

I G5 'nY][Yb 'J YfghÀbXb]g'ZØf'F i gg`UbXg
: cfXYfi b[' : f]YXYbg[YgdfÀWY ']b
=ghUbVi `°

I G!; YgUbXhYf' ?Y]h\ ' ?Y`c [['Ài » Yfh'J YfghÀbXb]g'ZØf
F i gg`UbXg: cfXYfi b['bUW 'Ghcdd'XYf' B 5HC !C ghYfk Y]hYfi b[
]a 'I _fU]bY! ?cbZ]_h"



=ghUbVi `ž'HØf_Y]!'I G!!_fU]bY!; YgUbXhYf' ?Y]h\ ' ?Y`c [['\Uh]b
Y]bYa ' ðhYfj]Yk 'a]h'567'BYk g'J YfghÀbXb]g'ZØf'X]Y'fi gg]gWXY
: cfXYfi b['bUW 'Y]bYa '9bXY'XYf' B 5HC !C ghYfk Y]hYfi b[['YÀi » Yfh'
' ?Y`c [['VYnY]W\ bYhY 'X]YgY: cfXYfi b['U'g' VYfYW h][hYg'5b`Y[Yb
i bX'VYhcbhYž'XUgg'Y]b' B 5HC !6Y]hf]h'XYf'I _fU]bY'ZØf'X]Y'I G5
b]W h'ini f'8YVUhY'ghY\Y"8]YgY 'ÿi » Yfi b[Ybž'X]Y'j cf'Y]bYa
[Yd`UbhYb'HfYZZYb'nk]gWYb'I _fU]bY'i bX'F i gg`UbX']b' =ghUbVi `Ua
&" ð b][Ya UW h'k i fXYbž' ÒbbhYb'Y]bY'K YbXY']b'XYb
X]d`ca Uh]gWYb'6Ya Ø\i b[Yb'i a ' : f]YXYb']a 'I _fU]bY! ?cbZ]_h
XUfghY`Yb"

K Ug\]b[hc b'nY][h'g]W\`XYa bUW`cZYb`ZØf`X]Y` , VYf`Y[i b[Yb
A cg_Ui gž`X]Y`Y]bY`gW\`f]Zh`]W\`Y`Ni gU[Y`j Yf`Ub[Ybž`XUgg`X]Y`B 5HC
g]W\`b]W\`h`k Y]hYf`bUW\`C ghYb`Ui gXY\`bh`"9]b`YbX[Ø`h][Yf`Ghcd
XYf`B 5HC!C ghYfk Y]hYfi b[` _ÖbbhY`Ui W\`X]Y`5i ZbU\`a Y`XYf
I _fU]bYž; Ycf[]Ybg`i bX`XYf`F Ydi V`_`A c`XUi `j Yf\`]bXYfbž
k Å\`fYbX;]bb`UbX`i bX`GW\`k YXYb`Ui Z[fi bX`XYf`[Y[Ybk Åfh][Yb
G]W\`Yf\`Y]hg`U[Y`XYa `6ØbXb]g`VY][YhfYhYb`g]bX`"8]Y; cfXYfi b[Yb
Fi gg`UbXg`VY]a `; YgUa hdU`Yh`XYf; f]YXYbg[YgdfÅW\`Y`g]bX
k Y]hfY]W\`YbX`i bX`i a ZUggYb`i bhYf`UbXYfYa `X]Y`5i Z\`YVi b[`j cb
GUb_h]cbYb`gck]Y`XYb`GW\`i hn`XYf`fi gg]gW\`gdfUW\`][Yb
6Yj Ö`_Yfi b[`]b`XYf`I _fU]bY"

: f]YXYbg[YgdfÅW\`Y`]b`=ghUbVi `

8]Y; YgdfÅW\`Y`Ua `&"`š b]`]b`=ghUbVi ``X]YbYb`XYa `Nk YW`ž`X]Y`j cb
VY]XYb`GY]hYb`Ybhk cfZYbYb`A Ya cfUbXYb`ni gUa a Ybni ZØ\`fYb`"5b
XYb`J Yf\`UbX`i b[Yb`gc``Yb`Ui W\`J YfhfYhYf`8Yi hgW\`UbXgž
: fUb_fY]W\`g`i bX; fc»Vf]hUbb]Ybg`hY]`bY\`a Ybž`i a `Y]bY
[Ya Y]bgUa Y`6Ug]g`ni `Z]bXYb`i bX`Y]bYb`K UZZYbgh]`ghUbX`ni
Yfk]f`_Yb`"?Y``c[[` \Uh]b`X]YgYa `Ni gUa a Yb\`Ub[`Ui W\`Y]bYb`D`Ub
j cf[Y`Y[hž`XYf`Y]bYb`K UZZYbgh]`ghUbX`Ybh`Ub[`XYf`U`hi Y``Yb
: fcbh]b]Yb`j cfg]Y\`hž[YZc`[hij cb`J Yf\`UbX`i b[Yb`i bX`Y]bYa
: f]YXYbgj YfhfU["9]bY`A]h[`]YXgW\`UZh`XYf`I _fU]bY`]b`XYf`B 5HC
k]fX`\]YfVY]`YI d`n]h`Ui g[YgW\`cggYb"

Fi gg`UbXg`GdfYW\`Yf]b`A Uf]U`GUW\`Ufck U`k UfZ`XYa `i _fU]b]gW\`Yb
DfÅg]XYbhYb`K c`cXma mf`GY`Ybg_m`j cfž`Ua `?f]Y[`]bhYfYgg]Yfh`ni
gY]bž`Ui g`5b[ghj cf`Y]bYa `A UW\`hj Yf`i gh"; `Y]W\`nY]h][`XfÅb[h`XYf
hØf_]gW\`Y`5i »Yba]b]ghYf`<U`Ub;]XUb`Ui Z`Y]bY`Xf]b[YbXY
: f]YXYbg`Ögi b[`nk]gW\`Yb`A cg_Ui `i bX`?]Yk ž`k Ug`X]Y`6YfY]hgW\`UZh
ni f`8]d`ca Uh]Y`i bhYfghfY]W\`h`"?Y``c[[`a Yf`_h`Ubž`XUgg`b]W\`h`bi f
X]Y`I G5`X]Y`Dcg]h]cb`XYf`B 5HC!C ghYfk Y]hYfi b[`U`g`_f]h]gW\`
UbgY\`Yb"

<]bhYf[fi bX`ni f`B 5HC

8]Y`BcfXUh`Ubh]_dU`h!C f[Ub]gUh]cb`fB 5HC Ł`k i fXY`%- (-
[Y[fØbXYh`i bX`X]Ybh`U`g`a `]hÅf]gW\`Yg; Y[Yb[Yk]W\`h`ni f

gck Yh]gWYb`A UW hUi gk Y]hi b[`k Å\ fYbX`XYg`? U`hYb`? f]Y[Yg"
 ðbYf\U`V`XYg`6ØbXb]ggYg`g]bX`" \$`GhUUhYb`j YfhfYhYbž`X]Y`g]W
 dc`h]gWYb`i bX`a `]`hÅf]gWYb`? ccdYfUh]cbYb`j YfdZ]W hYh\ UVYb"
 5fh]_Y`) `XYg`J YfhfU[Yg`Y[h`ZYghž`XUgg`U`Y`A`]h[`]YXYf`g]W
 [Y[YbgY]h][`i bhYfghØhYb`a ØggYbž`gc`hY`Y]bYf`j`cb`]bYb
 Ub[Y[f]ZZYb`k YfXYb" `8]Y`B5HC` \Uh]b`XYf`J Yf[Ub[Yb\Y]hi bhYf
 UbXYfYa `]b`? cgcj cž`5Z[\Ub]ghUb`i bX`fU`VYXYi hYbXY`9]bgÅhnY
 [YghUfhYh"

8]Y`6Yn]Y\i b[Yb`nk]gWYb`XYf`B5HC`i bX`Fi gg`UbX`\UVYb`g]W
 gY]h`&\$%(ž`bUW`XYf`5bbYI]cb`XYf`? f]a ž`Yf\YV`]W`j YfgW`YW hYfh"
 8]Y`U`_hi Y`Y`G]hi Uh]cb`]a `i _fU]bY]!? cbZ]_h`\Uh`X]YgY`GdUbbi b[Yb
 k Y]hYf`j YfgW`ÅfZh`i bX`VYhf]Zh`b]W`h`i b`f`X]Y`[Ycdc`]h]gWY`@U[Y`]b
 9i fcdUž`gcbXYfb`Ui W`X]Y`G]WYf\Y]hgUfW`]hY`_hi f`k Y`hk Y]h"

8YhU]`g	
J c f Z U ``	Gcbgh][Yg
C fh	ghUbVi `ž`HØf_Y]
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Wca dUWh!cb`]bY"XY • k k k "a Yf_i f"XY • _cbhfUgh"Uh

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh