

HYg`Ug; `Ubn`j YfV`Uggh. `A i g_`]b`XYf
? f]h]_`i bX`; Yk]bbY`]a `Ghi fnZ`i [°

9`cb`A i g_`_Åa dZ`h`a]h`HYg`Ug`a U[Yj Yf`i gh`i bX`g]b_YbXYb
J Yf_Ui ZgnU`Yb`"9]b`6`]W_`Ui ZX]Y`U_hi Y`Yb
<YfUi gZcfXYfi b[Yb`XYg`l bhYfbY`a Ybg"



; fØb`Y]XYž`8Yi hgW`UbX`!`9`cb`A i g_`V`Y]Vh`nk Uf`XYf`fY]W`ghY
A Ubb`XYf`K Y`hž`XcW`XYf; `Ubn`j cb`HYg`U`j YfV`Uggh`ni gY`YbXg`
8]Y`Y]bgh`ghc`nY`A Uf_Y`U`h`Yf`YV`]W`Ub`5bgY`Yb`j Yf`cfYb`" <Yi hY
VYf]W`hYb`j]Y`Y`HYg`U!; U`fYf`j cb`5i Z_`YVYfb`a]h`XYa
dfcj`c_`UbhYb`Gdfi W.` ÆW`UV`XUg`[Y_Ui Zhž`VYj cf`9`cb`j YffØW`h
[Yk cfXYb`]gh ž`k Ug`X]Y`h]YZ[fY]ZYbXY`9bhh`Ai gW`i b[`ØVYf`X]Y
9bhk]W_`i b[`XYg`l bhYfbY`a Ybg`k]XYfgd]Y[Y`h`Zf`XY`YVh
Yfj cfž`XUgg`XYf`Ni gUa`a Yb`Ub[`nk]gW`Yb`A i g_`i bX
fYW`hgYI hfYa Yb`DUfhY]Yb`gck]Y`J YfgW`k Øfi b[gZUbUh]_Yfb
VYgcbXYfg`_f]h]gW`i [YgY`Yb`k]fX"

8]Y`J Yf_Ui ZgnU`Yb`]b`9i fcdU`g]bX`XfUgh]gW`i [Ygi b_Yb`i`i`a
a Y`f`U`g`+\$`DfcnYbh`"8]Yg`]gh`Y]b`K YW_fi Z`Øf`HYg`Už`X]Y`gY]h

Δ\fyb`_Y]b`bYi Yg`DfcXi`_h`Ui ZXYb`A Uf_h[YVfUW`h\UVYb`
K`À\fybX`XYf`HYg`U`F`cUXghYf`&\$\$, `ZØf`%\$`\$`\$`\$`I`G!8c`Uf`a`]h
Y]bYf`FY]W`k`Y]hY`j`cb`"``\$`\$`?`]`ca`YhYfb`Y]b[YZØ\fh`k`i`fXYž`Zc`[`hYb
gd`ÀhYf`XUg`A`cXY`G`i`bX`XUg`YfgW`k`]b[`]W`YfY`A`cXY`L`"8]Y
9b`hk`]W`_i`b[`]ghU[`b]YfhY`]b`XYf`Y`h`hYb`NY]hž`i`bX`XYf`A`Uf_h`\Uh
cZYbg]W`h]W`_Ui`ZX]Y`ZY`\YbXY`ϕbcj`Uh]cb`fYU[`]Yfh`

:]bUn]Y`Y`G`W`k`]Yf][`_Y]hYb`i`bX`bY[`Uh]j`Y
5i`gk`]f`_i`b[`Yb`

≈a`YfghYb`E`i`UfhU`&\$&) `j`YfnY]W`bYhY`HYg`U`b]W`h`bi`f`Y]bYb
FØW_[`Ub[`XYf`5i`g`]YZfi`b[`Yb`i`a`%`DfcnYb`hž`gc`bXYfb`Ui`W`
Y]bYb`XfUa`Uh]gW`Yb`;`Yk`]bbj`Yf`i`gh`j`cb`+%`DfcnYb`h]a`J`Yf[`Y]W`
ni`a`J`cf`U\fygnY]hfUi`a`"5bU`mghYb`k`]Y`8`Ub`ϕ`Yg`j`cb`K`YXVi`g\
GYW`f]h]Yg`VYnY]W`bYb`X]Y`G]hi`Uh]cb`U`g`5`Ufa`ghi`ZY`F`ch`ž`k`cVY]
Yfk`UfhY`h`k`]fXž`XUgg`XYf`≈a`U[`Yj`Yf`i`gh`X]Y`B`UW`ZfU[`Y`X`U`i`Yf`U`Zh
i`a`%)`V]g`&\$`DfcnYb`h`XfØW`Yb`_Øbb`hY`"A`i`g`_`gY`Vgh`k`Y]gh`Ui`Z`XYb
FØW`gW`_U[`Xi`fW`_gY]bY`dc`h]gW`Y`9b[`U[`Ya`Yb`hg`ZØf`8`cb`U`X
Hfi`a`d`\]bž`X]Y`HYg`U`k`Yfhj`c`Y`F`Yggci`fW`b`i`bX`5i`Za`Yf`_gUa`_Y]h
[`Y`_c`ghY`h`\UVYb`"nXZ"XY`VYf]W`hY`hž`XUgg`A`i`g`_`d`U`b`hž`g]W`_j`cb`XYf
FY[`]Yfi`b[`gUfVY]h`ni`fØW`_ni`n]Y`Yb`"

Ni`g`À`h`n`]W`_h\UVYb`Yi`hYfbY`U`_hc`fYb`k`]Y`X]Y`a`Ø[`]W`Y
5VgW`U`Zi`b[`j`cb`GhØni`b[`gdfc[`fUa`a`Yb`ZØf`9`Y`_hfc`Ui`hc`g`i`bX
\c\Y`NØ`Y`Ui`Z`9i`dcfhY`Ui`g`XYb`I`G5`XUg`;`YgW`À`Z`hgi`a`ZY`X`ZØf
HYg`U`Yf`YV`]W`_j`YfgW`À`f`Z`h`8]YgY`FY[`Y`i`b[`Yb`_Øbb`hYb`XYb
5VgU`h`j`cb`9`Y`_hfc`Ui`hc`g]b`XYb`I`G5`[`YZÀ`fXYb`ž`k`À`fybX`X]Y
?`cb`_i`ffYbn`Xi`fW`_Yi`fcd`À]gW`Y`i`bX`W`]bYg]gW`Y`<`YfghY`Y`f`ghY][`h`
fVV`&(`"XY`YVh`Y`Yfj`cfž`XUgg]bgVYgc`bXYfY`XYi`hgW`Y`<`YfghY`Y`fž
X]Y`b]W`h]b`XYb`I`G5`dfcXi`n]YfYbž`j`cf[`fc`»`Yb`<`YfUi`gZc`fXYfi`b[`Yb
ghY`Yb`i`bX`X]Y`HYg`U!;`][`UZUW`h`c`fm]b`;`fØb`Y]XY`d`chYbn]Y`
[`YZÀ`fXYh]gh`"

9]b`i`b[`Yk`]ggYf`5i`gV`]W`_

8]Y`A`Uf`_Y`HYg`U`]gh`ghUf`_`a`]h`9`cb`A`i`g`_`j`YfVi`bXYbž`k`Ug`Y]bY
HfYbbi`b[`U`g`i`b[`Ui`Vk`ØfX][`YfgW`Y]bYb`]Y»`Y`"?`f]h`_Yf`k`UfbYb`

j cf`XYb`bY[Uh]j Yb`5ggcn]Uh]cbYbž`X]Y`Ui g`A i g_g`ÿi » Yfi b[Yb
i bX`gY]bYa`dc`h]gW`Yb`9]bZi gg`fYgi`h]YfYb``8]YgY`_ÒbbhYb`XYb
5VgUhn`XYf`DfcXi`_hY`Yf\YV`W`VYY]bhf`W`h][Yb``Hfchn`Y]bYg
`Y]W`hYb`5bgh]Y[g`XYg`5_h]Yb_i fgYg`Ui Z[fi bX`j cb`A i g_g
5b_ØbX][i b[`ni f`F`ØW__Y`f`bUW`HYg`Už`V`Y]Vh`XYf`Ub[Zf]gh][Y
9fZc`[`XYg`i bhYfbY`a Ybg`ZFU[`]W`"

Hfchn`U``Yf`<YfUi gZcfXYfi b[Yb`a`ÒW`hY`A i g_ž`bUW`Y][YbYb
5i ggU[Ybž`gY]bYb`A]hUfVY]hYfb`Y]bY`cmU`Y`i bX`ni`_i bZ`gg]W`YfY
DYfgdY`_h]j Y`V]YhYb``8cW`c`bY`g][b]Z]_UbhY`ghfUHY[]gW`Y
JYf`AbXYfi b[Yb`i bX`b`bcj Uh]cbYb`k]fX`HYg`Ug`K Y[`]b`Y]bY
i b[Yk]ggY`Ni`_i bZ`hj Yfa`i`h]W`a`]hj]Y`Yb`<ØfXYb`j YfVi bXYb
gY]b``9g`V`Y]Vh`ni`VYc`VUW`hYbž`cV`Y]bY`_i [Y`A`cXY``dc`h]_i bX
Y]b`bYi Yf`c`_i g`Ui Z`9ggYbn]Y``Y`H`Y`a`Yb`X]Y`Ub[YghfYVhY`K YbXY
Vf]b[Yb`_ÒbbYb"

8YhU]`g	
J cfZU``	Gcbgh][Yg
C fh	; fØb`Y]XYž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "Zf"XY • k k k "nXZ\Yi hY"XY • k k k "fVV&("XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh