

< Ui gÅfnhY '[Ygi W\ h. 'H\ Øf]b [Yf
? ca a i bYb 'ghUfhYb 'Gh]dYbX]Yb!
C ZZYbg]j Y °

9fZU\ fYb 'G]Yž'k]Y 'H\ Øf]b [Yb 'XYb 'ŸfnhYa Ub [Y`'a]h
Gh]dYbX]Yb 'i bX': UW\ UfnhUi gV]'Xi b ['VY_Àa dZhi bX
A YX]n]bghi X]YfYbXY 'Ub`cW_h"



K Y]a Ufž'8Yi hgW\`UbX '!K Ybb'a Ub'g]W\ 'X]Y'U_hi Y`'Y'G]hi Uh]cb
]b 'H\ Øf]b [Yb 'Ubg]Y\hž'_ØbbhY'a Ub'a Y]bYbž'X]Y'5`'[Ya Y]ba YX]n]b
]gh'Y]b '\Y]» Yg'H\Ya U"'8 Ug: ðhYfYggY'j cb'A YX]n]bghi X]YfYbXYb'Ub
XYf': UW\ UfnhUi gV]'Xi b ['i bX'XYf'HÅh][_Y]h'U'g'< Ui gUfnh'b]a a h'ni "
6YgcbXYfg'X]Y'Y][YbY': fY'\Y]hi bX'GY'VghghÅbX][_Y]h]b'XYf
6Yfi ZgUi gØVi b ['gd]Y'Yb'XUVY]Y]bY'nYbhU'Y'F c`'Y"' ð`'ÅbX`]WYb
FY []cbYb 'H\ Øf]b [Ybg'nY][h'g]W\ 'Y]b'U'Ufa]YfYbXYg'6]'X.'8]Y
BUW\ ZfU [Y'bUW\ '< Ui gÅfnhYb]gh'Ybcfa '\cW\ ž'i bX'j]Y'Y'j cb']\bYb
gi W\Yb'j Yfnk Y]ZY'h'bUW\ 'BUW\ Zc` [Yfb"'6Øf [Yfa Y]ghYf'i bX
@UbXfÅhY'g]bX'VYgcf [h'ØVYf'XYb'U_i hYb'ŸfnhYa Ub [Y'ž'XYf
a Ø []W\Yfk Y]gY'bcW\ 'Ub'8fUa Uh]_'ni bY\ a Yb'k]fX"

⊖ H\Øf]b[Yb V`Y)VYb`j]Y`Y`Ghi X]YfYbXY`Ui g`XYf`F Y[]cbžk Å\ fYbX
X]Y`Ui g`ghÅXh]gW`Yb` ; YV]YhYb`gY`hYbYf`⊖hYfYggY`Ub`Y]bYf
B]YXYf`Uggi b[`]a` `ÅbX`]W`Yb`FUi a`nY][Yb`"C Zh`V`Y]Vh`X]Y`C dh]cb
Y]bYf`Y][YbYb`DfUi]g`nk Uf`]a` ; YXÅW`hb]gž`XcW`W]b]WU`9fZU`fi b[
k]fX`U`g`i bYf`Ågg`]W`YfUW`hYhž`VYj cf`g]Y`XYb`GW`f]h`i]b`X]Y
GY`VghghÅbX][_Y]h`k U[Yb`"8]Y`F U`a` YbVYX]b[i b[Yb`ZØf
A YX]n]bghi X]YfYbXY`[Y`hYb`U`g`a` cXYfb`i bX`[i hž`XYbbcW`[]Vh`Yg
J cfi fhY]`Yž`X]Y`gdYn]Y`j`cb`Ghi X]YfYbXYb`Ui g`XYa`K`YghYb
i bhYf`U`hYb`k YfXYb`"8]YgY`J cfi fhY]`Y`_ÖbbhYb`X]Y`9bhgW`Y]Xi b[
ZØf`Y]bY`B]YXYf`Uggi b[`VYY]bZi ggYbžk]Y`A`8F`VYf]W`hYh`

Gh]dYbX]Ybdfc[fUa`a`Y`U`g`@Øgi b[3

9]b`k Y]hYfYf`GW`f]h`ini f`6Y`_Åa`dZ`b[`XYg`YfnhYa`Ub[Y`g`g]bX`X]Y
bYi`Yb` : ÖfXYfgh]dYbX]Yb`" : ØbZ`?ca`a`i bYb`i]b`H\Øf]b[Yb`UVYb
VYfY]hg`Y][YbY`Dfc[fUa`a`Y`Ui Z[Y`Y[hž`i`a`A`YX]n]bUVgc`j`YbhYb`Ub
g]W`ni`V]bXYb`"8Uni`[Y`ÖfYb`X]Y`@UbX`_fY]gY`5`hYbVi`f[Yf`@UbXž
GW`a`U`_U`XYb!A`Y]b]b[Ybž`?mZ`Åi`gYfž`GcbbYVYf[`i bX`X]Y
_fY]gZfY]Y`GhUXh;`YfU`"8]Y`<Ö`Y`XYf`Gh]dYbX]Yb`j`Uf]]Yf`h`nk`]gW`Yb
`\$`\$`i`bX`+)`\$`9i`fc`a`cbUh]W`ž`Y`bUW`?ca`a`i bYž`i bX`k]fX`ØVYf
Y]bYb`NY]hfUi`a`j`cb`ZØbZV]g`gYW`gY]b`U`V`⊖\fYb`Ui`g[YnU`h`"8]Y
Gh]dYbX]UhYb`a`ØggYb`g]W`j`YfdZ]W`hYbž`a`Y`fYfY`⊖\fY]b`XYf
F Y[]cb`hÅh][`ni`gY]b`"8]Yg`_]b[hij`]Y`j`YfgdFYW`YbX`i`]b
GW`a`U`_U`XYb!A`Y]b]b[Yb`k`i`fXY`VYfY]hg`j`cf`XfY]`⊖\fYb`Y]b
gc`W`Yg`Dfc[fUa`a`i]b]h]]Yf`hž`i bX`V]g`Yf`UVYb`g]YVYb`Ghi`X]YfYbXY
XUfUb`hY][Ybca`a`Yb`"K`]f`gYbXYb`⇒bYb`&(`VYf]W`hYh`ØVYf
X]YgY`⊖]h]Uh]j`Ybž`X]Y`Y]bYb`k]W`h][Yb`6Y]hfU[`ni`f`GW`ØYfV]bXi b[
`Y]ghYb`a`ÖW`hYb`"

⊖ ; YfU`ghY`Yb`XYfnY]h`%*`<Ui`gUfnhg]hnY`i bVYgYhnhž`UbXYgk`Y]h
g]bX`Yg`gc[Uf`%"+`"8]Y`?UggYbÅfnh]W`Y`J`YfY]b][i b[`VY[fØ`h`XUg
9b[U[Ya`Ybh`XYf`?ca`a`i bYbž`k`Ufbh`Y`XcW`ž`XUgg`X]Y`dcg]h]j`Yb
9ZY`_hY`X]YgYf`Gh]dYbX]Ybdfc[fUa`a`Y`Yfgh]b`%\$`V]g`%&`⊖\fYb
g]W`hVUf`k`YfXYb`_ÖbbhYb`"8Yf`YfnhYa`Ub[Y`j]gh`U`gc`bcW`i`Ub[Y
b]W`h[Y`Øgh`"

@Ub[Zf]gh][Y`DYfgdY`_h]j`Yb`i`bX

< YfUi gZcfXYfi b[Yb

8Yf`G]hi Uh]cb`_ca a h`ni [i hYž`XUgg`g]W`X]Y
Ni `Uggi b[gVYX]b[i b[Yb`ZØf`A YX]n]bghi X]Yb[`Àb[Y`]b
8Yi hgW`UbX`U`g`Ai » Yfgh`fYghf]_h]j `Yfk Y]gYb" `a `K]bhYfgYa YghYf
&\$&%#&&` [UV`Yg`%\$"\$\$\$`Ghi X]Ybd`ÀhnYž`Ui ZX]Y`ØVYf`(`) "\$\$\$
6Yk YfVYf`_Ua Yb" `8]Yg`nY][h`X]Y`c`Y`B UW`ZFU[Y`bUW`
a YX]n]b]gW`Ya `B UW`k i W`g" `8cW`j]Y`Y`A YX]n]bghi X]YfYbXY
k ØbgW`Yb`g]W`ZYI]V`YfY`5fVY]hgnY]ha cXY`Y`i bX`ÀW`nYb`i bhYf
XYa `c`Yb`VØfc`_fUh]gW`Yb`5i Zk UbXž`XYf`a]h`Y]bYf
B]YXYf`Uggi b[`j YfVi bXYb`]gh"; fØbXY`ZØf`XYb`YfnhYa Ub[Y`g]bX
Ui W`X]Y`i bUhfU_h]j Yb`5fVY]hgVYX]b[i b[Yb`]b`ÀbX`]W`Yb
FY[]cbYb`gck]Y`XUg`c`Y`5fVY]hgUi Z`ca a Yb" `@Ui h`Y]bYf
I a ZFU[Y`UVYb`a Y`f`U`g`+) i `XYf`VYZFU[hYb`?fUb`_Yb`Ài gYf
DfcV`Ya Yž`\fY`c`ZYbYb`GhY`Yb`ni `VYgYhnYb" `8]Y
K]ggYb`gW`UZh`]W`Y`A`c`b`UhgnY]hgW`f]Zh`k Y]gh`XUfUi Z`\]bž`XUgg
V]g`&\$`) `fi bX`%`%`\$`\$`\$`< Ui g`ÀfnhY`]b`8Yi hgW`UbX`ZY`\`Yb`_ØbbhYb"

è`Y]bYf`NY]hž`]b`XYf`XUg`; Ygi bX`Y]hggmghYa `i bhYf`8fi W`_ghY`hž
a ØggYb`k]f`i bg`U_h]j `XYf`< YfUi gZcfXYfi b[`ghY`Ybž`↑ b[Y
A YX]n]bYf`ZØf`ÀbX`]W`Y`FY[]cbYb`ni `[Yk]bbYb" `8]Y
Gh]dYbX]Ybdfc[fUa`a`Y`g]bX`Y]b`YfghYf`GW`f]hž`YXcW`VYXUfZYg
k Y]hfY]W`YbXYf`FYZcfa Ybž`i a `Ub[Zf]gh][`Y]bY`UXÀei UhY
a YX]n]b]gW`Y`J Yfgcf[i b[`g]W`Yfni ghY`Yb" `8 Ug`9b[U[Ya Ybh`XYf
?ca`a`i`bYb`]gh`k`Yfh]`c``i`bX`_ØbbhY`Y]b`@]W`hV`]W`_ZØf`X]Y`Ni`_i`bZh
XYf`< Ui gUfnha YX]n]b`]b`H\Øf]b[Yb`gY]b"

8YhU]`g	
C fh	K Y]a Ufž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Xf"XY• k]f!gYbXYb!]`bYb&("Wca• k k k "Xi n"XY

6Ygi W`Yb`G]Y`i`bg`Ui`Z`b!U["bYh