

K Y]a Uf`gW\`]Y» h`?]hUg.) \$\$`D`ÀhnY
k Yb][Yf`V]g`&\$&* ` `9`hYfb`VYgc f[h`

GhUXhfUh`K Y]a Uf`VYgW\`]Y» h`XYb`5VVUi `j cb`) \$\$`?]hUd`ÀhnYb
Ui Z[fi bX`XYa c[fUZ]gW\Yf`J Yf`ÀbXYfi b[Yb`V]g`&\$&* "`9`hYfb
fYU[]YfYb`_f]h]gW\ "



K Y]a Uf`ž`8Yi hgW\`UbX`!`>`K Y]a Uf`]gh`Y]bY`Y]bgW\`bY]XYbXY
9bhgW\Y]Xi b[` [YZU`Yb. `8Yf`GhUXhfUh`\Uh`XYb`5VVUi `j cb
]bg[YgUa h`) \$\$`?]hUd`ÀhnYb`VYgW\`cggYb``8]YgYf`GW\ f]h]`gh
bchk YbX][` [Yk cfXYb`Ui Z[fi bX`XYg`XYa c[fUZ]gW\Yb`K UbXY`gž
XYf`g]W\`Ui W\` \]Yf`gdØfVUf`a UW h``: Øf`&\$&(`k YfXYb`YX][`]W\ `` **
; YVi fhYb`Yfk UfhYh` `X]Y`b]YXf][ghY`NU\`gY]h`A]hY`XYf`- \$Yf`>\`fY``
J]Y`Y`5V[YcfXbYhY`XYg`GhUXhfUh`k Y]gYb`X]Y`J cfk ØfZY`j cb`9`hYfb
ni fØW`ž`XUgg`XYf`DfcnYgg`b]W\`h`hfUbgdUfYbh[Yk YgYb`gY]"
GÀa h]W\Y`5i ggW\i ggg]hni b[Yb`k UfYb`ÖZYbh]W\`ž`i bX`J YfhfYhYf
XYg`GhUXh!`9`hYfb`fUhYg`_cb`bhYb`g]W\`YXYfnY]h`Y]bVf]b[Yb`ž`k]Y`
A 8 F`VYf]W\`hYh`

8Yf`78I`!`: fU`_h]cbgW\YZ`>Øf[`; Y]VYfh]g]Y\`h]b`XYb`VYgW\`cggYbYb

GW`Y»i b[Yb`_Y]bYb`UbXYfYb`5i gk Y["5i W`Xi fW`X]Y
 , VYf`Y[i b[Yb`ZØf`XUg`đ\`f`&\$&*`k]fX`XYi h]W`ž`XUgg`X]Y
8]g_i gg]cbYb`\\Yf`b]W`h`YbXYb`k YfXYb`"K c`ZfUa`k]YgY`j cb`XYf
GD8`ž`J cfg]hnYbXYf`XYg`đ [YbX\`]ZYUi ggW`i ggYgž`VYhc`bž`XUgg`X]Y
9bhgW`Y]Xi b[`b]Ya`UbXYa`"Y]W`h[YZU`"Yb`gY]ž`XU`\\i bXYfhY`?]hU!
D`ÀhnY`gW`]W`hk Y[`b]W`h`a`Y`f`k]fhgW`UZh]W`j`YfhfYhVuf`g]bX`"8Yf
J c fghUbX`XYf`@]b`_Yb`g]Y`\\h`X]Y`9]bgW`b]hhY`U`g`b`c`h`k`Y`b`X][`_Ub`ž
V`Y]Vh`^YXcW`_f]h]gW`XUfØVYfž`k]Y`X]YgY`i`a` [YgYhnh`k`YfXYb`"

9]bZØ\fi b[`j`cb` , VYf[Ub[gfY[Y`i b[Yb

8]Y`GhUXhj`Yfk`U`hi`b[`d`Ubhž`XYb`5VVUi`"XYf`?]hUd`ÀhnY`b]W`h
gW`U[Ufh][`i`a`ni`gYhnYb`"GhUhhXYggYb`[]Vh`Yg
 , VYf[Ub[gfY[Y`i b[Yb`V]g`ni`a`Gca`a`Yf`&\$&*`"Gc`gc`
 [Yk`À`f`Y]ghYh`k`YfXYbž`XUgg`?]bXYf`k`Y]hYf`\\b`Ui`g`\\fYf
j`YfhfUi`hYb`?]hU`]b`X]Y`GW`i`Y`k`YW`gY`b`_ØbbYb`"8Yf
đ [YbX\`]ZYUi ggW`i gg`VYf`À`h`U`_hi`Y`"ØVYf`XUg`k`Y]hYfY`J`c`f[Y`\\Yb
i`b`X`Y`bhgd`fYW`YbXY`l`bhYfghØhni`b[gUb[YVchY`ZØf`VYhfc`ZYbY`?]hUg
i`b`X`:`Ua`j`]Yb`"8]Y`d`chYbn]Y`"VYhfc`ZYbYb`9]b]W`hi`b[Yb`k`YfXYb`]b
Y]bYa`"BY[Uh]j`_UhU`c[`VYk`YfhYhž`k`cVY]`?f]hYf]Yb`k`]Y
D`Ubi`b[gfUi`a`ž`đj`Ygh]h]cbgVYXUfZi`b`X`6Yhf]YVg`_cghYb
VYfØW_g]W`h][`h`k`YfXYbž`gc`K`Y]a`Uf"

đ`XYb`f`Ub_]b[g`XYf`j`YfV`Y]VYbXYb`?]hUg`_ca`a`Yb`VY]gd]Y`gk`Y]gY
9]b]W`hi`b[Yb`a`]h`Ub[Yb`^`Zbi`b[gnY]hYb`i`b`X`]bhY[fUh]j`Yb
5b[YVchYb`[i`h`k`Y["8]Yg`nY][`hž`XUgg`X]Y`GhUXh`Xi`fW`Ui`g`Y]b
[i`hYg`<`ÀbXW`Yb`\\Uhž`i`a`X]Y`Hf`À[Yf!`i`b`X`?`cbnYdhj`]Y`ZU`h`ni
Yf`\\U`hYb`"<]YfVY]`k`YfXYb`X]Y`bcW`j`YfV`Y]VYbXYb`?]hUg`a`]h\`]ZY
Y]bYf`6Yk`Yfhi`b[ga`Uhf]l`Y]b[Yghi`Zh"

8 Yf`VfY]hYfY`?`cb`hYl`h`X`Y`f`?`]hU!G]hi`Uh]cb

8]Y`<`YfUi`gZcfXYfi`b[Yb`]b`XYf`?]bXYfVYhfYi`i`b[`g]b`X`b]W`h`bi`f
Y]b`K`Y]a`Uf!D`\\Àbca`Yb`"đ`[`Ubni`H`Øf]b[Ybž`UVYf`Ui`W`]b`UbXYfYb
cghXYi`hgW`Yb`Gh`X`hYbž`g]b`X`n`U`\\fY]W`Y`?]hUg`VYhfc`ZYb`"8Ug
GhUh]gh]gW`Y`6i`bXYgUa`h`Xc`_i`a`Ybh]Yfh`Y]bYb`[YgUa`hXYi`hgW`Yb
F`ØW`_ [Ub[`XYf`?]bXYf`i`bhYf`XfY]`đ`\\fYb`"9]b`[`Ubni`Y]h]W`Yf
5bgh]Y[`XYf`6YhfYi`i`b[`j`cb`?]bXYfbž`X]Y`a`Y`f`U`g`")`Ghi`bXYb`]b

XYf'K cWY`VYhfYi h'k YfXYbž]gh'YXcW`ni`j YfnY]WbYb" `đ'K Y]a Uf
]ghž'k]Y`Ui g`? ca a i bU` `Yfj cf[Y`hž'X]Y`G]hi Uh]cb`VYgcbXYfg
dfY`_Afž'k Ug`Y]bY`_AbX`]WY`DfÄ[i b[`VYhf]Zž"

6]g`&\$(`\$`k]fX`]b`H\Øf]b[Yb`Y]b`6Yj Ö`_Yfi b[gj Yf`i gh] cb`V]g`ni
%%i` `dfc[bcgh]n]Yfh" `đ`UbXYfYb`?ca a i bYb`k]Y`XYa`GUU`Y!
<c`n`UbX!`?fY]g`cXYf`@Y]dn][`g]bX`X]Y`7\UbW`b`ZØf`ni`_ØbZž][Y
; YbYfUh]cbYb`gca`]h`Ui W`gdUbbYbXž`XU`UV`&\$`*`Xcfh]j]Y`Y`?]hU!
D`ÄhnY`ZfY]`cXYf`gc[Uf`9]b]f]W`hi b[Yb`[YgW`cggYb`k YfXYb
a ØggYb" `8]Yg`nY][h`XYb`8fi W`ž`i bhYf`XYa` `b]W`hibi f`K Y]a Ufž
gcbXYfb`Ui W`j]Y`Y`UbXYfY`Gh`ÄXhYb`ghY`Yb"

8]Y`9b hgW`Y]Xi b[ghfÄ[Yf`]b`K Y]a Uf`UVYb`U`gc`b]W`hibi f`XYb
U`hi Y`Yb`D`UhnVYXUfZ]a` `6`]W`ž`gcbXYfb`Ui W`_Ub[Zf]gh][Y
9bhk]W`_i b[Ybž`X]Y`Xi fW` : UW`_fÄZžYa Ub[Y`i bX`UVk UbXYfbXY
↑ b[Y` : Ua`]`Yb`a`]hVYgh]a` a`h'k YfXYb" `9]b`j]Y`gY]h][Yf`5bgUhn`ni`f
J YfVYggYfi b[`XYf`E`i`U`]h`Äh`XYf`6YhfYi`i`b[`]gh`i`bUVX]b[VUfž`i`a
XYf`<YfUi`gZcfXYfi`b[`[YfYW`h`ni`k`YfXYb"

8YhU]`g	
Cfh	K Y]a Ufž`8Yi hgW`_UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Xf"XY• ghUXh"K Y]a Uf"XY• _ca a i bU`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh