

K U `` GhfYYh j YfgdchhYh'Hfi a d. '8Yf'H57C!
A Ub i bX'gY]bY ``YYfYb '8fc \ i b[Yb °

I G!DfÀg]XYbh'Hfi a d'k]fX'U'g/ ei chH57C!A Ub/ ei ch/
VYnY]Wk bYhž'Y]b '6Y[f]ZZ'XYf'gY]bY i bVYghÀbX][Yb 'Nc ``dc `]h]_
h\Ya Uh]g]Yfh i bX'Ub 'K U `` GhfYYh'dcdi `Àf'k i fXY"



K U `` GhfYYhž'I G5 !'I G!DfÀg]XYbh'8cbU`X'Hfi a d'k]fX'U_hi Y``a]h
XYa 'Gd]mbUa Yb' H57C!A Ub 'VYnY]Wk bYhž'k Ug'U'g'GWk Yfn'X]Y
K cfhY' Hfi a d'U'k Umg'Wk]W_Ybg'ci h 'fHfi a d'n]Y\h]a a Yf'XYb
GWk Ub'n'Y]bŁj Yf_ÒfdYfh'8]YgY \ i a cfj c``Y'6YnY]Wk bi b['ghUa a h
j cb'FcVYfh'5fa ghfcb[žY]bYa '?c' i a b]ghYb'XYf':]bUbW]U`H]a Yg"
G]Y'fYZY_h]Yfh'Hfi a dg'cZh'Xfc\YbXYž'YXcWk 'b]Wk h'Yfbgh[Ya Y]bhY
5i ggU[Ybž']bgVYgcbXYfY'ja ' <]bV`]W_`Ui Z'gY]bY'k]YXYf\c'hYb
GWk i hnc``!8fc \ i b[Yb" '5b'XYf'K U `` GhfYYh'b]a a h'XYf'6Y[f]ZZ
gWk bY``Ub'Dcdi `Uf]hÀh'ni ž'k Ug'XUfUi Z\]bk Y]ghž'XUgg'X]Y' < ÀbX'Yf
ni bY\ a YbX'Hfi a dg'@Ui bYb'] [bcf]YfYb" '7ca YX]Ubgž'XUfi bhYf
>]a a m'?]a a Y'ž'\UVYb'VYfY]hg'K]hny'ØVYf'X]Y'?Uf]_Uhi f'j cb
Hfi a d']a ' < Ø\ bWk Yb!?'cghØa '[Ya UWk h'8UfØVYf'\]bUi g'k i fXY
X]Y'≠YY '[YAi » Yfhž'XUgg' H!5!7!C 'X]Y'A Y'cX]Y'XYg'VY_UbbhYb

Gcb[g' MA !7!5 'YfgYhnYb' _ÖbbhY"

CVk c\`Hfi a d`j]b`Y]bYf`GnYbY`XYg`K Y]» Yb`<Ui gYg`j cf[UVž`XYb
6Y[f]Z` H57C `b]W`h`ni ` _YbbYbž`fYU[]YfhY`Yf`g]W`hVUf`j YfÄf[Yfh
Ui Z`X]Y`B`UW`ZfU[Y" 5`mggU` : UfU\ ` ; f]Z]bž`X]Y`Y\Ya U`][Y
DfYggYgd`fYW`Yf]b`XYg`DfÄg]XYb`hYbž`Äi » YfhYž`XUgg`Yf`XYb
Gd]hnb`Ua` Yb`j`Yfa`i`h]W`b]W`h`a` Ö[Yb`k`YfXY""8]Y`K`U`!GhfYYh!
<ÄbX`Yf`g]bX`a`]h`Yfk`Y]Y`X`Uni` ØVYf[Y[Ub[Ybž`Hfi a dg`HU`h]_Yb
cZYb`VY]a` B`Ua` Yb`ni` b`YbbYbž`k` Ug`U`g`VYXYi` hgUa` []h"9g`_ÖbbhY
gc[Uf`gY]bž`XUgg`Hfi a dg`8`fc\i` b[Yb`Ub`K`]f`_i` b[`j`Yf`]YfYbž`k` Ybb
g]Y`b]W`h`Äb[Yf`Yfbgh`[Ybca` a` Yb`k`YfXYb"

HUf]Zdc`]h]_`i` bX`A` Uf`_hj`c`Uh]`hÄh

8]Y` ; `ØW`ggd]Y`dgmW`c`c[]Y`Ub`XYf`K`U`GhfYYh`k`i`fXY`Xi`fW
Hfi a dg`gW`k` Ub`_YbXY`HUf]Zdc`]h]_`Yf\YV`]W`VYY]bZi`ggh"
=bj`YghcfYb`gY\Yb`Y]bY`_`UfY`F`YU`_h]cb`Ui`Z`Hfi a dg`8`fc\i` b[Yb"
8Yf`5`_h]Yba` Uf`_h`Yf`YVhY`[fÖ» YfY`GW`k` Ub`_i` b[Yb`gY]h`Yf
Ub[Y`_ØbX][h`\Uhž`NÖ`Y`Ui`Z`=a`dcfhY`ni`Yf\YVYb`i`bX`X]YgY
5i`ggU[Yb`Ub`gW`]Y» YbX`ni`fØW`nc[""9]b`bYi`Yg`5`_fcbma`ž`H57C`ž
\Uh]g]W`i`bhYf`5b`Y[Yfb`YhUV`]Yfhž`i`a`Hfi a dg`ghfUhY[]gW`Yg
Jcf[Y\Yb`ni`VYgW`fY]VYb""8]Y`<ÄbX`Yf`VYa`Yf`_Ybž`XUgg`X]Y
A`Äf`_hY`c`Zi]g]b`_Ybž`bUW`XYa`Hfi a d`NÖ`Y`UbXfc`\hž`YXcW`gcZcfh
k`]YXYf`UbghY][Ybž`k`Ybb`Yf`X]YgY`ni`fØW`_b]a`a`h"

9]b`U`_hi`Y`Yg`6Y]gd]Y`ZØf`X]YgY`8`mb`Ua`]_`k`Uf`Hfi a dg`5bXfc\i` b[
j`cb`) \$i`NÖ`Yb`Ui`Z`X]Y`9i`fcdÄ]gW`Y`i`b]cbž`X]Y`Yf`YXcW`gcZcfh
ni`fØW`_bU`a`ž`bUW`XYa`X]Y`9i`XYa`J`c`fgW`U[`ni`[Ygh]a`a`h`\UhYž
<UbXY`g]Yf\UbX`i`b[Yb`Y]bni`d`UbYb""7`\f]g`6YUi`W`Ua`d`j`cb`=;
;`fci`d`VYa`Yf`_hYž`XUgg`X]Y`H57C!GhfUhY[]Y`i`bhYf`=bj`YghcfYb
]a`a`Yf`VY`]YVhYf`k`]fXž`k`Ä`fYbX`X]Y`i`G!A`Äf`_hY`Ua`A`]h`k`cW
GhUV]`hÄ`h`nY][hYb""8Yf`G/D)`\$\$`gh]Y[`i`a`\$ž&i`ž`ž)`i`i`bhYf
gY]bYa`F`Y`_cfX\cW`ž`k`Ä`fYbX`XYf`8`ck`æ`bYg`=bXi`ghf]U`5j`YfU[Y
i`a`*`\$`Di`b`_hY`f`\$ž%`Ł`ni`Y[hY`i`bX`XYf`B`UgXUe`7`ca`dcg]hY`i`a
\$ž&i`_`Y`hhYfhY"

=bhYfbUh]cbU`Y`F`YU`_h]cbYb`i`bX

k]fhgWk UZh`]Wk Y`l b g]Wk Yf\Y]hY b

8]Y`l b g]Wk Yf\Y]hY b ž`X]Y`Hfi a dg`nk Y]hY`5a hgnY]h`i b`XYf`9l
Ui g`Òghž`g]bX`b]Wk h`ni`ØVYfgY\Yb`9i fcdÀ]gWk Y`J c`_gk]fhgWk UZhYb
nY][Yb`g]Wk`VYgcf[h`ØVYf`X]Y`VYj c fghY\YbXYb`dc`]h]gWk Yb`i bX
k]fhgWk UZh]Wk Yb`?cbgYe i YbnYb`" ðgVYgcbXYfY`l bhYfbY\ a Ybž`X]Y
XYb`l G!A Uf_hj ca`5i g`UbX`Ui g`VYX]YbYbž`VYZØfWk hYb`Y]bY
dfchY`_h]cb]gh]gWk Y`Dc`]h]_`"K]fhgWk UZhgZc fgWk i b[g]bgh]hi hY`ghY`Yb
VYfY]hg`Yf\YV`]Wk Y`k]fhgWk UZh]Wk Y`9]bVi » Yb`ZØf`X]Y`9l`]b
5i gg]Wk h`@Ui h`XYa` ðgh]hi h`XYf`8Yi hgWk Yb`K]fhgWk UZh`fK Ł
_ÒbbhY`XUg`6 ð`XYf`9l`V]g`&\$&,`i a`%ž`ı`i bX`XUg`XYf`XYi hgWk Yb
K]fhgWk UZh`i a`%ž`ı`gWk fi a dZYb"

9]b`_i a i`]YfhYf`6 ð!J Yf`i ghj cb`Yhk U`%, \$`A`J`]UfXYb`9i fc`ZØf
8Yi hgWk`UbX`nk]gWk Yb`&\$&)`i bX`&\$&`,`k]fX`Yfk UfhYh"
<]bhYf[fi bX`]gh`X]Y`5bbU\ a Yž`XUgg`NÒ`Y`Ui Z`U`Y`l G!`a dcfhY`UV
&\$&)`i a`&\$ı`ghY][Yb`k YfXYbž`k À\fybX`l G!`a dcfhY`Ui g`7\]bU
gc[Uf`i a`* \$ı`Yf\Ò\h`k YfXYb`_ÒbbhYb`"NU\`fY]Wk Y`@AbXYf`\UVYb
VYfY]hg`Ui ZX]YgY`k]fhgWk UZh]Wk Yb`6YXfc\i b[Yb`fYU[]Yfh"
6Y]gd]Y`gk Y]gY`d`Ubh`X]Y`9l`J Yf[Y`hi b[gnÒ`Y`j cb`&\$ı`Ui Z
9]bZ` \fyb`Ui g`XYb`l G5"

8]Y`l b g]Wk Yf\Y]hY b`Vf]b[Yb`i bhYfgWk]YX`]Wk Y`F YU`_h]cbYb`]b
j YfgWk]YXYbYb`9l !GhUUhYb` \Yfj cf`"K À\fybX`X]Y`i b[Uf]gWk Y
F Y[]Yfi b[`cdh]a]gh]gWk`]gh`i bX`K UWk ghi a g]a di`gY`Yfk UfhYhž
nY][Yb`g]Wk`@AbXYf`k]Y`Dc`Yb`[YgdU`hYb`" ðU]Yb`VYhc`bh`X]Y
[Ya Y]bgUa Yb`K YfhY`XYf`k Ygh]Wk Yb`K Y`hž`Y]XYh`YXcWk`i bhYf
XYa`K YhhVYk YfVgXfi W`ž`XYb`Hfi a dg`Dc`]h]_`Ui g`Ògh`l fgi`U`j cb
XYf`@mYb`_ØbX][hY`Ubž`X]Y`K YhhVYk YfVgZÀ\][_Y]h`XYf`9l`ni
ghÀf`Yb`i bX`bYi Y`: fY]\UbXY`gUV`_ca`a Yb`Ubni ghfYVYbž`i a
a Ò[`]Wk Yb`?cbZfcbhUh]cbYb`a]h`XYb`l G5`[Y[YbØVYfni hfYhYb"

8YhU]`g	
C fh	K U`GhfYYhž`l G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "hU[YggWk Ui "XY• k k k "b`WŁa

8YhU]`g

- k k k "[hU]"XY

6Ygi WYb `G]Y `i bg `Ui Z. `b!U["bYh