GW\`Ui W\`Àb[Y'cXYf'Ui g'UXYbXYa
HUb_ZU\fnYi ['_Ubb'XYb'?Ui ZdfcnYgg'Y]bZUWYf'i bX'j]X]]Xi Y''Yf
[YghU'hYb"

; YgYhn`]WXY'J cf[UVYb'i bX
: ØfXYfa Ø[`]W\ _Y]hYb

B]W\h'ni 'j Yf[YggYb'gh'Ui W\`X]Y' [YgYhn`]WXY'@U[Y''5V'&\$&('hf]hh
XUg'bYi Y'; YVÀi XYYbYf[]Y[YgYhn'fl 9; È']b'?fUZhž'XUg'i "U"
j cfgW\fy]Vhž'XUgg'² \Y]ni b[Ybž'X]Y'À'hYf'U'g'' \$'U\`fY'g]bXž
Ui g[YhUi gW\h'k YfXYb'a ØggYb'"8]YgY'FY[Y'i b['VYhf]Zh'5b`U[Ybž
X]Y'j cf'XYa '%`žbi Uf'%- - %]bghU''Yfh'k i fXYb'"žXcW\ []Vh'Yg
5i gbU\ a Yb.'Gc'g]bX'B]YXYfhYa dYfUhi f!'cXYf'6fYbbk YfhhYW\b]_

gck]Y`VYgh]a a hY`<mVf]X\Y]ni b[Yb`b]W\h`VYhfc ZYb""Ni XYa
ghY\Yb`i: ÒfXYfa]hY`ZØf`XYb`5i ghUi gW\U`hYf`<Y]ngmgHYa Y`VYfY]hž
k Ug`XYb`?i bXYb`ni gÅh`]W\Y`5bfY]nY`V]YhYh"

⇒b`8Yi hgW\`UbX`\Y]nYb`fi bX`) ž `A]`]cbYb`K c\ b[YVÅi XY`a]h
<Y]nÒ` `XUg`Ybhgd]W\h` \$ž(i `XYf`K c\ b[YVÅi XY`"8 Ug`]gh`Y]bY
VYUW\h`]W\Y`NU\`žX]Y`Ui W\`]b`H\Øf]b[Yb`a]h`Yhk U`%\$) "\$\$\$
VYhfc ZYbYb`i; YVÅi XYb`Y]bYb`k]W\h][Yb`5gdY`_h`ZØf`X]Y`ni _ØbZh][Y
<Y]nÒ`k]fhgW\UZh`XUfghY`h`K Yf`g]W\`XYg\U`V`fYW\hY]h][`a]h`XYb
DfY]gYb`i bX`XYf`E i U`]hÅh`VYgW\`Zh][hž`\Uh`X]Y`VYghYb`7\UbW\ bž
gY]b`<Y]nÒ`[YgW\`Zh`WYj Yf`UVni k]W`Y`b"

8YhU]`g	
Cfh	GcbbYVYf[ž8Yi hgW\`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "bYk g"XY• k k k "\Y]ncY`&("XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh