

F Yj c`i h]cb`]a`'6Y\ÖfXYbXgW i b[Y`. '8 Ug B C C HG!GmghYa`'_ca`a`h°

B Yi Yg`B C C HG!GmghYa`'j YfY]bZUW.h
6Y\ÖfXYbXUhYba`UbU[Ya`Ybh`]b`8Yi hgW`UbX`"N]Y`.
9ZZ]n]YbnghY][Yfi b[`i bX`?cghYbgYb_i b["



8Yi hgW`UbX`!'5a`'' %" 'A U]' &\$&) `Uh`XUg`6i bXYg`_UV]bYhh`XYb
GhUUhgj`YfhfU[`ZÖf`XUg`B Uh]cb`U`Y`C bW`!C b`m`HYW`b]WU`!GmghYa
fB C C HG!`VYgW`cggYb`'8]YgYg`k`Y[k`Y]gYbXY`Dfc`Y`_h`n]Y`h`XUfUi`Z
UVž`X]Y`VÖfc`_fUh]gW`Yb`<ÖfXYb`]b`XYf`XYi hgW`Yb`J`Yfk`U`hi`b[`ni
fYXi`n]YfYb`"8Ua`]h`k`]fX`X]Y`l`a`ghY`i`b[`XYg`Dfc`nYXYfYg`ZÖf
K`c`b`g]hni`a`a`Y`Xi`b[Yb`i`bX`X]Y`6Y`Ub`hfU[i`b[`j`cb`6Öf[Yf[Y`X
Y]b[Y`Y]hY`h`'F Ya`gnY]hi`b[`VYf]W`hY`hž`XUgg`XUg`N]Y`XYg`Dfc`Y`hg
XUf]b`VYg`hY`hž`X]Y`A`Y`fUfVY]h`gck`c`\\`ZÖf`5b`hfU[gghY`Y`f`U`g`Ui`W
ZÖf`6Y\ÖfXYb`ni`a`]b]a`]YfYb"

B C C HG`VUg]Yfh`Ui`Z`XYa`Df]bn]d`C bW`C b`m`ž`XUg`VYXYi`hY`hž`XUgg
Y]ba`U`Ub[Y[YVYbY`8UhYb`Ui`W`j`cb`UbXYfYb`6Y\ÖfXYb`[Ybi`hnh
k`YfXYb`_ÖbbYbž`gcZYfb`X]Y`VYhfc`ZYbY`DYfgcb`X]Yg`Yf`Ui`Vh`A`]h

XYf'GW\UZZI b['X]YgYf'fYW\h]W\Yb'; fi bX`U[Y'gc``Y]bY`YZZY_hj] Y
8UhYbXfY\gW\Y]VY`ZØf`X]Y`X][]hU`Y`J YfV]bXi b['j cb`6Y\ØfXYb`]b
8Yi hgW\`UbX`i bX`9i fcdU`YhUV`]Yfh`k YfXYb"`, VYf`) \$\$\$
A Y`XYfY[]ghYf`Ui Z`_ca a i bU`Yf`9VYbY`gck]Y` (\$\$
i bhYfgW\]YX`]W\Y`F Y[]ghYfhmdYb`]b`XYf`ÖZZYbh`]W\Yb`J Yfk U`hi b[
a ØggYb`Ub`B C C HG`Ub[YdUggh`k YfXYb"9!; cj Yfba Ybh`\YVh
\Yfj cfž`XUgg`X]Y`XYfnY]h][Y`a Ub[Y`bXY`J YfbYhni b['X]YgYf
F Y[]ghYf`ni ` , VYfhfU[i b[gZY`\`Yfb`ZØ\`fhi bX`Y]bYb`ni gÅhn`]W\Yb
5i Zk UbX`YfnYi [h"

2 _cbca]gW\ Y`9ZZY`_hY`i bX`9]bgdUfi b[Yb

9]bY`Ghi X]Y`j cb`A W?]bgYm`Ui g`XYa `&U\`f`&\$%+`dfc[bcgh]n]Yfh
g][b]Z]_UbhY`9]bgdUfi b[Yb`Xi fW\`B C C HG.`8Yf`5i Zk UbX`ZØf`6Øf[Yf
_ØbbhY`i a `V]g`ni ` , (`A]``]cbYb`Ghi bXYb`Å\`f`]W\`[YgYb`_h`k YfXYbž
k Å\`fYbX`X]Y`J Yfk U`hi b[`i a `Yhk U`* (`A]``]cbYb`Ghi bXYb`Ybh`UghYh
k YfXYb`_ØbbhY"8]Yg`k ØfXY`ni `Y]bYf`; YgUa hfYXi _h]cb`XYg
5i Zk UbXg`i a `V]g`ni `* \$`Dfc`nYbh`ZØ\`fYb"FYa gnY]hi b[
VYgW\`fY]Vhž`XUgg`X]Y`? cghYb`XYg`Dfc`Y`_hYg`gck c`\`j cb`6i bX`U`g
Ui W`@ÅbXYfb`[YhfU[Yb`k YfXYbž`k cVY]`XUg
6i bXYgj Yfk U`hi b[gUa`h`ZØf`XYb`6Yhf]YV`j cb`B C C HG
j YfUbhk cfh`]W\`]gh"

BcW\`VYj cf`XUg`Dfc`Y`_hj c``ghÅbX][`i a [YgYhnh`k YfXYb`_Ubbž
a i gg`XYf`GhUUhj YfhfU[`j ca `6i bXYghU[`gck]Y`j cb`nk Y]`8f]hhY`b
XYf`@UbXYgdUf`Ua YbhY`fUh]Z]n]Yfh`k YfXYb" ? f]h]gW\Y`Gh]a a Yb
k UfbYb`YXcW\`j cf`XYf`Bi hni b[`XYf`GhYi Yf!`8`ni f`Y]bXYi h][Yb
Ni cfXbi b[`j cb`8UhYb`i bX`Åi » Yfb`6YXYb`_Yb`\]bg]W\h`]W\`XYf`≠!
G]W\Yf\Y]hi bX`a Ø[`]W\Yf`8UhYb`YW_g"

HYW\ b]gW\ Y` ; fi bX`U[Yb`i bX

< YfUi gZcfXYfi b[Yb

8 Ug`B C C HG!GmghYa `]gh`X]Y`hYW\ b]gW\Y`6Ug]g`ZØf`X]Y`X][]hU`Y
F Y[]ghYfa`cXYfb]g]Yfi b[ž`XUg`XUfUi ZUVn]Y`hž`dYfgcbYbVYnc[YbY
i bX`i bhYfbY\`a YbgVYnc[YbY`8UhYb`YZZ]n]Ybh`ni `gUa`a`Y`b`i bX`ni
gdY]W\Yfb"8]Y`Ui gXfØW`_]W\Y`Ni gh]a a i b[`XYf`6Øf[Yf`ni f

K JYXYfj Yfk YbXi b['\fYf'8 UhYb']gh\]YfVY]YbhgWXY]XYbX" 8Yf
 ZcfhUi ZYbXY'DfcnYgg'XYf'9! !k Y]hYb'9]bZØ\fi b['XYg'CbW!Cb'ml
 Df]bn]dgž'k Y'WXYg'&\$\$- 'VYgW'cgYb'k i fXYž'ghY'h'X]Y
 æ d`Ya Ybh]Yfi b['j cb'BCCHG']b'8Yi hgW'UbX'j cf'VYgcbXYfY
 <YfUi gZcfXYfi b[Ybž'XU'XUg'GmghYa 'g]W'Ui Z[fi bX'XYf'ZØXYfU'Yb
 Ghfi _hi f'j cb'UbXYfYb'Yi fcdÀ]gWYb' ð]h]Uh]j Yb'i bhYfgWXY]XYh" 9!
 ; cj Yfba Ybh'Ài » Yfhž'XUgg'BCCHG'Y]bY'k YgYbh]WXY
 JYfVYggYfi b['XUfghY''Yb'_ÖbbhYž']bXYa 'Yg'XYb'6Y\ÖfXYb
 Yf'Ui Vhž'X]Y'YfZcfXYf'WXYb'8UhYb'Y][YbghÅbX]['UVni fi ZYb'i bX'X]Y
 6Øf[Yf'j cb'Y]bYf'J]Y`nU\`j cb'dUd]YfVUg]YfhYb'5bhfU[gj YfZU\ fYb
 ni 'Ybh'UghYb"

Ni gUa a YbZUggYbX`Äggh'g]W'gU[Ybž'XUgg'X]Y'9]bZØ\fi b['XYg
 BCCHG!GmghYa g'Y]b'YbhgWXY]XYbXYf'GWf]h'h\]b'ni 'Y]bYf
 YZZ]n]YbhYfYb'i bX'a cXYfbYfYb'JYfk U'hi b[']b'8Yi hgW'UbX']gh"
 8i fW'X]Y'Cd]ja]Yfi b['j cb'DfcnYggYb'_ÖbbhYb'b]W'h'bi f'ZØf'X]Y
 6Øf[Yfž'gcbXYfb'Ui W'ZØf'X]Y'ÖZZYb'h]WXYb'JYfk U'hi b[Yb'a Ugg]j Y
 NY]h'i bX'?cghYbYfgdUfb]ggY'fYU']g]Yfh'k YfXYb"

8YhU]`g	
J c f Z U ``	Gc b g h] [Y g
C f h	8 Y i h g W ` U b X
E i Y `` Y b	<ul style="list-style-type: none"> • k k k "fYa gnY]hi b["XY • k k k "Y[cj Yfba Ybh"XY • k k k "Vi bXYghU["XY

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["bYh