

A UWfcb`Xfc\h'a]h'GUb_h]cbYb.`8fi W_`Ui Z
=gfUY`k Y[Yb` ; UnU! ? f]gY`ghY][h°

A UWfcb`ZcfXYfh'GUb_h]cbYb` [Y[Yb`=gfUY`k Y[Yb`XYf
\i a Ub]hÅfYb`? f]gY`]b` ; UnU`i bX`VYhcbh`X]Y`Bchk YbX][[_Y]h
Y]bYf`dU`Àgh]bYbg]gWXYb`GhUUh]W_X]h"



G]b[Udi fž`G]b[Udi f`!`8Yf`ZfUbn`Òg]gWXY`Df`Àg]XYbh`9a a Ubi Y`
A UWfcb`\Uh`\Yi hY`k`À`fYbX`Y]bYg`6Ygi W`g]b`G]b[Udi f`XYi h]W
[Ya UW`hž`XUgg` : fUb`_fY]W`VYfY]h]ghž`GUb_h]cbYb` [Y[Yb`=gfUY`]b
9fk`À[i b[`ni`n]Y\Ybž`gc`hYb`X]Y`\i a Ub]hÅfYb`6YX]b[i b[Yb`]b
; UnU`b]W`h`gW`bY`j`YfVYggYfh`k`YfXYb`"9f`VYhcbhYž`XUgg`X]Y
]bhYfbUh]cbU`Y` ; Ya Y]bgW`UZh`b]W`hi bh`Àh][`V`Y]VYb`_`ÒbbYž
k`À`fYbX`DU`Àgh]bYbgYf`i bhYf`<i b[Yf`Y]XYb`"=gfUY`g`i a ZUggYbXY
6`cW`UXY`j`cb` ; UnUž`X]Y`bi b`gY]h`ZUgh`XfY]`A`cbUhYb`UbXUi`Yfhž`\Uh
ni`XfUa`Uh]gW`Yb`K`Ufbi b[Yb`j`cb`<]Zgc f[Ub]gUh]cbYb` [YZØ`fhž
X]Y`Y]bY`Xfc\YbXY`<i b[Yfgbch`VY`ZØfW`hYb`"

A UWfcb`VYnY]W`bYhY`X]Y`VYghY\YbXY`\i a Ub]hÅfY`6`cW`UXY`U`g
i bYfhf`À[`]W` `i bX`ZcfXYfhY`Y]bY`gc`Zcfh][Y`F`YU_h]cb`"9f`ZcfXYfhYž

XUgg'gfUY`bU\`f\UZhY`@VYbga]hY`i bX`a YX]n]b]gWXY` ; ØhYf`]b
[fØ»YfYa `l a ZUb[`bUW` ; UnU`]YZYfb`a ØggYž`k c`Yg`VYfY]hg`ni
D`ØbXYfi b[Yb`i bX` ; Yk U`h]a `Ni gUa a Yb\Ub[`a]h`XYb
VY[fYbnhYb`<]`ZgUb[YVchYb`_ca a h`"8]Y`<]`Zg`]YZYfi b[Ybž`X]Y
Xi fW`X]Y`bYk`m[Y[fØbXYhY` ; UnU`<i a Ub]hUf]Ub` : ci bXUh]cb
fl`< : Ł[Y`Y]hYh`k YfXYbž`g]bX`ni XYa `j cb`l bfi \Yb`VY[`Y]hYhž`XU
j]Y`Y`A YbgWXYb`]b`j Yfnk Y]ZY`hYf`@U[Y`bUW`<]`ZY`XfÅb[Yb`"9]b
[fc»Yg`DfcV`Ya `V`Y]Vh`X]Y`G]WXYf\Y]hg`U[Yž`X]Y`cZha U`g`Xi fW
]gfUY`]gWXYg` : Yi Yf`YfgW`k Yfh`k]fX"

9I !F YU_h]cb`i bX`]bhYfbUh]cbU`Y 6Ya Ø\i b[Yb

A UW`cb`_f]h]g]YfhY`Ui W`X]Y`9i fcdÅ]gWXY`l b]cb`i bX`ZcfXYfhY`Y]bY
\ÅfhYfY`<U`hi b[`[Y[YbØVYf`gfUY`ž`ZU`g`g]W`X]Y`G]hi Uh]cb`b]W`h
VYggYfh`"9f`Ài » YfhYž`XUgg`X]Y`9i `J YfZU`fYb`Y]bghY`Yb`gc`hYž`X]Y
X]Y`9]b`U`hi b[`XYf`A YbgWXYb`fYW`hY`j cfUi ggYhnYbž`XU`X]Yg`VY]
gfUY`[Y[Ybk`Åfh][`b]W`h[Yk`Å`f`Y]ghY`h`gY]"`J cf`UbXYfh`U`V
K cW`Yb`\UhYb`X]Y`a Y]ghYb`9I !@ÅbXYf`VYfY]hg`VYgW`cggYbž`\f
?ccdYfUh]cbgUV`_ca a Yb`a]h`gfUY`ni `ØVYfd`fØZYbž`k Ug`Ui ZX]Y
i b`U`h`UfY`@U[Y`]b` ; UnU`ni fØW`ni ZØ`fYb`]gh"

9]b`k Y]hYfYg`nYbh`fU`Yg`9`Ya Ybh`]b`A UW`cbg`F YXY`k Uf`X]Y
9bhgWXY]Xi b[ž`Y]bY`VYX]b[hY`5bYf`_Yb`bi b[`Y]bYg
dU`Ågh]bYbg]gWXYb`GhUUhYg`j cfUbni hfY]VYbž`X]Y`i bhYf`VYgh]a a hYb
6YX]b[i b[Ybž`k]Y`Yhk U`XYf`9b`ha]`]hUf]g]Yfi b[`j cb`<Ua Ugž
YfZc`[Yb`gc`""8]YgY`GW`f]hY`g]bX`HY]`XYf`J cfVYfY]hi b[Yb`ZØf`Y]bY
]bhYfbUh]cbU`Y`?cbZYfYbnž`X]Y` : fUb`_fY]W`i bX`GUi X]!5fUV]Yb`j ca
%+`"V]g`&\$`"ž`b]`Ui gf]W`hYb`k YfXYbž`i a `X]Y`F U`a YbVYX]b[i b[Yb
ZØf`X]Y`GW`UZZi b[`Y]bYg`dU`Ågh]bYbg]gWXYb`GhUUhYg`ni `g_]nn]YfYb`"
A UW`cb`bUbbhY`X]Y`GW`UZZi b[`Y]bYg`gc`W`Yb`GhUUhYg`gck c\`Y]bY
a cfU`]gWXY`DZ]W`h`U`g`Ui W`Y]bY` dc`]h]gWXY`B`chk YbX][`_Y]h`"

F YU_h]cbYb`Ui g`gfUY`

8]Y`]gfUY`]gWXY`F Y[]Yfi b[`fYU[]YfhY`Ui Z`A UW`cbg`Y`i » Yfi b[Yb`a]h
gW`UfZYf`?f]h]_`DfYa]Yfa]b]ghYf`6Yb`Ua]b`B`YhUb`mU`i`k`UfZ

A Uwfcb'j cfž'g]Wk'a]h'<Ua Ug'ni 'gc`]XUf]g]YfYb'i bX' 6'i hØ[Yb 'ni
j YfVfY]hYb''5i Wk']b'UbXYfYb'Yi fcdÀ]gWkYb'@AbXYfb'[]Vh'Yg
Gh]a a Ybž'X]Y'gUfY'g'A]'hÀfU_h]cb'ja ; UnUghfY]ZYb'jb': fU[Y
ghY''Yb''8Yf'XYi hgWkY'?Ubn'Yf': f]YXf]Wk'A Yfn'VYnY]Wk bYhY'X]Y
C ZYbg]j Y'U'g'b]Wk'h'a Y'f'U'g'Y]b'?Ua dZ'[Y[Yb'XYb'<Ua Ug!
HYffcf]ga i gž'k Ug'YVYbZU'g'Ui Zni bY\ a YbXY'GdUbbi b[Yb
]bbYf\U'V'XYf']bhYfbUh]cbU'Yb'; Ya Y]bgWkUZh'\]bXYi hYh"

æ ' ?cbhYi h'XYg'?cbZ]_hg'nk]gWkYb'gUfY'i bX'<Ua Ug'V'Y]Vh'X]Y
J Yf\UbX'i b[g`U[Y'Ub[YgdUbbh"K À\YbX'XUg'K Y]»Y'<Ui g'Y]bYb
bYi Yb'J c f g Wk`U['ZØf'Y]bYb'* \$!hÀ[][Yb'K UZZYbgh]'ghUbX'UbVchž
k i fXY'X]YgYf'j cb'<Ua Ug'U'g'i bni fY]WkYbX'UV[Y'Y\bhž'k Ug'X]Y
l bg]WkYf\Y]h]b'XYf'fY[]cb'k Y]hYf'j YfghÀf_h"

8YhU]`g	
C fh	G]b[Udi fž'G]b[Udi f
E i Y''Yb	<ul style="list-style-type: none"> • k k k "U`^UnYYfU"Wk a • k k k "dc`]h]Wk"Yi • k k k "hU[Yggd]Y[Y''XY

6Ygi WkYb'G]Y'i bg'Ui Z.'b!U["bYh