

A Ufh\Y`6cbbUfX. '8]Y`j Yf[YggYbY`A i gY nk]gW\Yb`? i bgh`i bX`6Yhfi [°

8Yf`5fh]_Y`VY`Yi W\hYh`XYb` :]`a / ei ch/8]Y`6cbbUfXg/ ei ch/
i bX`X]Y`_Øbgh`Yf]gW\Y`6Yn]Y\i b[`nk]gW\Yb`D]YffY`i bX
A Ufh\Y`6cbbUfXž`X]Y`j cb`7ÅW]Y`XY` : fUbW`XUf[YghY``h`k]fX"



@U`J U`YhhY!Xi !J Ufž` : fUb`_fY]W\`!`8Yf`bYi Y` :]`a ` 6cbbUfXž
D]YffY`UbX`A Ufh\Y` j cb`A Ufh]b`Dfcj cghž`XYf`Ua` `&%"`A U]`&\$&'`]b
XYf`7UbbYg`DfYa`]YfY`GY`_h]cb`gY]bY`K Y`hdfYa`]YfY`ZY]YfhYž
VY`Yi W\hYh`gck c\`X]Y`_Øbgh`Yf]gW\Y`U`g`Ui W\`X]Y`Ya` ch]cbU`Y
NYff]ggYb\Y]h`XYf`VY]XYb`<Ui`dhZ][i`fYbž`D]YffY`i bX`A Ufh\Y
6cbbUfX``7ÅW]Y`XY` : fUbW`i bX`J]bW`bh`A UW][bY`j Yf`_ØfdYfb`XUg
DUUf`i bX`Vf]b[Yb`Y]bY`VYa` Yf`_Ybgk YfhY`H]YZY`]b`X]Y`<UbX`i b["

8Ug`K Yf`_YfnÀ\`h`X]Y` ; YgW\]W\hY`XYf`_Øbgh`Yf]gW\Yb`9bhk]W`i b[
A Ufh\Y`6cbbUfXgž`X]Y`i bhYf`XYa` DgYi Xcbma` A Ufh\Y`Gc`Ub[Y
6`i a Ybž`6Äi a Yž` : fØW\hY`gck]Y`?]bXYf`i bX`8UW`_Y`]b
DUghY`ZUfVYb`a U`hY`" `≠fY`?Uff]YfY`VY[Ubb`%-`&%"]b`DUf]gYf
; U`Yf]Ybž`YbXYhY`YXcW`%-`&-` ži bX`bi`f`k Yb][Y`]\fYf`K Yf`_Y`g]bX

V]g\Yi hY Yf\U`hYb [YV`]YVYb" `a :]`a ` _cffY`YfhA Ufh\Y g
_Øbgh`Yf]gW\Y`9bhZU`hi b [`a]h`XYb`Ya ch]cbU`Yb
< YfUi gZcfXYfi b [Ybž`X]Y`g]Y`Yf`Vhž`U`g`D]YffY`g]Y`ZØf`gY]bY
; Y`]YVhY`F YbÅY`j Yf`Àggh`i bX`bUW\`F ca `n]Y`h"

? Øbgh`Yfa mh\c`c []Y`i bX`dYfgØb`]W\Y HfU[ØX]Yb

Dcg]hj `VYY]bZi ggh`Xi fW\`X]YgY`HfYbbi b [`VY []bbh`A Ufh\Yž`]\fY
A U`YfY]`]b`Y]bYa `bYi Yb`@]W\hni `gY\Yb" `G]Y`a U`h]\fY`6]`XYf`Ui Z
XYa `6cXYb`i bX`k YW\gY`h] cb`[YfUghYfhYa `DUd]Yf`ni `ZFY]YfYa
5fVY]hYb" `8]YgY`i a Vfi W\`d\UgYž`]b`XYf`g]Y`gY`Vghni `Y]bYf
k]W\h][Yb`_Øbgh`Yf]gW\Yb`Gh]a a Y`\YfUbK`ÀW\ghž`k]fX`]a :]`a
Y]bXfi W_gj c``j Yfa]hY`h" `D]YffY`6cbbUfXž`XYf`gY]bY : fUi `ØVYf
\i bXYfh`A U`a U`hYž`gU\`k`À\YbX`gY]bYf`F ØW`_Y`f`XYb`K`Yfh]\fYf
? i bgh`i bX`j Yf\Y]fUhYhY`g]W\`gW\`jY» `]W\`a]h`A Ufh\Y`bUW\`ØVYf" ` \$
`J\`fYb`k]`XYf`9\Y"

9VYbZU``g`k]W\h][`]ghž`XUgg`A Ufh\Y`i fgdfØb [`]W\`Ui g`XYa
ZfUbnØg]gW\Yb`Dfcj]bndfc`YhUf]Uh`ghUa a h`i bX`]b`K]f`_]W\`_Y]h
A Uf]U`6ci fg]b`\]Y» " `ÀfY`K i fnY`b`i bX`XYf`? Ua dZi a
5bYf`_Ybbi b [`]b`Y]bYf`j cb`A`ÀbbYfb`Xca]b]YfhYb`? i bghk`Y`h
V]YhYb`Y]bYb`Ui ZgW\`i ggfY]W\Yb`? cbhYI h`ZØf`\fYb`@YVYbgk Y [`i bX
]\fY`_Øbgh`Yf]gW\Y`? Uff]YfY"

8 Ug`9fVY`XYf` : fUi Yb`]b`XYf`? i bgh

8]Y`< YfUi gZcfXYfi b [Ybž`XYbYb`g]W\`A Ufh\Y`6cbbUfX
[Y [YbØVYfgU\`ž`g]bX`HY]`Y]bYf` [fØ» YfYb ; YgW\]W\hYž`k]Y`g]Y`Ui W\
VY]`UbXYfYb`? Øbgh`Yf]bbYb`ni `VYcVUW\hYb`]gh" `K`À\YbX`XYf`%- "
i bX`&\$" `J\`f\i bXYfh`k Uf`Yg`ZØf` : fUi Yb`cZi`bU\Yni `i ba Ø [`]W\`ž
Y]bY`_Øbgh`Yf]gW\Y`? Uff]YfY`ni `j YfZc` [Yb" `8]Y`Ni [`Àb [Y`ni
5i gV]`Xi b [ggh`ÀhYb`k]Y`XYf`≠Wc`Y`XYg`6YUi I !5fhg`]b : fUb`_fY]W\
k UfYb`ghUf`_Y]b [YgW\`fÅb`_hž`i bX`j]Y`Y : fUi Yb`a i gghYb`g]W\`a]h
Y]bYa ` _Øbgh`Yf]gW\Yb`GW\UZYb`]a `df]j UhYb`F U\`a Yb`cXYf`]b
k Yb][Yf`UbYf`_UbbhYb`? cbhYI hYb`VY [bØ [Yb" `? Øbgh`Yf]bbYb
k i fXYb`\`Ài Z [`Ui Z`\Ufa `cgY`H\Ya Yb`k]Y`Gh]``YVYb`i bX

@UbXgWkUZhga U`YfY]`fYXi n]Yfhž`k Ug`]\f`_fYUh] Yg`DchYbn]U``]b`XYf
?i bgh[YgWk]Wk hY`Y]bgWk fÄb`_hY"

8Yf`:`]a` `6cbbUfXž`D]YffY`UbX`A Ufh\Y` `gd]Y`h`gca`]h`b]Wk`h`bi`f`a`]h
XYb`V]c[fUZ]gWkYb`9`Ya` YbhYb`XYf`:`][i fYbž`gcbXYfb`gd]Y[Y`h`Ui` Wk
X]Y`nY]h\]ghc f]gWkYb`i bX`[YgY`gWkUZh]WkYb`6YX]b[i b[Yb`k`]XYfž
i bhYf`XYbYb`:`fUi`Yb`k`]Y`A Ufh\Y`6cbbUfX`i a`5bYf`_Ybbi b[
_Äa`dZYb`a`i`gghYb`"8]Y`:`9A`5@9`5F`H`G`HG`A`C`J`9A`9B`H`\`Uh`X]Y
G]Wk`h`V`Ufa`UWk`i b[`i bX`K`ØfX][i b[`k`Y]V`]Wk`Yf`?Øbgh`Yf`]b`XYf
; YgWk]Wk`hY`Ub[Yghc»Ybž`i bX`X]Y`F`c`Y`j`cb`?Øbgh`Yf]bbYb`k`]fX
ni bY\`a`YbX`UbYf`_Ubbh"

6cbbUfXž`D]YffY`UbX`A Ufh\Y` `h\Ya`Uh]g]Yfh`b]Wk`h`bi`f`X]Y`?i bgh
XYg`A`U`Y`bgž`gcbXYfb`Ui`Wk`X]Y`h]YZb`Ya`ch]cbU`Yb`5V[fØbXYž`X]Y
a`]h`XYf`@]YVY`i bX`XYb`J`Yf`i`ghYb`j`YfVi`bXYb`g]bX`"8]YgY
J`YfV]bXi b[`j`cb`?i bgh`i bX`Ya`ch]cbU`Ya`5i`gVfi`Wk`[]Vh`XYa`:`]a
Y]bY`[`Y]Wk`gUa` `_Øbgh`Yf]gWk`Y`k`]Y`a`YbgWk`]Wk`Y`8]a`Ybg]cb`i bX
`Äggh`X]Y`Ni`gWk`Ui`Yf`Ub`XYf`hfU[]gWk`Ybž`UVYf`Ui`Wk`]bgd]f]YfYbXYb
; YgWk]Wk`hY`XYf`VY]XYb`6cbbUfXg`hY]`\UVYb"

8]Y`Ägh\Yh]gWk`Yb`9`Ya` YbhY`XYg`:`]a`gž`j`cb`XYb`gWk`ØbYb
@UbXgWkUZhYb`ØVYf`X]Y`XYhU]`j`Yf`]YVhYb`?cghØa`Y`V]g`\]b`ni`XYb
dfUWk`hj`c`Yb`DUf]gYf`GU`cbgž`hfU[Yb`XUni`VY]ž`X]Y`?ca`d`YI`]hÄh`XYf
:`][i fYb`bcWk`a`Y`f`ni`j`YfghÄ`_Yb`i bX`a`UWk`Yb`6cbbUfXž`D]YffY
UbX`A`Ufh\Y` `ni`Y]bYa`VYfØ`fYbXYb`K`Yf`ž`XUg`gck`c`\`j`]gi`Y`U`g
Ui`Wk`Ya`ch]cbU`ZYggY`h"

: Øf`k`Y]hYfY`8YhU]`g`ØVYf`XYb`:`]a` `_ØbbYb`G]Y`X]Y
6Yf]Wk`hYfghUhh`i b[`Ui`Z`:**5Nž`XYa`K`]_]dYX]U!5fh]_Y`ØVYf**
6cbbUfX`cXYf`X]Y`i a`ZUggYbXYb`æZcfa`Uh]cbYb`ni`:**fUi`Yb`]b`XYf**
?i bgh`bUWk`YgYb"

8YhU]`g	
J`c`f`ZU`	Gcbgh][Yg
C`f`h`	@J`J`U`Y`hY!Xi`!J`Ufž`:`fUb`_fY]Wk
E`i`Y`Y`b`	<ul style="list-style-type: none">• k k k "ZUn"bYh• Yb"a`"k`]_]dYX]U"cf[

8YhU]`g

- XY"a "k]_]dYX]U"cf[

6Ygi W\Yb `G]Y `i bg `Ui Z. `b!U["bYh