

„ VYfZU`Ui Z'Gd]Y`ch\Y_]b`A Yf_Yfg.
Dc`]nY]`gi W\h`NYi [Yb`°

Nk Y]`i bVY_UbbhY`ØVYfZU`Yb`Gd]Y`ch\Y_]b`A Yf_Yfg`Ua
%, "\$+ "&\$&) "Dc`]nY]`gi W\h`NYi [Yb`ZØf`9fa]h`i b[Yb`XYf
?f]a]bU`dc`]nY]`Gi \`"



GU`ni b[Yf`GhfU» Yž`A Yf_Yfgž`8Yi hgW\`UbX`!`ϕ`XYf`BUW`h]`cb
: fY]hU[`Ui Z'GUa ghU[ž[YbUi Yf[YgU[h`Ua `%, " ' & \$ &) `i a `\$.) \$
I \fž`YfY][bYhY`g]W\`Y]b[[Yk U`hgUa Yf` , VYfZU`Ui ZY]bY`Gd]Y`ch\Y_
]b`XYf`GU`ni b[Yf`GhfU» Y`]b`A Yf_Yfg`"i bVY_UbbhY`HÄhYf`VYXfc`hYb
Y]bY`A]hUfVY]hYf]b`i bX`Y]bYb` ; Ugh`a]h`Y]bYa `d]gfc`YbÄ`b`]W\Yb
; Y[YbghUbX`i bX`ZcfXYfhYb`6Uf[Y`X`"8Yf[YbUi Y`6YhfU[ž`XYb`X]Y
HÄhYf`YfVYi hYb`_cbbhYbž`]gh`V]g`Ub[`i b`_Ufž`i bX`Ui W\`X]Y
: `i W\hf]W\hi b[`V`Y]Vhi bVY_Ubbh`"8]Y`Dc`]nY]`\Uh`X]Y`9fa]h`i b[Yb
Ui Z[Ybca`a`Ybž`V`Y]Vh`V]g\Yf`UVYf`c`bY`9fZc`[`VY]`XYf` : U\bXi b[
bUW\`XYb`HÄhYfb`"

6Y]XY`i bVY_UbbhYb`DYfgcbYbž`j`cb`XYbYb`NYi [Yb`VYf]W\hYh
\UVYbž`g]bX`Ui ZÄ`][.`8Yf`YfghY`HÄhYf`]gh`fi bX`%`\$`Wä` [fc» `i bX

\Uh'Y]bY'gW\Ub_Y'GhUhi fž'XYf'nk Y]hY'a]ggh'Yhk U'%'\$'Wá 'i bX']gh
_fÄZh][Yf' [YVUi h''8]Y'?f]a]bU'dc`nY]'Gi \``\Uh'X]Y'GUWY'bi b']b
X]Y'Y][YbYb'<ÄbXY'[Ybca a Yb'i bX'V]hhYh'X]Y'6Yj Ö`_Yfi b['i a
A]h\]'ZY'"K Yf']b'XYf'BÄ\Y'XYf'Gd]Y`ch\Y_j YfXÄW'h][Y'DYfgcbYb
cXYf': U\fnYi [Y'VYa Yf'_h'\Uhž'_Ubb'g]W\i bhYf'XYf
HY'YZcbbi a a Yf'\$' *-)))) %!\$'i bX'XYa '5_hYbnY]WYb
\$%,))) - #&\$&) 'a Y'XYb'i bX'k Yfhj c``Y'<]bk Y]gY' [YVYb"

5i gk Y]hi b['XYf': U\bXi b[

B UW'Y]bYa 'Ä\b`]WYb'J cfZU``]b'8]YXcfZ# \Öb'Ua 'A]hkc Wž'VY]
XYa 'YVYbZU`g'Y]bY'Gd]Y`ch\Y_`ØVYfZU``Yb'k i fXYž'gYhnh'X]Y'Dc`nY]
Ui ZY]b['fc»Yg'5i Z[YVch'Ub'?fÄZhYb" '<]Yf'_Ua 'b]W'h'bi f'Y]bY
<i bXYghUZY'ž'gcbXYfb'Ui W'Y]b'Dc`nY]\i VgW'fUi VYf'ni a
9]bgUhnž'i a 'X]Y'HÄhYf'ni 'ZUggYb" '8Yb'bcW']gh'XYf'_U_hi Y``Y'GhUbX
XYf': U\bXi b['i b'_Ufž'i bX'Ui W'\]Yf'V]hhYh'X]Y'Dc`nY]'X]Y
6Yj Ö`_Yfi b['i a 'A]h\]'ZY'"@Ui h'Dc`nY]gdfYWYf]b'5bbY!?'Uh\]f]b
GY]ZYfh'V']YV'VY]'X]YgYb', VYfZÄ``Yb' ['ØW_]WYfk Y]gY'b]Ya UbX
j Yf'Yhnh"

8]Y'j cf`]Y[YbXYb'J cfZÄ``Y'Vf]b[Yb'X]Y'ghY][YbXYb
G]WYf\Y]hgVYXYb_Yb']b'XYf'6Yj Ö`_Yfi b['Ui Z'XYb'H]gW'"@Ui h'XYf'
Dc`nY]'WYb'?f]a]bU`ghUh]gh]_`fD? GŁ`Uh'Yg]a 'Ä\ f'&\$&(
Y]bYb'FØW_[Ub['XYf'?f]a]bU'hÄh'i a '%ž+'i ' [Y[YVYb" '8cW'j]Y'Y
6Øf[Yf'ZØ\Yb'g]W\Xi fW'VYgh]a a hY'GhfUZhUhYbž'X]Y'b]W'h'ib'XYb
GhUh]gh]_Yb'YfZUggh'k YfXYbž'XYb'bcW' i bg]WYf" 'J cf'U``Ya
FUi VØVYfZÄ``Yž'k]Y'g]Y']b'A Yf'_Yfg'i bX'8]YXcfZ'ghUhhZUbXYbž
k YfZYb': fU[Yb'ni f'G]WYf\Y]h'XYg'ÖZYbh']WYb'FUi a g'Ui Z'

: Un]h. 'G]WYf\Y]h']a '5``hU[

CV']b'A Yf'_Yfg'cXYf'UbXYfgk cž'X]Y'6Yj Ö`_Yfi b['X]g_i h]Yfh'X]Y
5gdY_hY'XYf'G]WYf\Y]h'i bX'XYb'i a [Ub['a]h'gc'WYb', VYfZÄ``Yb"
8]Y'Dc`nY]' \Uh'X]Y'b'chk YbX][Yb'GW'f]hhY'Y]b[Y'Y]hYhž'i a ' [Y[Yb
X]YgY'GhfU\UbX'i b[Yb'j cfni [Y\Yb" '8Yb'bcW'V'Y]VhYg
i bYf'Ägg]Wž'XUgg'X]Y'A YbgWYb']b'XYf'F Y[]cb'[Ya Y]bgUa 'Ui Z
XYf'<i h'g]bX'i bX'<]bk Y]gY'Ub'X]Y'6Y'\ÖfXYb'k Y]hYf[YVYb" '6Y]
j YfXÄW'h][Yb'6YcVUW'h'i b[Yb']gh'Yg'k]W'h][ž'b]W'h'ni 'nÖ[Yfbž

XYbb`bi f`gc`_ÖbbYb`k Y]hYfY` , VYfZÄ`Y`a Ö[`]WYfk Y]gY`j Yf\]bXYfh
k YfXYb"

8]Y`G]WYf\Y]hg`U[Y`k]fX`]b`XYb`_ca a YbXYb`K cWYb`j Yfa i h]W
k Y]hYf`H\Ya U`]b`XYf`c`_U`Yb`8]g_i gg]cb`gY]b`"8U`V`Y]Vh`bi f`ni
\cZZYbžXUgg`X]Y`9fa]hhi b[Yb`gW`bY`ni`Y]bYf`5i Z`Äfi b[`XYf
: Ä`Y`ZØ\ fYb`i bX`X]Y`HÄhYf`ni f`F YWYb`gW`UZh[Ync[Yb`k YfXYb
_ÖbbYb`"≠fYf`A]hk]f_i b[`VYXUfZ`Ygž`i a`XYb`GW`i hn`ZØf`U`Y
6Øf[Yf`ni` [Yk Ä`f`Y]ghYb"

8YhU]`g	
C fh	GU`ni b[Yf`GhfU» Yž`A Yf`_Yfgž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• f\cYb_UbU`"XY• k k k "]"bgi YXh\i Yf]b[Yb"XY• XY"ghUh]ghU"Wč a

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh