

K Ubb ' _ca a h'X]Y'a]h'GdUbbi b[Yfk UfhYhY '8c_i 'ØVYf'A Àfh\U'@ci]gY3

Df]bnYgg]b'A Àfh\U'@ci]gY'i bX'8i fY_'J YffYhhg'<cWnY]hgXc_i
YfgWXY]bh'&\$&) 'Ui ZBYhZ]l "'9fZU\fyb'G]Y'a Y\ f'ØVYf'XUg
DUUf'i bX']\fy'; YgW]W hY"



; Y]fUb[Yfž'B cfk Y[Yb '!Df]bnYgg]b'A Àfh\U'@ci]gY'f) ' Łi bX
8i fY_'J YffYhh'f) \$Ł'\UVYb'ja '5i [i gh'&\$&(']b'Y]bYf'df]j Uh
[Y\U'hYbYb'NYfYa cb]Y']b'; Y]fUb[Yf'[Y\Y]fUHyh''8]Y
: Y]Yf'W_X]hYb'XUi YfhYb'ØVYf'XfY]'HU[Y'i bX'k i fXYb'j cb'?Øb][
<UfU'X'J "'f| , Łi bX'?Øb][]b'Gcb'U'j cb'Bcfk Y[Yb'VYgi W'h''9]b
BYhZ]l !?Ua YfUHyUa 'k Uf'j cf'Cfhž'i a 'Y]bY'8c_i a YbhUh]cb'ØVYf
XUg'DUUf'ni 'dfcXi n]YfYb''8]YgY'8c_i a YbhUh]cb'a]h'XYa
j cf'Ài Z[Yb'H]hY'' Df]bnYgg]b'i bX'GWXUa UbY 'k i fXY'5bZUb[' & \$ &)
Ub[Y_ØbX][hž'Ui W'k Ybb'BYhZ]l ' _UfghY''hYž'XUgg'X]Yg'bcW' b]W h
XYf'cZ]n]Y''Y'H]hY'']gh'i bX'XUg'Dfc'Y_h'XYfnY]h'i bVYbUbbh'V'Y]Vhž
k]Y'A Yf_i f'VYf]W hYh"

CVk c\`X]Y'DfYa]YfY'XYf'8c_i a YbhUh]cb'ZØf'&\$&) '[Yd`Ubh']ghž

V`Y]Vh'i b_`Ufž'k Ubb'[YbUi `g]Y`YfgWXY]bYb`k]fX" `9]b`k Y]hYfYg
=bhYfYggY`k YW_h`X]Y`HUhgUWXYž`XUgg`A`Àfh\U`@ci]gY`&\$&&
Ub[Y_`0bX][h`\UhhYž`\fY`cZ]n]Y`Yb`_`0b][`]WXYb`DZ]WXYb
b]YXYfni `Y[Ybž'i a `g]WXY`Ui Z`\fY`5_h]j]h`ÀhYb`a]h`8i fY`_`J`YffYhh`ni
`c`bnYbhf]YfYb" `8]YgYf`GWF]h`hg`c`Y]bY``UfY`i bhYfgWXY]Xi b[
nk]gWXYb`]`fYb`5_h]j]h`ÀhYb`i bX`XYbYb`XYg`bcfk Y[]gWXYb
?`0b][g\Ui gYg`Yfa `0[`]WXYbž`k]Y`9I d`fYgg`a]hhY`h`

9]bV`]W_Y`]b`X]Y`6Yn]Y`i b[

8]Y`8c`_i a YbhU]cb`k]fX`XUg`@YVYb`j cb`8i fY`_`J`YffYhh`i bX
A`Àfh\U`@ci]gY`gck]Y`]\fY`<cWXYn]h`VY\UbXY`b" `8]Y
:]`a Ya UWXYf]b`F`YVYWW`7\U`_]b`i bX`XYf`9a a mdf`Àa]YfhY
DfcXi nYbh`7\`f]g`Ga]h`\VY[`Y]hYhYb`XUg`DUUf`ØVYf`Y]b`]U`f`Ub[
Z0f`XYb`8c`_i a YbhUfZ]`a "A`Àfh\U`@ci]gY`\Uh]b`XYf`J`Yf[Ub[Yb\Y]h
VYhc`b`hž`XUgg`g]Y`Xi fWXY`]\fY`6Yn]Y`i b[`ni`8i fY`_`J`YffYhh`Y]b
6Yk`i`gghgY]b`Z0f`]\fY`Y][YbYb`k`Y]»Yb`Df]j]Y[]Yb`Yb`hk]W_Y`h`\Uhž
i bX`g]Y`Vf]b[h`ni f`GdfUWXYž`XUgg`F`Ugg]ga`i`g`b]WXYh`bi`f
cZYbg]WXYh]WXYž`gcbXYfb`Ui WXY`gi`Vh]`ni`a`5i`gXfi`W`_`ca`a`h`

A`Àfh\U`@ci]gY`k`Uf`ni`j`cf`a`]h`XYa`b`cfk`Y[]gWXYb`GWF]ZhghY`Yf`5f]
6Y\`b`j`Yf\Y]fUhYhž`a`]h`XYa`g]Y`XfY]`H0WXYhYf`\Uh`A`Ui`X`5b[`Y`]WU
f&&ž`@YU\`gUXcfU`f&\$ž`i`bX`9a`a`U`HU`i`U\`f%*`ž`" `Δ`fY`9\Y`YbXYhY
&\$%*`a`]h`Y]bYf`HfYbbi`b[`i`bX`&\$%+`a`]h`Y]bYf`GWF]Y]Xi`b[" `5f]
6Y\`b`bU`a`g]WXY`nk`Y]`]U`fY`bUWXY`XYf`GWF]Y]Xi`b[`XUg`@YVYbž`k`Ug
Z0f`A`Àfh\U`@ci]gY`Y]bY`Yi`hfYa`VY`UghYbXY`9fZU`fi`b[`k`Ufž`k`]Y`g]Y
]b`Y]bYa`DcXWUgh`cZYbVUfhY" `?`0b][`<`UfU`X`J`" `ØVYfvfUWXYhY
dYfg0b`]WXY`X]Y`B`UWXY]WXYh`ØVYf`6Y\`b`g`HcX`Ub`A`Àfh\U`@ci]gY`"

9]b`6`]W`_`ni`f0W`_`Ui`Z`f`c`mU`Y`<c`WXYn]hYb

8]Y`<cWXYn]h]j`cb`A`Àfh\U`@ci]gY`i`bX`8i`fY`_`J`YffYhh`gd]Y[`Y`h`Y]bYb
K`UbXY`]b`XYf`G]WXY`hk`Y]gY`Ui`Z`_`0b][`]WXY`<cWXYn]hYb`k`]XYf`"
<]ghc]f]gWXY`VYhfUWXYhYhž`g]bX`<cWXYn]hYb`Yi`fcd`À]gWXYf`F`c`mU`g`c`Zh
a`]h`Dfi`b`_i`bX`:`Y]Yf`]WXY`Y]hYb`j`YfVi`bXYb" `?`0b][]b`A`Uf[fYh`Y`="`
j`cb`8`ÀbYa`Uf`_i`bhYfghfY]WXYhž`XUgg`VY]`<cWXYn]hYb`XYf`X`Àb]gWXYb
A`cbUfWXY]Y`6YgWXY]XYb\Y]h`_Y]bY`F`c`Y`gd]Y`h`HfUX]h]cbY`g]bX
X`Àb]gWXY`<cWXYn]hYb`a`]h`F]hhYfhi`fb]YfYb`i`bX`:`YghVUb`_Y`hhYb`ØVYf`

»\f\i bXYfhY`\"]bk Y[`j YfVi bXYbžk]Y: YfbgY\gYf]Yb`XUfghY`h`

8]Y`<cW\nY]hj cb`8i fY_`J YffYhh`i bX`A Āfh\U`@ci]gY`_ÒbbhY`U`g
Y]bY`bYi Y`ÿfU`ZØf`XUg`bcfk Y[]gWXY`?Òb][g\Ui g`Ub[YgY\Yb
k YfXYbž`X]Y`XYb` : c_i g`ghĀf`Yf`Ui ZdYfgÒb`]WXY` ; `ØW_ga ca YbhY
i bX`k Yb][Yf`Ui ZhfUX]h]cbY`Y`fcmU`Yb`DfU_h]_Yb`Y[h`8]Yg`_ÒbbhY
Y]bYb`]bhYfYggUbhYb` ; Y[YbgUhn`ni `XYb`[`Ua ci fÒgYb`<cW\nY]hYb
j Yf[Ub[YbYf`9dcWXYb`XUfghY`Ybž`ZØf`X]Y`Yi fcdĀ]gWXY`FcmU`g
VY_Ubbhg]bX"

8YhU]`g	
C fh	; Y]fUb[Yfž`Bcfk Y[Yb
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Yf_i f"XY• k k k "Yl dfYgg"Wĉ"i _• k k k "ZYfbgY\gYf]Yb"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh