

Hfi a d`d`Ubh`bYi Y`NÒ`Y`Ui Z
: `i [nYi [hY]`Y` `9i fcdU`Xfc`h`a]h
J Yf[Y`hi b[°

8cbU`X`Hfi a d`d`Ubh`a dcfhnÒ`Y`Ui Z: `i [nYi [hY]`Y`ni f
: ÒfXYfi b[`]b`ÀbX]gW`Yf` ðXi ghf]Yb`i bX`ja `?cbhYI h
`Ui ZYbXYf`<UbXY`g_cbZ]_hY"



K Ug\]b[hcbž`I G5`!`8]Y`D`ÀbY`j cb`I G!DfÀg]XYbh`8cbU`X`Hfi a dž
a dcfhnÒ`Y`Ui Z: `i [nYi [hY]`Y`ni `Yf\YVYbž`gcf[Yb`ZØf`Yf`YV`]W`Yb
8]g_i gg]cbgVYXUfZ`]b`XYf`]bhYfbUh]cbU`Yb`<UbXY`g[Ya`Y]bgW`UZh"
@Ui h`h!`cb`]bY`"XY`k]`X`Yf`I G!<UbXY`ga`]b]ghYf`<ck UfX`@`hb]W`_V]g
9bXY`†`b]`Y]bYb`bYi Yb` GhUbXUfX`ZØf`NÒ`Y`Ui Z: `i [nYi [hY]`Y
Y]bZØ`fYb`"8]YgY`A U»bU`a`Y`n]Y`h`XUfUi Z`UVž`X]Y`Y]ja`]gW`Y
ðXi ghf]Y`ni`gW`ØhnYb`i bX`ZU]fY`<UbXY`gdfU`h]_Yb`ni
[Yk`À`f`Y]ghYb`"8Yf`GW`f]h`_`Öbb`hY`XYb`@`ZhZU`f`hgY`_`hcf`j`Yfgh`À`f`_`h
]b`XYb`c`b`Y`]b`VYfY]hg`VYghY`YbXYb`<UbXY`g_cbZ]_h
Y]bVYn]Y`Yb"

Hfi a d \UhhY`VYfY]hg]a `5df]`&\$&) `Yf\Ò\hY`æ dcfhnÒ`Y` [Y[Yb
<UbXY`gdUfhbYf`k Y`hk Y]hj Yf\Àb[hž`Y]bgW`Y]» `]W`Y]bYf
JYfXcdd`i b[`XYf`NÒ`Y`Ui Z`GhU\`i bX`5`i a]b]i a `Ui g`XYf`9I ``æ
A U]`&\$&) `j YfÒZYbh]W`hY`X]Y`9I `Y]bY`@]ghY`a Ò[`]W`Yf`; Y[YbnÒ`Yž
X]Y`i bhYf`UbXYfYa `Ui W`:`i [nYi [Y`i a ZUggh`8UVY]`\Uh`5]fVi g!
7\YZ; i]`Ui a Y`: Ui fm]g]W`ZØf`JYf[Y`hi b[gnÒ`Y`Ui Z`6cY]b[!
A UgW]bYb`Ui g[YgdfcW`Yb``8]YgY`9bhk]W`i b[Yb`k YfZYb`: fU[Yb
Ui Z`k]Y`X]Y`K Y`h\UbXY`gcf[Ub]gUh]cb`fK HC Ł`Ui Z`XYb`?cbZ]_h
fYU[]YfYb`k]fX``9]b`k Yb][`VYUW`hY`hYg`5V`_ca a Yb`Ui g`XYa `đ\`f
%- , \$`g]Y`h`Nc``ZFY]\Y]h`ZØf`XYb`<UbXY``a]h`DUggU[]Yfa UgW]bYb
i bX`:`i [nYi [hY]`Yb`j cfž`k Y`W`Yg`i bhYf`X]YgYb`6YX]b[i b[Yb
a Ò[`]W`Yfk Y]gY`]bZfU[Y`[YghY`h`k]fX`

9I `fYU[]Yfh`Ui Z`I G!NÒ`Y

æ `?cbhYi h`XYf`<UbXY`g`_cbZ]_hY`d`Ubh`X]Y`9I ž`GcbXYfnÒ`Y`Ui Z`I G!
9I dcfhY`ja `K Yfhj cb`V]g`ni `(-) `A]``]UfXYb`9i fc`ni `Yf\YVYbž`k]Y`
**nXZ`XY`VYf]W`hY`h``8]YgY`NÒ`Y`_ÒbbhYb`đXi ghf]Y!`i bX
5[fUdfcXi _hY`k]Y`5i hcgž`GØ» _Ufhc`ZY`b`i bX`K` \]g`_Ym`VYhfY`ZYb`
8]Y`JYf\UbX`i b[Yb`a]h`XYb`i G5`Ui ZYb`V]g`đ`ž`U`YfX]b[g`Xfc`h
Hfi a d`a]h`k Y]hYfYb`GcbXYfnÒ`Ybž`gc`hY`X]Y`9I `b]W`h[Ybi []
9bh[Y[Yb`_ca a Yb`nY][Yb`**

8]Y`9I !?ca a]gg]cb`g]Y`h`X]Y`i G!NÒ`Y`U`g`b]W`h[YfYW`hZYfh][h
i bX`VYUVg]W`h[hž`X]Y`i G5`VY]`XYf`K HC`ni `j Yf`_U[Yb`` `9g]gh
YbhgW`Y]XYbXž`XUgg`k]f`ni `Y]bYf`9]b][i b[`_ca a Ybž`i a `XYb
<UbXY`g`_cbZ]_h`ni `YbhgW`ÀfZYb ž`Yf`_`ÀfhY`i fgi `U`j cb`XYf`@YmYbž
Df`Àg]XYbh]b`XYf`9I !?ca a]gg]cb``Ni XYa `d`UbYb`X]Y`Yi fcd`À]gW`Yb
@`ÀbXYfž`9I dcfhVYgW`f`Àb`_i b[Yb`ZØf`DfcXi _hY`ja `K Yfhj cb`(`ž
A]``]UfXYb`9i fcž`k]Y`GhU`\`gW`fch`i bX`W`Ya]gW`Y`9fnYi [b]ggYž`]b
9fk`À[i b[`ni `n]Y`Yb`

; `cVU`Y`5i gk]f`_i b[Yb`XYg`Nc``ghfY]hg

8]Y`5i gk]f`_i b[Yb`XYg`Nc``ghfY]hg`Ui ZX]Y`K Y`hk]fhgW`UZh]g]bX
YVYbZU`g`b]W`h`ni `][bcf]YfYb``@Ui h`Y]bYf`Dfc[bcgY`XYf
K Y`h\UbXY`gcf[Ub]gUh]cb`fK HC Ł`k]fX`Y]b`F`ØW_[Ub[`XYg`[`cVU`Yb
<UbXY`g]c`i a Ybg`&\$&) `j cb`a]bXYghYbg`\$ž&`DfcnYbhž]a

gW`ja a ghYb': U`gc[Uf'j cb`%ž) `DfcnYbhž'Yfk UfhYhž'k Ug'Xi fW`X]Y
 NÒ`Y'j cb`Hfi a d`VY[Øbgh][h'k]fX`'C\`bY`X]Y`Nc`ghfY]h][_Y]hYb
 k ÆfY`Y]b`K UW`ghi a `j cb`Yhk U`XfY]'DfcnYbhdì b_hYb`a Y`f`a Ò[`]W`
 [Yk YgYb`"6YgcbXYfg`ghUf_`VYhfcZZYb`g]bX`X]Y`I G5`i bX`?UbUXUž
 k c`X]Y`Dfc[bcgY`ZØf`XUg`6≠!K UW`ghi a `Ui Z`YX][`]W`\$ž(`DfcnYbh
 \YfUV[YgYhnh`k i fXYž`k Æ`fYbX`ni j cf`nk Y]'DfcnYbh`Yfk UfhYh
 k i fXYb`"9I dcfhY`]b`BcfXUa Yf]_U`gc`Yb`i a `-%ž* `DfcnYbh
 ni fØW_[Y`Ybž`k Æ`fYbX`X]Y`æ dcfhY`i a `'-ž* `DfcnYbh]g]b_Yb
 XØfZhYb"

æ a `; Y[YbgUhn`XUni `k]fX`9i fcdU`k Yb][Yf`ghUf_`VYhfcZZYb`gY]b/
 \]Yf`k]fX`Y]b`9I dcfhd`i g`j cb`Y]bYa `DfcnYbh`i bX`Y]b`æ dcfhd`i g
 j cb`%ž- `DfcnYbh`Yfk UfhYh`"8YbbcW` \Uh`X]Y`K HC`ZØf`9i fcdU`XUg
 K]fhgW`UZh`k UW`ghi a `Ui Z`%ž& `DfcnYbh`\YfUV[YgYhnh`"8]Y
 G]hi Uh]cb`]gh`Ub[YgdUbbhž`i bX`Yg`V`Y]Vh`UVni k UfhYbž`k]Y`g]W`X]Y
 J Yf\UbX`i b[Yb`]b`XYb`_ca a YbXYb`K cW`Yb`Ybhk]W`Y`b`k YfXYb"

Ni gUa a YbZUggYbX`Äggh]g]W`gU[Ybž`XUgg`X]Y`< UbXY`g_cbZ]_hY
 nk]gW`Yb`XYb`I G5`i bX`XYf`9I `b]W`h`bi f`X]Y`k]fhgW`UZh]W`Yb
 6Yn]Y`i b[Ybž`gcbXYfb`Ui W`XYb`[`cVU`Yb`< UbXY`ga Uf_h
 Yf\YV`]W`VYY]bZi ggYb`"8]Y`_ca a YbXY`NY]h`k]fX`YbhgW`Y]XYbX
 gY]bž`i a `a Ò[`]W`Y`@Øgi b[Yb`ni `Z]bXYb"

8YhU]`g	
J c f Z U ``	Gc b g h][Y g
C f h	K U g \] b [h c b ž ` I G 5
E i Y `` Y b	<ul style="list-style-type: none"> • k k k "h! c b `] b Y " X Y • k k k "n X Z \ Y i h Y " X Y • k k k "h U [Y g g W ` U i " X Y

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh