

H\ Øf]b [Yb!Fi bXZU\ fh'XYf': fUi Yb'&\$&)
:]bUbn]Y``Y' ? f]gY'gc f[h'ZØf'5VgU[Y°

8]Y'H\Øf]b [Yb!Fi bXZU\ fh'XYf': fUi Yb'&\$&) 'k i fXY'k Y[Yb
Z]bUbn]Y``Yf'? Øfni b[Yb'UV[YgU[hž'k Ug'X]Y'Gdcfh'UbXgW UZh
H\Øf]b [Ybg'VYhf]Zh"



H\Øf]b [Ybž'8Yi hgW\`UbX'!'8]Y'H\Øf]b [Yb!Fi bXZU\ fh'XYf'
: fUi Ybž'XUg'À'hYghY'9hUddYbfYbbYb'XYf'K Y'hž'k]fX']b'X]YgYa' ↗\f
b]W\hghUhhZ]bXYb"K]Y'h\i Yf]b [Yb& ("XY'VYf]W\hYhž'']Y[h'XYf
; fi bX'ZØf'X]Y'5VgU[Y']b'Y]bYa' Z]bUbn]Y``Yb'8YZ]n]h''8Yf
; YgUa hYhUh'XYf'Hci f'VYhfi ['fi bX'*) "\$\$\$\$'9i fcž'XcW'X]Y
ni [YgU[hY': ØfXYfi b[']b'<Ø\Y'j cb'&\$\$\$ '\$\$ '\$\$ '9i fc'k i fXY'j cb'XYf
bYi Yb'@UbXYgfY []Yfi b['i bhYf'A]b]ghYfd fÄg]XYbh'A Uf]c'J c][h
f78I Ł[Yghf]W\Yb"

Jcf\Yf][Y'I bhYfghØhni b[' [UV'Yg'j cb'XYf'FY []Yfi b['i bhYf'6cXc
FUa Y'ck'f@]b_YŁž'X]Y'YXcW'UV[Yk]YgYb'k i fXY''Hci fW\YZ]b'J YfU
<c\`ZY'X'Äi » YfhYž'XUgg'Yg'bi b'ni ' _i fnZf]gh]['gY]ž'i a'XUg
:]bUbn'cW'ni 'gW\`Y]» Yb''8]Y'GhUUhg_Ubn'Y'i bhYfghfY]W\hž'XUgg

Y]b`df]j Uhk]fhgW\UZh`W\Yg`9j Ybh`b]W\h]b`X]YgYa`l`a`ZUb[`a`]h
ÖZYbh]W\Yb`A`]hhY`b`i`bhYfghØhnh`k`YfXYb`_Ubb"'"<c`\ZY`X`\]b[`Y[`Yb
VYhc`b`hž`XUgg`X]Y`H\Øf]b[`Yb!F`i`bXZU\fh`Y]bY`]bhYfbUh]cbU`Y
K`YfVYd`UhhZcfa`ZØf`X]Y`FY[`]cb`gY]`i`bX`_f]h]g]Yfh`X]Y`fYgdY`_h`cgY
6Y\UbX`i`b[`XYg`Cf[`Ub]gUh]cbghYUa`g" `#`]\fYb`;`YgdfÅW\Yb`a`]h
XYf`bYi`Yb`FY[`]Yfi`b[`k`UfYb`X]Y`Cf[`Ub]gUhcfYb`YfZc`[`cg"

8 Yf`F`ØW`V`]W`_Ui`Z`X]Y`J`Yf[`Ub[`Yb`Y]hYb

8]Y`9bhgW\Y]Xi`b[`ž`X]Y`Fi`bXZU\fh`UVni`V`UgYbž`_Ua`Ua`%+"`A`Àfn
i`bX`k`Uf`ZØf`X]Y`Cf[`Ub]gUhcfYb`A`Uf]Ub`?`cddY`i`bX`<c`\ZY`X`Y]bY
\YfVY`9bh`hÀi`gW\i`b[`" `#`XYb`j`Yf[`Ub[`YbYb`j`X\`fYb`k`Uf`XUg`9j`Ybh
Y]b`<][`\][`\h]a`F`UXgdcfh!?`U`YbXYf`XYf`fUi`Yb.`&\$(`[`Yk`Ubb`X]Y
l`G!5a`Yf]_UbYf]b`Fi`h`K`]bXYfi`bX`ØVYf`%\$\$`GhUfhYf]bbYbž
XUfi`bhYf`nY\`b`K`cf`X`Hci`f!HYUa`gž`bU\`a`Yb`XUfUb`hY]"`

A`]b]ghYfd`f`Åg]XYbh`A`Uf]c`J`c][`h`Ài`»`YfhY`g]W\`XUni`c`dh]a`]gh]gW\`" `9f
\c`Zhi`Ui`ZY]b`l`a`XYb`_Yb`VY]`XYb`Cf[`Ub]gUhcfYb`ž`cV`k`c`\`Yf`X]Y
VY[`fYb`nhYb`Z]b`Ubn]Y`Y`Yb`A`Ò[`\]W\`_Y]hYb`XYf`@UbXYgfY[`]Yfi`b[
VYhc`b`h" `J`cb`GY]hYb`XYf`GhUUhg`_Ubn`Y]`k`i`fXYb`bYi`Y
: `ØfXYfUb[`YV`chY`i`bhYfVfY]hYhž`Y`Xc`W\`V`Y]Vhi`b`_Ufž`c`V`X]Yg`X]Y
G]hi`Uh]cb`Yb`hgW\Y]XYbX`j`Yf`Åb`XYfb`_Ubb" `9]bY
df]j`Uhk`]fhgW\UZh`W\`cf[`Ub]g]YfhY`Hci`f`_Ubb`b]W\h`ni`Z`Ugh`,\$
Dfc`nYbh`Ui`g`ÖZYbh]W\Yb`A`]hhY`b`Z]b`Ubn]Yfh`k`YfXYb`ž`Yf`_`ÀfhY
J`c][`h" `8]Y`Cf[`Ub]gUhcfYb`_\`UVYb`VYfY]hg`Ub[`Y`_ØbX][`hž`k`Y]hYfY
#Zcfa`Uh]cbYb`ni`f`:]b`Ubn`U[`Y`]b`XYf`b`ÅW\ghYb`K`c`W\Y
VYfY]hni`ghY`Yb"

GdcfhZØfXYfi`b[`]b`8Yi`hgW\`UbX

8]Y`G]hi`Uh]cb`fi`bX`i`a`X]Y`H\Øf]b[`Yb!F`i`bXZU\fh`k`]fZi`Y]b`@]W\h`Ui`Z
X]Y`VfY]hYfY`H\`Ya`Uh]_`XYf`GdcfhZØfXYfi`b[`]b`8Yi`hgW\`UbX" `J`]Y`Y
A`YbgW\Yb`bY\`a`Yb`fY[`Y`a`À»][`Ub`gdcfh]W\Yb`5`_hj`]h`ÀhYb`hY]`ž
k`cVY]`X]Y`Y`ØfXYfi`b[`]XYg`Gdcfhg`N]Y`Y`k`]Y`#`hY[`fUh]cb`ž`#`_i`g]cb
i`bX`;`Ygi`bX\Y]hgZØfXYfi`b[`]Y`YfZc`[`h" `9g`]gh`k`]W\h][`ž`XUgg`gck`c`\`
XYf`6fY]hYbgdcfh`U`g`Ui`W\`XYf`@Y]ghi`b[`]ggdcfh`Ui`gfY]W\YbX
i`bhYfghØhnh`k`YfXYb" `6fY]hYbgdcfh`d`fc`Y`_hY`ž`X]Y`Y]b
;`Ya`Y]b`gW\UZhg[`YZØ`\`i`bX`gcn]U`Y`;`Ygi`bX\Y]h`ZØfXYfb`ž`Yf\`U`hYb

cZhZ]bUbn]Y`Y`I bhYfghØmi b[j cb`ÒZYbh]WYb`GhY`Yb`i bX
Gh]Zi b[Ybžk]Y`Yg`V`c [!ZcYfXYfa]hhY`"XY`VYgWfY]Vh"

8]Y`H\Øf]b[Yb!Fi bXZU\fh`ÀhhY`Yi Yf`b]W`h`bi f`XYb`FUXgdcfh`ni
k ØfX][Yb`[Yk`i gghž`gcbXYfb`Ui W`ni f`: ØfXYfi b[`XYf`gcn]U`Yb
≠hY[fUh]cb`i bX`XYf`; Ygi bX\Y]h`VY][YhfU[Yb`"5VgW`Y» YbX`V`Y]Vh
ni `cZZYbž`XUgg`X]Y`; Ygdf`AWY`nk]gWYb`XYf`@UbXYgfY[]Yfi b[
i bX`XYb`Cf[Ub]gUhc`fYb`ni `Y]bYa`l a XYb`Yb`ZØ`fYb`i bX`X]Y
6YXYi hi b[j cb`Gdcfhj YfUbghU`hi b[Yb`k]Y`X]YgYf`k]YXYf`gh`Åf`Yf
UbYf`Ubbh`k]fX"

8YhU]`g	
Cfh	H\Øf]b[Ybž8Yi hgW`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "h\i Yf]b[Yb&("XY• k k k "gdcfhgWUi "XY• V`c [!ZcYfXYfa]hhY`"XY

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh