

K U ``VUW X `ZY]Yfh. : `Ò» YfY]`U`g`I B 9G7C!
? i `hi fYfVY`[YY\fh°

6UX`GÄW_]b[Yb`ZY]Yfh`X]Y : `Ò» YfY]`U`g`]a a UhYf]Y``Yg
? i `hi fYfVY" `C fhg j c fghY\Yf`H\Y`Yb`VYU bhfU[h
: `Ò» YfXcfZ !Ni gUhn`ZØf`GW X]`XYf"



K U ``VUW X ž`8 Yi hgW X `Ub X !`a `a U`Yf]gW X Yb`6UX`GÄW_]b[Yb ž
[YbUi Yf`[YgU[h`]a `GhUXhY]`K U ``VUW X ž`ZY]Yfh`a Ub`hfUX]h]cbY``
DZ]b[ghYb`i bX`k ØfX][h`XUVY]`X]Y``Ub[Y`; YgW X]W X hY`XYf : `Ò» YfY]"
8]YgYg`]U\`f`ghY\h`X]Y : Y]Yf`]a `NY]W X Yb`Y]bYg`VYgcbXYfYb
9fY][b]ggYg.`8]Y`I B 9G7C `U`hY`K U ``VUW X`]a `8YnYa VYf`&\$&&
cZZ]n]Y``U`g`]a a UhYf]Y``Yg? i `hi fYfVY`UbYf`_Ub bh" `8]YgY
5i gnY]W X bi b[ž`X]Y`[Ya Y]bgUa `j cb`8Yi hgW X `Ub X ž`@Yh`Ub X ž
² ghYffY]W X ž`Dc`Yb ž`GdUb]Yb`i bX`HgW X W X]Yb`VYU bhfU[h`k i fXY ž
k ØfX][h`X]Y`6YXYi hi b[`XYf : `Ò» YfY]`U`g`YVYbX][Y`HfUX]h]cb`a]h
Y]bYa `fY]W X Yb`_i `hi fY``Yb`9fVY"**GØX`_i f]Yf`VYf]W X hY hž`XUgg`XYf`
C fhgW X UZhgfUh`k Å\`fYbX`XYf : Ygh`]W X _Y]hYb`Ua `GUa ghU[`Y]bY`bYi Y
<]bk Y]ghUZ`Yb h\Ø`hY ž`X]Y`K U ``VUW X `U`g` : `Ò» YfXcfZ
_YbbnY]W X bYh"**

<]ghcf]gWk Uf`X]Y: `O» YfY]`Y]bY`YggYbn]Y`Y`k]fhgWUZh]Wk Y
5_h]j]hÅhž`X]Y`ØVYf`đ\`f\`i bXYfhY`9I]ghYbnYb`g]Wk YfhY" `đ`XYb`%- "
đ\`f\`i bXYfh`UfVY]hYhYb`) +`j`cb`(`(%(`9]bk`c`bYfb`]b`X]YgYa
6YfY]Wk ž`k Ug`X]Y`nYbhfU`Y`F`c`Y`XYf: `O» YfY]`i bhYfghfY]Wk h"
K`Å`fYbX`XYf`F`YXY`XYg`C`fhgj`c`fghY`Yfg: fYX`H`Y`Ybž`X]Y`hf`ch
fY[`bYf]gWk Yb`K`YhhYfg`ghUhhZUbXž`k`i`fXY`ØVYf`X]Y: ; YZU`fYb`XYg
6Yfi`Zg`Yf]bbYfhž`X]Y`g]Wk`]b`]\`ghcf]gWk Yb` ; Ya`Å`XYb`j`cb
Ghfca`gWk`bY`Yb`VY]`@Ui`ZYbVi`f[`k`]XYfgd]Y[`Y`b`"8]Y`J`YfV]bXi`b[
nk`]gWk Yb`XYb`VY]XYb`K`U`VUWk`gž`X]Y`Xi`fWk`X]Y: ; i`fhž`Ui`Wk
8i`fWk[`Ub[`]`[`YbUbbhž`[`Y`YbbnY]Wk`bYh`k`Ufž`]gh`HY]`X]YgYf
; YgWk]Wk`hYž`Ui`Wk`k`Ybb`g]Y`Y`i`hY`k`Y[`[`YgdYb[`h`]gh`K`U`VUWk
YVh`Yfj`cfž`XUgg`XYf`YhnhY: `O»`j`ca`C`fhj`cf`_bUdd`%\$\$`đ\`fYb
UVZ`f`"

: Ygh`]Wk`_Y]hYb`i`bX`HfUX]h]cbYb

8]Y: Y]Yf`]Wk`_Y]hYb`i`a`XYb: `O» Yfh]hY`VY]b`U`hYhYb`Y]b
Yfk`Y]hYfhYg`Dfc[`fUa`a`"5a`DZ]b[`ghgcbbhU[`k`i`fXY`XYf
: `Å`fj`Yf`_Y`f`nk`]gWk Yb`XYa`VUX]gWk Yb`i`bX`XYa`UUF[`Ui`]gWk Yb
K`U`VUWk`k`]YXYf`VY`YVh`GWk`k`Y]nYf`Dc`b`h`c`b]YfY`ghYi`YfhYb`Y]bYb
?`U`b`ØVYf`XYb`F`Y]bž`XYf`j`cb`K`Y]X`]b[`Yb`a`]h`ZUWk`Ya`6i`[
VY[`Y]hYh`k`i`fXYž`i`a`Y]bYb`VYggYfYb`I`ZYfUb`Y[`Yf`ni`Yfa`Ø[`]Wk`Yb`"
BYVYb`XYa`K`UggYf!9j`Yb`h`gc`f[`hYb`K`U`VUWk`Yf`XUZØfž`XUgg
?`i`Wk`Yb`ØVYf`XYb`F`Y]b`VU`UbW]Yfh`k`i`fXYbž`i`a`X]Y
: Yi`Yfk`Y`fUVhY]`i`b[`ni`i`bhYfghØhnYb`"

9]b`k`Y]hYfYf`<`Ø`Ydi`b`_`h`k`Uf`X]Y`9b`h`Ø`i`b[`Y]bYf`HUZY`ž`X]Y`Ub
X]Y: `O» YfY]`Yf]bbYfh`i`bX`ni`f: `O» Yf[`]XY`]b`K`U`VUWk`[`Y`Å`fhž`X]Y
gY]h`%-`-`VYghY`h`i`bX`Ui`Wk`X]Y`HfUX]h]cb`k`Å`fYbX`XYf: UgbUWk`h
dZY[`h`K`Å`fYbX`XYf: Y]Yf`]Wk`_Y]hYb`k`i`fXY`Ui`Z: `O» YfgWk`bUdg
Ub[`Yghc»`Ybž`k`Ug`X]Y`c`_`U`Y`?`i`]bUf[_]b`XYb`J`cfXYf[`fi`bX`ghY`hY`"
6Øf[`Yfa`Y]ghYf`5`Yi`UbXYf: ; i`V`c`VhY`k`Å`fYbX`XYf`J`YfUbghU`hi`b[
ni`XYa`X]Y`gdcfh]Wk`Yb`9fZc`[`Yi`bX`XUg`9b[`U[`Ya`Yb`h`XYf`6Øf[`Yf
]b`XYf: ; Ya`Y]bXY`"

?`i`h`i`fY`Yg`9fVY`i`bX`Ni`_`i`bZhgdYfgdY`_h]j`Yb

8]Y: `O» YfY]`U`h`ØVYf`K`U`VUWk`Y]bUi`g`6YXYi`hi`b[`ž`b]Wk`h`ni`Yhnh

Ui Z[fi bX`XYf`Bi hni b[`j cb`6Ui `c`n`Ui g`XYa `GWk Ufnk U`X`Z0f`X]Y
 b]YXYf`ÀbX]gWXY`C gh]bX]Yb_ca dUb]Y``8]YgY`\\]ghcf]gWXYb
 J YfV]bXi b[Yb`Xi fW`X]Y: `0» YfY]`k i fXYb`VY]`XYf`J YfUbgH`hi b[
 k 0fX][`\\Yfj cf[Y`cVYb" `b`J YfV]bXi b[`a `]h`XYf`9`fi b[`XYg
]a a UHYf]Y`Yb`?i `hi fYfVYg`ghY`hY`H`Y`Yb`bYVYb`XYf: `0» YfY]
 5bhfÀ[Yž`i a `Ui W`X]Y`GWk bUdgVfYbbYfY]`U`g`?i `hi fYfVY
 UbYf_YbbYb`ni ``UggYb" **I B 9G7C** `VYf]W`hYhž`XUgg`X]Y`I **B 9G7C** `X]Y
 : `0» YfY]`U`g`nYbhfU`Y`HfUX]h]cb`]b`XYf`Yi fcdÀ]gWXYb`?i `hi f
 VYhfUW`hYh`

8]YgY`9bhk]W`i b[`nY][h`XYb`K Yfh`XYf`HfUX]h]cbYb`i bX`k]Y`g]Y
 XUg`gcn]U`Y`@YVYb`]b`ÀbX`]WXYb` ; YV]YhYb`dfÀ[Yb" : YfbUV`XYf
 [fc» Yb` : 0ggY`]gh`X]Y: `0» YfY]`XUg`6]bXY[`]YX`nk]gWXYb
 J Yf[Ub[Yb`Y]hi bX`Ni `i bZhi bX`VY]VhY]b`5b_b0dZ b[gdi b`h`Z0f
 X]Y: Ya Y]bgW`UZh`]b`K U`VUW`"Ni XYa `ghY`h: fYX`H`Y`Ybg
 VYj cfghY`YbXYf`5VgW`]YX`Ui g`XYf`@_U`dc`]h]_`bUW`" +`X`Yb`U`g
 bYi Yg`?Ud]hY`]b`XYf: YgW`]W`hY`XYf: Ya Y]bXY`VYj cf`

8 YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	K U`VUW`ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "gi YX_i f]Yf"XY • k U`VUW`!VUXYb"XY • k k k "i bYgW`"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh