

K]fhgWk UZh`]a `F Ya g!A i ff! ? fY]g.
@]Wk hV `]W_Y `hfc hn`l bg]Wk Yf \ Y]hY b °

≦ ? `F Ya g!A i ff`VYf]Wk hYh`Ua ` \$ - "\$ * "& \$ &) `ØVYf`X]Y
k]fhgWk UZh]Wk Y `@U[Y. ``Y]Wk hY `9f \ c`i b[ž`YXcWk `VYghY \ Yb
k Y]hYf \]b`l bg]Wk Yf \ Y]hY b "



F Ya g!A i ff! ? fY]gž`8 Yi hgWk `UbX`!`a `F Ya g!A i ff! ? fY]g`nY] [h
g]Wk `Y]b`[Ya]gWk hYg`6`X`XYf`k]fhgWk UZh]Wk Yb`@U[Y``8]Y`bXi ghf]Y!
i bX`<UbXY`g_Ua a Yf`f≡ ? Ł`F Ya g!A i ff`VYf]Wk hYh`j cb`Y]bYf
j`cfg]Wk h] [Yb`HfYbXk YbXYž`k Y`Wk Y`g]Wk `Xi fWk `YfghYž`nU[\ UZhY
9f \ c`i b [gg] [bU`Y`]b`]\fYf`Øb [ghYb`?cb↑ b`_hi`f! I a ZfU[Y
UVnY]Wk bYh`8]Y`HY`]bU`a Y`Ub`X]YgYf`I a ZfU[Y`YfZc`[hY`YXcWk
bi`f`Xi fWk `Y]bYb`_Y]bYb`HY`]`XYf`Ubg`Ägg] [Yb`l bhYfbY`a Ybž`k Ug
X]Y`Ni j Yf`Ägg] [_Y]h`XYf`9f [YVb]ggY`]b`: fU[Y`ghY`Yb`_ØbbhY`Hfchn
X]YgYf`dcg]h] Yb`5bnY]Wk Yb`V`Y]Vh`X]Y`l bg]Wk Yf \ Y]h`Ui Z[fi bX`XYf
[`cVU`Yb`k]fhgWk UZh]Wk Yb`@U[Yž`]bgVYgcbXYfY` \]bg]Wk h]Wk `XYf
\c \ Yb`9bYf []Y! i bX`F c \ ghc ZdfY]gY`gck]Y`XYf`Ub`U`hYbX
[Ygh]Y [YbYb`5fVY]hg_cghYbž`j cf \ YffgWk YbX`8]Y`?cbgi a `Ui bY
XYf`J YfVfUi Wk Yf`]gh`nk Uf`fY`Uh]j ` [i hž`YXcWk `VYgWk f`Äb`_Yb`g]Wk

X]Y`5i g[UVYb`^Ài Z][`Ui Z`_Y]bYfY`6YhfÀ[Yž`k Ug`X]Y`U`[Ya` Y]bY
@U[Y`Yhk Ug`hfØVh"

5_hi Y`Y`i a ZFU[YYf[YVb]ggY`nY][Ybž`XUgg(` ž) i `XYf
I bhYfbY`a Yb`]\fY` ; YgWÀZhg`U[Y`U`g[i h`VYi fhY]`Ybž`k À`fYbX
' , ž- i `ni Zf]YXYb`a]h`]\fYf`U_hi Y`Yb`G]hi Uh]cb`g]bX``8]Yg`ghY`h
Y]bYb`Y]W`hYb`F ØW_[Ub[`]a `j Yf[`Y]W`ni a `j\`fYgVY[]bb`XUf"
%+ž* i `XYf`6YZFU[hYb`VYf]W`hYb`j cb`Y]bYf`gW`YW`hYb`@U[Y`` ð
XYb`Y`hYb`9f`YVi b[Yb`j YfgW`YW`hYfhY`g]W`XYf` ; YgUa hgU`Xc
XYf`?cb`↑ b_hi fi a ZFU[Y`i a `) ž `Di b`_hY`Ui Z&) ž- ``6YgcbXYfg`X]Y
Gh]a a i b[`]a `6Ui [Yk YfVY`U`h]g]W`XYi h`]W`Y]b[YhfØVhž`k À`fYbX
X]Y` ðXi ghf]Y`a Y`f`Y]h`]W`dcg]hj `V`Y]Vh`` ða `< UbXY`i bX
8]Ybgh`Y]ghi b[ggY`_hcf`g]bX`X]Y`9fk Ufhi b[Yb`]\b[Y[Yb
ni fØW_[Y[Ub[Yb``8]Yg`nY][h`Y]bY`ni bY`a YbXY`8]j Yf[Ybn
nk]gW`Yb`XYb`j YfgW]YXYbYb`k]fhgW`UZhgVYfY]W`Yb"

< YfUi gZcfXYfi b[Yb`i bX`F]g]_Yb

J]Y`Y` :]fa Yb`g]bX`nk Uf`b]W`h`a Y`f`]a `U_i hYb`?f]gYba`cXi gž
gY`Yb`g]W`Y`XcW`bUW`k]Y`j cf`[fc» Yb`< YfUi gZcfXYfi b[Yb
[Y[YbØVYf`` ðgVYgcbXYfY`X]Y`ghY][YbXYb`9bYf[]Y`_cghYb`i bX
]bZUh]cb`À`f`VYX]b[hY`c`Y`HUF]ZUVgW`ØggY`VY`UghYb`X]Y
I bhYfbY`a Yb`ghUf``6YgcbXYfg`VYi bfi`]\[YbX`]gh`XYf
: UW`_f`ÀZhYa Ub[Y`ž`XYb`nk Y]`8f]hhY`XYf`I bhYfbY`a Yb`U`g`XUg
[fØ» hY`F]g]_c`ZØf`X]Y`k]fhgW`UZh]W`Y`9btk]W`_i b[`UbgY`Yb``8]Y
Ni k UbXYfi b[`j cb`ei U`]Zn]YfhYb` : UW`_f`ÀZhYb`k]fX`U`g`gW`Y`ddYbX
_f]h]g]Yfh`i bX`hfÀ[h`ni f`I bg]W`Yf`Y]h`VY]"

8]Y`F]g]_cY]bgW`Àhni b[`VYnØ[`]W`c`Yf`9bYf[]Y`_cghYb`U`h]g]W`
j Yff]b[Yfhž`j cb`+`%ž) i `Ui Z)) ž(i ž`k À`fYbX`Gcf[Yb`i a
9I dcfh[YgW`ÀZhY`ni [Ybca`a Yb`UVYb``5_hi Y`Y`Yfk UfhYb`bi`f`bcW`
' (ž(i `XYf`6YZFU[hYb`ghY][YbXY`9I dcfhY``&%ž%`i`fYW`bYb`gc[Uf
a]h`Y]bYa`F ØW_[Ub[`XYf`9I dcfhYž`k Ug`X]Y`I bg]W`Yf`Y]hYb`]b`XYf
K Y`hk]fhgW`UZh`k]XYfgd]Y[Y`h`` ; fØbXY`ZØf`X]Y`dYgg]a]gh]gW`YfYb
Dfc[bcgYb`g]bX`[Ycdc`]h]gW`Y`F]g]_Yb`gck]Y`Hi fVi`YbnYb`Ub`XYb
]bhYfbUh]cbU`Yb` :]bUbna`Àf`hYb"

ðbj Ygh]h]cbg`_]a U`i bX`Ni`_i bZhgUi gV`]W_

8 Ug' ðj Ygh]h]cbg_]a U`V`Y]Vh] Yf\U`hYb"Bi f' &ž%` XYf
 I bhYfbY\`a Yb`d`UbYbž']\fY`5i g[UVYb`ni `Yf\Ò\Yb"8]Y
 <Ui dha`ch]j Y`ZØf`ðj Ygh]h]cbYb`g]bX`9fgUhnVYXUfZf* (ž+ı Łž`X]Y
 8][`hU`]g]Yfi b[`f*`%ž(ı Łi bX`XYf`I a k Y`hgWłi hn`fl`+ž+ı Ł"≠?!
 DfÅg]XYbh`DUU`ZcfXYfh`XU`Yf`_`UfY`fYWłh`]WłY`i bX`dc`]h]gWłY
 F U\`a YbVYX]b[i b[Yb`ZØf`ðj Ygh]h]cbYb`]b`?`]a UgWłi hn`i bX
 9bYf[]YYZZ]n]Ybnž`i a`XUg`J YfhfUi Yb`XYf`I bhYfbY\`a Yb`ni
 ghÅf`Yb"

8]Y`bYi YghYb`8 UHYb`Ui g`XYa`?cb↑ b_hi fVUfca YhYf`XYg
 8Yi hgWłYb`ðgh]hi hg`ZØf`K]fhgWł UZhgZcfWłi b[`fB`Ł`6Yf`]bŁ
 j YfXYi h`]WłYbž`XUgg`X]Y`XYi hgWłY`K]fhgWł UZh`&\$&)`VYfY]hg`]a
 Xf]hhYb`:J\`f`]b`: c`[Y`ghU[b]YfhY"8Yb`bcWł`k]fX`ZØf`&\$&*`Y]b
 a cXYfUhYg`K UWłghi a`j`cb`%ž%DfcnYbh`Yfk UfhYh"8Yf`U_hi Y`Y
 GhUbX`XYg`6Ufca YhYfg`Y[h`VY]- \$ž%Di b_hYbž`k Ug`Y]bYb`5bgh]Y[
 j`cb`ØVYf`g]YVYb`Di b_hYb`]a`J Yf[`Y]Wł`ni a`J`cfa`cbUh`XUfghY`hž
 `YXcWł`k Y]hYf\]b`i bhYf`XYf`bYi hfU`Yb`%\$!Di b_hY!A Uf`Y`V`Y]Vh"
 8]YgY`A Uf_hY`XYi hYh`Ui ZY]b`Xi fWł`gWł`b]hh`]WłYg
 K]fhgWł UZh`gk UWłghi a` \]bž`k Y`WłYg]b`XYf`[Y[Ybk`Åfh][Yb
 G]hi Uh]cb`b]Włh`YffY]Włh`k]fX"

ðg[YgUa`h`ghY`h`g]Wł`X]Y`k]fhgWł UZh`]WłY`@U[Y`]a`FYa`g!A`i`ff!
 ?fY]g`U`g`Y]b`; Ya`]gWł`Ui`g`Y]Wł`hYb`<cZbi b[ggWł]a`a`Yfb`i`bX
 Ub\U`hYbXYb`<YfUi`gZcfXYfi b[Yb`XUf`"A`]h`XYf`[`cVU`Yb
 I`bg]WłYf\Y]hž`\c\Yb`?cghYb`i`bX`Y]bYa`i`UWł`_f`ÅZhYa`Ub[Y`V`Y]Vh
 UVni`k`UfhYbž`k]Y`g]Wł`X]Y`G]hi Uh]cb`]b`XYb`_ca`a`YbXYb`A`cbUhYb
 Yb`hk]W`Y`b`k]fX`i`bX`k Y`WłY`A`U»`bU\`a`Yb`X]Y`I`bhYfbY\`a`Yb
 Yf[fY]ZYbž`i`a`XYb`<YfUi`gZcfXYfi b[Yb`ni`VY[Y[bYb"

8YhU]`g	
Cfh	FYa`g!A`i`ff!`?fY]gž`8Yi`hgWł`UbX
Ei`Y`Yb	<ul style="list-style-type: none"> • k k k "nj`k`"XY • k k k "V_n"XY • k k k "X]k`"XY

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh