

: YhhVfUbX`hf]ZZh`l bhYffc\b.
9]bZUa]`]Yb\Ui g`]b` : `Ua a Yb`°

: YhhVfUbX`]b`l bhYffc\b`nYfghØfh`9]bZUa]`]Yb\Ui g`/Dc`]nY]
Yfa]hhY`h`ni f`ZU`f`Ägg][Yb`l fgUWX`Y`"6fUbX_UhUghfcd\Y`Ua
GcbbhU["



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I bhYffc\bž`8Yi hgW`UbX`!`9]b`j Yf\YYfYbXYf`6fUbX`\Uh`Y]b
9]bZUa]`]Yb\Ui g`]b`l bhYffc\b`j c`ghÄbX][`nYfghØfh`8Yf`J cfZU`
YfY][bYhY`g]W`Ua `GcbbhU[`i bX`k i fXY`U`g`9f[YVb]g`Y]bYg
: YhhVfUbXYg`]b`XYf`?ØW`Y`Y]b[Yghi Zh`BUW``ϕZcfa Uh]cbYb`]cb`
**]bGØxh\Øf]b[Yb`g]bX`X]Y`9fa]h`i b[Yb`VYfY]hg`Ui Z[Ybca a Yb
k cfXYbž`k cVY]`X]Y`?f]a]bU`dc`]nY]`]b`Gi \`X]Y
6fUbXcfhi bhYfgi W`i b[`ØVYfb]a a h`**

8]Y`6fUbXi fgUWX`Yž`Y]b` : YhhVfUbXž`]gh`b]W`h[Ub`n`i b`hmd]gW`" `ϕ
Ä\b`]W`Yb` : Ä`Yb`\UVYb` ; Yf]W`hY` [Yi fhY]`hž`XUgg`cZh[fcVY
: U`f`Ägg][_Y]h`]a `Gd]Y`]gh`Gc`a i gghY`XYf`6; <`]b`Y]bYa `l fhY]`
Ui g`XYa `ϕU`f`&\$%%ZYghghY`Ybž`XUgg`XUg`9f\]hnYb`]cb`²`cXYf
: Yhh`]b`Y]bYa `cZZYbYb`?cW`hcdZ`ghYhg`\ØW`ghY`5i Za Yf_gUa _Y]h

i bX`ghÀbX][Y` , VYfk UWXi b[`YfZc fXYfh" 9]b`6Y`_U[hYf`Y]»
VY]gd]Y`gk Y]gY` : f]hh]Yf[i hi bVYUi Zg]W h][hž`k Ug`ni `Y]bYa `6fUbX
ZØ\fhYž`k]Y`X]Y`8 UhYbVUb`_j cb`**bk V"XY`VYgW fY]Vh"**

F YW h`]W Y`? cbgYe i YbnYb`i bX`< UZhi b[

9]b`k Y]hYfYg`6Y]gd]Y`ZØf`[fcVY` : U\ f`Àgg][_Y]h`]gh`Y]b` : U`ž`]b`XYa
Y]b`?cW`HØdZY`a]h`F Ud gØ`i bVYUi Zg]W h][h`]Y» ž`k Ug`ni `]Y» ž`XUgg
Y]b`6fUbX`Ui gVfUW`" <]YfVY]` \ Uh`XUg` ; Yf]W h`ZY gh[YghY`hž`XUgg`X]Y
< Ui dhd`ÀW hYf]b`ZØf`XUg`J Yf\ U`hYb`] \ fYg`i bhYfd`ÀW hYfg` \ UZhYh"
; Ya`À» `Y]bYa `l fhY]`j ca`@`K U`Xg\i h`H]Yb[Yb`a i gg`X]Y
6Y`_U[hY`Ui Z[fi bX`XYg`[fcV`ZU\ f`Àgg][Yb`J Yf\ U`hYbg`GW`ÀXYb`]b
< Ø\Y`j cb`ØVYf`&&"\$\$\$`9i fc`nU\`Yb`ž`k]Y`
j Yfg]W Yfi b[gfYW hg]Y[Yb"XY`VYf]W hYh"

8]Y`6Yi fhY]i b[`j cb` : U\ f`Àgg][_Y]h`]gh`cZh`Y]b`_ca`d`Yi Yg`H\Ya`U"
K`À\ fYbX`XUg` ; Yf]W h`]b`j]Y`Yb` : À`Yb`[fcVY` : U\ f`Àgg][_Y]h
ZYghghY`hž`_Ubb`Yg`]b`UbXYfYb`Ui W`ni `XYa`9f[YVb]g`_ca`a`Ybž
XUgg`_Y]b`gW`k Yfk]Y[YbXYg`J YfgW`i `XYb`j cf]Y[h`Gc`k`i fXY
ZYgh[YghY`hž`XUgg`]b`Y]bYa `UbXYfYb` : U`ž`]b`XYa `Yg`ni `Y]bYa
6fUbX`_Ua`ž`gi V`Y`_hj`_Y]b`VYgcbXYfYg`J YfgW`i `XYb`XYg
6Y`_U[hYb`[Y[YVYb`k Ufž`cV`k c` \ `cV`Y`_hj`_j [fcVY` : U\ f`Àgg][_Y]h
Ubni bY`a`Yb`k`Uf"

9]b`5i Zfi Z`ni f`J c f g]W h

8]YgY`J cfZ`À`Y`g]bX`Y]b`Y]bXf]b[`]W Yf`5i Zfi Z`ni f`J c f g]W h`VY]a
l`a`[Ub[`a`]h`Y]» Yb` : YhYb`i bX`^`Yb`]b`XYf`?ØW`Y`"K`À\ fYbX`X]Y
l`fgUW`Yb`]b`XYf`F Y[Y`Ui Z: U\ f`Àgg][_Y]h`ni fØW`ni ZØ\ fYb`g]bXž
_Ubb`XUg`j Yf\ YfYbXY` : c`[Yb`\ UVYb`i`i bX`b]W h`bi`f`ZØf`XUg
VYhfcZYbY` ; YV`Ài XYž`gcbXYfb`Ui W`ZØf`X]Y`A`YbgW`Ybž`X]Y`Xcfh
`YVYb`"8]Y`XYfnY]h][Yb`9fa`]h`i b[Yb`]b`l`bhYffc`b`g]bX`Y]bY
hfUi f][Y`9f]bbYfi b[`XUfUbž`k]Y`gW`bY`Ui`g`Y]bYa`5i`[YbV`]W`XYf
l`bUW`hgUa`_Y]h`Y]bY`? UhUghfc`d`Y`Yb`ghY`Yb`_Ubb"

8]Y`9bhk`]W`i b[Yb`fi bX`i`a`X]Y`6fUbXi fgUW`Y`i bX`X]Y
fYW`h]W`Yb`5gdY`_hY`k YfXYb`a`]h`Gd`Ubbi b[`j YfZc`[hž`XU`g]Y
gck`c` \ `ZØf`X]Y`VYhfcZYbYb` : Ua`_]Yb`U`g`Ui W`ZØf`X]Y`fYW`h]W`Yb

F U\ a YbVYX]b[i b[Yb'fi bX'i a 'J Yfg]W\ Yfi b[Yb'j cb'6YXYi hi b[
 g]bX"; YfUXY'X]Y?'`Uf\Y]h'ØVYf'<UZhi b['i bX'dYfgØb`]W\ Y
 J YfUbk cfhi b['gc`hY']b'Ni _i bZhj YfghÅf_h']bg'6Yk i gghgY]b
 [YfØW_h'k YfXYb"

8 YhU]`g	
C fh	I bhYffc\ bž'8 Yi hgW\ `UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "]"bgi YXh\ i Yf]b[Yb"XY • XUhYbVUb_"bk V"XY • k k k "j Yfg]W\ Yfi b[gfYW\ hg]Y[Yb"XY

6Ygi W\ Yb `G]Y `i bg`Ui Z. `b!U["bYh