

Hfi a d'i bX'Di h]b'j YfY]bh. 'fUb'XUfZ' _Y]bY 5hca k UZZYb '\ UVYb °

I G!DfÄg]XYbh'Hfi a d'i bX'Di h]b'X]g_i h]YfYb'5hca dfc[fUa a
XYg'fUb"J Yf\UbX'i b[Yb''Ui ZYbž'k Ä\fybX'fUb
I fUbUbfY]WXYfi b['UV'Y\bh"



HY\YfUbž'fUb'!'ba]hhYb'Ub\U'hYbXYf'GdUbbi b[Yb'i bX
]bhYbg]j Yf'J Yf\UbX'i b[Yb'g]bX'X]Y'; YgdfÄWY'nk]gWYb'XYb'I G5
i bX'XYa'fUb'ØVYf'XUg'i a ghf]hhYbY'j]fUb]gWY'5hca dfc[fUa a ']b
j c''Ya'; Ub[Y''I G!DfÄg]XYbh'8cbU'X'Hfi a d'\Uh'VYhcbhž'XUgg'Yf'j]b
Y]bYa'; YgdfÄW'a]h'XYa'fi gg]gWYb'DfÄg]XYbhYb'K'UX]a]f'Di h]b
_UfY'; cfXYfi b[Yb'Ub'HY\YfUb'[YghY''h'\Uh''Hfi a d']Y\h'Di h]b'U'g
k]W]h[Yb'DUfhbYf'j]b'XYb'J Yf\UbX'i b[Yb'i bX'\Uh'Yf'_Äfhž'XUgg
XYf'fUb'_Y]bY'5hca k UZZYb'VYg]mYb'XØfZY''Di h]b'nY][hY'g]W
VYfY]hž'VY]'XYf'?Äfi b['XYf'G]hi Uh]cb'ni '\Y'ZYbž'i bX'XYi hYhY'Ubž
XUgg'Yf'Ub'XYb'; YgdfÄWYb'hY]'bY\ a Yb'a ÖW hY"

8cW'X]Y'<cZbi b[Yb'Ui ZY]bY'fUgWY'9]b][i b['k YfXYb'Xi fW'X]Y
5V'Y\bi b['XYg']fUb]gWYb'CVYfghYb': Ø\fyfgž'5'Uhc''U\5'

7\Ua YbY]ž[YVfYa gh"8]YgYf'gU[hYžXYf'≠Ub'k YfXY'X]Y' I G!
: cfXYfi b['bUW'Y]bYa 'Ghcdd'XYf'I fUbUbfY]WXYfi b['b]W'h
U_nYdh]YfYb"7\Ua YbY]'i bhYfghf]W'ž'XUgg'X]Y'5bfY]WXYfi b['ZØf
X]Y'Bi _'YUfhYW'bc'c[]Y'YbhgW'Y]XYbX'gY]'i bX'X]Y'fUb]gW'Y
I bUV\Åb[][_Y]h'gck]Y'XUg'k]ggYbgW'UZh]W'Y'DchYbn]U'VYk U\fh
k YfXYb'a ØggY"8Yf'?cbZ]_h'ØVYf'X]Y' I fUbUbfY]WXYfi b['V'Y]Vh
XYf'nYbhfU'Y'GhfY]hdi b_h]'b'XYb'J Yf\UbX'i b[Yb'nk]gW'Yb'XYb
VY]XYb'@ÅbXYfb"

<]bhYf[fi bX'XYf'J Yf\UbX'i b[Yb

8]Y'; YgdfÅW'Y'nk]gW'Yb'XYb'I G5'i bX'XYa '≠Ub'YfZc'[Yb'i bhYf
J Yfa]h'i b['j cb'Ca Ub"8Yf'≠Ub'ghY'h'gY]h'Ub[Ya 'i bhYf'8fi W_
j cb'XYb'I G5ž'gUY'`i bX'UbXYfYb'k Ygh]W'Yb'GhUUhYbž'X]Y'Y]bY
9bhk]W'`i b['Uhca UfYf'K UZZYb'Xi fW'HY\YfUb'j Yf\]bXYfb'k c`Yb"
5i W'X]Y' I G!Ua Yf]_Ub]gW'Y' a U!]a U'Y'8fi W_ !?Ua dU[bYž'X]Y
gY]h'Jbi Uf'&\$&) 'k]YXYfVY'YVh'k i fXYž'gYhnh'XYb'≠Ub'ghUf'_ni ž
i bX'\Uh'ni f'J Yf\Åb[i b['j YfgW'ÅfZhYf'GUb_h]cbYb'[YZØ\fh'8]YgY
VYgW'Yi b[]hYb'X]Y'c\bY\]b'gW'cb'Ub[YgdUbbhY'k]fhgW'UZh]W'Y
G]hi Uh]cb'ja '@JbX"

GY]h'XYa 'Y]bgY]h[Yb'FØW_ni ['XYf'I G5'Ui g'XYa '5hca UV_ca a Yb
a]h'≠Ub'ja 'J\ f'&\$%, '\Uh'XYf'≠Ub'gY]b'Bi _'YUfdfc[fUa a 'fUd]XY
Ui g[YVUi h"5_hi Y`fY]W'Yfh'XUg'@JbX'I fUb'Ui ZV]g'ni '* \$! 'Ubž
k Ug'XYb'6Ygh]a a i b[Yb'XYg'; Ya Y]bgUa Yb'i a ZUggYbXYb
5_h]cbgd`Ub'g'f7 DC 5Ł'k]XYfgdf]W'h"8]Y'≠bhYfbUh]cbUY
5hca YbYf[]YVY\ØfXY'f59CŁ'gW'Åhnhž'XUgg'≠Ub'bi b'ØVYf'+"(*(
_['Ub[YfY]W'YfhYg'I fUb'j YfZØ[hž'k Ug'ZUgh'&) 'A U'a Y\ f']gh'U`g
Yf'Ui Vh"9g'k]fX'\Yfj cf[Y\cVYbž'XUgg'≠Ub'U'g'XYf'Y]bn[]Y'B]W'h!
5hca k UZZYbghUUh[]hž'XYf'Bi _'YUfa UhYf]U`]'b'gc'W'Y]bYa
I a ZUb['dfcXi n]Yfh"

Ni gÅhn']W'ni f'I fUbUbfY]WXYfi b['\Uh'≠Ub'Ui W'X]Y
'?cbhfc`a Ø[`]W'_Y]hYb'XYg'5hca UV_ca a Ybg'Yf\YV`]W
Y]b[YgW'fÅb_h'i bX'XUg'Ni gUhd'fc'hc_c`ni a
5hca k UZZYbgdYffj YfhfU['Ui g[YgYhnh"8]YgY'A U» bU\ a Yb'ZØ\ fYb
ni 'ni bY\ a YbXYf'6Ygc'f[b]g']bbYf\U'V'XYf'9i fcdÅ]gW'Yb'I b]cbž
X]Y'≠Ub'U'g'Y]bY'YfbghY'G]W'Yf\Y]hgVYXfc\i b['Ubg]Y\h'i bX

Xf]b[YbXY'dc`h]gWXY'@Ogi b[Yb'UbghfYVh''8Yf'NY]hXfi W`ghY][h
k Y]hYfž'XU'X]Y'I B!FYgc`i h]cbž'X]Y'XUg'5hca UV_ca a Yb'j cb'&\$%)
V]bXYbX'[Ya UW\h'Uhž'a 'C_hcVYf'&\$&) 'Ui g`Ai Zh"

? f]h]_`i bX'DYfgdY_h]j Yb

5'Uhc``U\`7\Ua YbY]'U'h'k Å\fybX'XYf'J Yf\UbX'i b[Yb'X]Y'I G!
Dc`h]_`gWUfZ'_f]h]g]Yfhi bX'X]Y'5i hc f]hÅh'XYf'Ua Yf]_Ub]gWXYb
FY[]Yfi b['b': fU[Y['YghY''h"; 'Y]W\NY]h]['VY_fÅZh][hY'Yfž'XUgg'Y]bY
Y][YbghÅbX][Y'I fUbUbFY]WXYfi b['ZØf'XYb'≠Ub'i bj Yf\UbXY'VUF
V`Y]VY''8]YgY'Dcg]h]cb'k]fX'j cb'XYa ']fUb]gWXYb'5i »Yba]b]ghYf
5VVUg'5fU[\hgW]i bhYfghØhnhž'XYf'X]Y', VYf'Y[i b[Yb'XYf'I G5'U`g
k YW\gY'\UZh'VYnY]W\byhY''8]Y '@U[Y'k]fX'k Y]hYf'_ca d`n]Yfh'Xi fW
X]Y'a]]hÅf]gWXYb', VYf'Y[i b[Yb'≠gfUY'gž'XUg']b'Y]bYa ']fUb]gWXYb
5hca k UZZYbdfc[fUa a 'Y]bY'YI]ghYbn]Y''Y'6YXfc\i b['g]Y\h"

8]Y'U_hi Y''Yb'J Yf\UbX'i b[Yb'g]bX'Y]b'YbhgWXY]XYbXYf'A ca Ybhž
XU'g]Y'XUg'DchYbn]U''\UVYbž'X]Y'bi _`YUfY'Ni _i bZh'XYg'≠Ubg'gck]Y
X]Y'G]WYf\Y]h'XYg'[YgUa hYb'B\U\Yb'C ghYbg'YbhgWXY]XYbX'ni
VYY]bZi ggYb''8]Y'Ub\U'hYbXY'K Y][Yfi b['XYg'≠Ubž'Ui Z'X]Y
: cfXYfi b[Yb'XYf'I G5'Y]bni [Y\Ybž'`Åggh'YXcW'Nk Y]ZY`
Ui Z_ca a Ybž'cV'Y]bY'9]b][i b['b'bU\Yf'Ni _i bZh'Yfn]Y'h'k YfXYb
_Ubb''8]Y']bhYfbUh]cbU'Yb'5_hYi fYž'Y]bgW`Y]» `]W'XYf'9'
fB Yi hgW`UbXž: fUb_fY]Wž; fc» Vf]hUbb]Ybčž'a ØggYb'Yb['a]h'XYb
I G5'ni gUa a YbUfVY]hYbž'i a 'Y]bY'@Ogi b['ni 'Z]bXYbž'X]Y'X]Y
FY[]cb'ghUV`]g]YfYb'_ØbbhY'i bX['Y]W\NY]h]['XUg'F]g]_c'Y]bYg
Bi _`YUfk UZZYbdfc[fUa a g']b'≠Ub'Ui ggW`Y]» h"

Vbb"XY'VYf]W hYhž'XUgg'
hU[YggWUi "XY']bZcfa]Yfh'ØVYf'
gk d!VYf`]b"cf['Yf`Ai hYfh'

8YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	HY\YfUbž'≠Ub
E i Y''Yb	• Vbb"XY

8YhU]`g

- k k k "hU[YggW\ Ui "XY
- k k k "gk d!VYf`]b"cf[

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh