

Ni _i bZh`XYg`GW]Y» gdc fhnYb hfi a g`Gi \`.
8 f]b[YbXY`9b hgWY]Xi b[Yb`b`Òh][°

8 Ug`GW]Y» gdc fhnYb hfi a `Gi \`ghY\`hj cf`Yb hgWY]XYbXYb
GUb]Yfi b[ga U» bU\`a Ybž`i a `]bhYfbUh]cbU`Y`K Yh_`Àa dZY`V]g
&\$' \$`ni `g]WYfb"



Gi \`ž`8 Yi hgW\`UbX`!`†`XYf`GhUXh`Gi \`ž`VY`_Ubbh`U`g`K UZZYbghUXh
]a`H\`Ø]b[Yf`K U`Xž`ghY\`h`XUg`GW]Y» gdc fhnYb hfi a `]b`Y]bYf
Yb hgWY]XYbXYb`D\`UgY"8 Ug`NYb hfi a ž`XUg`g]W`ØVYf`&+`<`Y`_hUf
YfghfYW`_h`i`b`X`gY]h`ØVYf`) \$`†\`fYb`U`g`YhUV`YfhYf`GhUbXcfh`ZØf
]bhYfbUh]cbU`Yb`GW]Y» gdc fh`[]`hž`k]fX`g]W`]b`XYb`_ca`a`YbXYb
K`cW`Yb`Yb hgWY]XYb`a`ØggYbž`cV`Yg`ni`_ØbZh][`Y]bY
]bhYfbUh]cbU`Y`HfU]b]b[g!`i`b`X`K`Yh`_Ua`dZgh`ÀhY`V`Y]Vh`cXYf`gY]bY
6YXYi`hi`b[`j`Yf`Yfh`K]Y`**bGi YXh`i`Yf]b[Yb`VYf]W`hYhž`\Uh`X]Y**
5b`U[Y`a`]h`5`hYfgYfgWY]bi`b[Yb`ni`_`Àa`dZYbž`XUfi`bhYf
5gVYghZUgYfd`UhYb`i`b`X`[`fUj`YfYbXY`K`UggYfgW`ÀXYb`Ub`XYb
6i`b`_Yfb`ZØf`K`i`fZa`UgW]bYb"

I`a`X]Y`G]WYf\`Y]h`i`b`X`:`i`b`_h]cbU`]h`Àh`ni`_`[`Yk`À\`f`Y]ghYbž`]gh`XYf

6Ui`Y]bYg`GWU`gW`i hni`i bX` ; YgW`cggZUb[!K U`g`j cb`%) `V]g`&\$
A YhYfb`< Ò\Y`bÒh][``8]YgY`A U»bU`a Y`k]fX`i a gc`Xf]b[`]WYfž`XU
Ub[fYbnYbXY`K U`XZ`ÀWYb`Ui Z[fi bX`j cb`6cf`_Yb`_ÀZYfVYZU`
[YfcXYh`k i fXYb``6YfY]hg`X]g`_i h]Yfh`k]fX`X]Y`Bi hni b[`j cb
5Vf]gga UHf]U`j cb`gYW`g`K c`bV`ÒW`_Yb`XYf` ; YK c`ZØf`X]Y
9ff]W`hi b[`XYg`K U`g``8]Y`GW`Àhni b[`ZØf`X]Y`GUb]Yfi b[`XYg
GW]Y»gdcfhnYbhfi a g`VY`Ài Zh`g]W`Ui Z`a]bXYghYbg`) ž(`A`])cbYb
9i fc"

8 f]b[YbXYf`< UbX`i b[gVYXUfZ

C VYfVØf[Yfa`Y]ghYf`5bXf`Å`? bUdd`\Uh`VYhc`bž`k]Y`k]W`h][`Y]bY
gW`bY`Y`9b`hgW`Y]Xi b[`ØVYf`bc`hk YbX][Y`ϕj`Ygh]h]cbYb`]ghž`i a
: ÒfXYfa`]hhY`j cb`@UbX`i bX`6i bX`fYW`hg`_cbZcfa`Y]bgYhnYb`ni
_ÒbbYb``8]YgY`9b`hgW`Y]Xi b[`gc``hY`V]g`9bXY`ž`b]`&\$&) `ZU`Ybž
UbXYfbZU`g`_ÒbbhY`X]Y`Ni`_i bZh`XYg`GW]Y»gdcfhnYbhfi a g
Yfbgh\UZh]bZfU[Y`ghY`Yb``ϕ`XYb`Y`hnhYb`ϕ\`fYb`\Uh`X]Y`5b`U[Y
]bhYfbUh]cbU`Y`K YhhVYk YfVY`k]Y`K Y`h`i`bX
9i fcdUa`Y]ghYfgW`UZhYb`gck]Y`K cf`X`7i dg`Ui g[Yf]W`hYh`i bX`[]`h
U`g`6i bXYg!`i bX`@UbXYgghØhndi b`_h`ZØf`XYb`GW]Y»gdcfhn`8]Y
ni`_ØbZh][Yb`D`ÀbY`VY]b`U`hYb`X]Y`5i gf]W`hi b[`XYf
K Y`ha`Y]ghYfgW`UZh`&\$` \$`gck]Y`XYf`c`ma`d]gW`Yb`K YhhVYk YfVY
&\$` *`cXYf`&\$(` \$"

A]h`ØVYf`) \$\$`J`YfUbghU`hi b[Yb`]b`XYf` ; YgW`]W`hY`XYg`7YbhfYgž
XUfi bhYf`Ui W` :]fa`Yb`hU[Y`b`Ua` \UZhYf`I bhYfbY`a`Ybž`]gh`Gi` \`Y]b
k]W`h][Yf`GhUbXcfh`ZØf`GW`ØhnYb`Ui g`XYa` ϕ!`i bX`5i g`UbX``8]Y
5b`U[Y`V]YhYh`HfU]b]b[ggh`ÀbXY`ZØf`U`Y`c`ma`d]gW`Yb`i bX`j]Y`Y
b]W`h]c`ma`d]gW`Y`GW]Y»X]gn]d`]bYb`i bX`\Uh`nU`\fY]W`Y
? UXYfgW`ØhnYb`\Yfj`cf[YVfUW`h`@Ui`h`GW]Y»gdcfhnYbhfi a
Gi` \`bi`hnYb`nU`\fY]W`Y`bUh]cbU`Y`i bX`]bhYfbUh]cbU`Y`GW`ØhnYbž
ϕ[Yf`gck]Y`[Yk`YfV`]W`Y`6ØW`gYba`UW`Yf`X]Y`a`cXYfbYb
9]bf]W`hi b[Yb"

C`ma`d]gW`Yf`? cbhYI h

GW]Y»gdcfhn\Uh`Ui`W`Y]bYb`gdUbbYbXYb`D`Uhn`VY]`XYb
C`ma`d]gW`Yb`Gd]Y`Ybž`Vf]b[Y`X]Y`8]gn]d`]bYb`j]Y`Y`j`YfgW]YXYbYb

K YhhVYk YfVY`Yfj`cf" Gc`[]Vh`Yg`Yhk U`ZØf`A`ÀbbYf`K`Yhh_Àa`dZY`]b
 XYf`GW`bY`ZYi`Yfd]ghc`Y`ØVYf`&) `a`ž`a`?`Y]b_U`]VYf[Yk`Y`f`cXYf
]a`HfUdž`k`À`fYbX`:`fUi`Yb`]b`À`b`]W`Yb`?`UhY[cf]Yb`UbhfYhYbž
 XUfi`bhYf`X]Y`Gdcfhd]ghc`Y`cXYf`XUg`G`YYh" `ϕg[YgUa`h`\UVYb`X]Y
 C`ma`d]gW`Yb`Gd]Y`Y`Y]bY`VfY]hY`DU`YhhY`j`cb`" `*`+`K`YhhVYk`YfVYb
 \Yfj`cf[YVfUW`hž`k`]Y`K`_]dYX]U`Ui`ZhY][`h"

K`Y`W`Yg`GW`]W_gU`XUg`GW`]Y»`gdcfhnYbhf`i`a`Gi`\`Yfk`UfhYhž`V`Y]Vh
 UVni`k`UfhYb" `:`YghghY`h`YXcW`.`8]Y`9bhgW`Y]Xi`b[ž`X]Y`V]g`9bXY
 †`b]`&\$&) `[Yhfc`ZYb`k`YfXYb`a`i`ggž`\Uh`k`Y]hfY]W`YbXY
 5i`gk`]f_i`b[Yb`ZØf`XYb`GW`]Y»`gdcfh`]b`8Yi`hgW`UbX`i`bX`XUfØVYf
 \]bUi`g"

8YhU]`g	
C`fh	Gi`\`ž`8Yi`hgW`UbX
E`i`Y`Yb	<ul style="list-style-type: none"> • k`k`k`"]bgi`YXh`i`Yf]b[Yb"XY • ggngi`\`"XY • XY"a`"k`_]dYX]U"cf[

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh