

5VgW\]YVY!6UfV]Y`]a `A]b]ghYf]i a .`? f]gh] BcYa g`5i Zgh]Y[`i bX`Gh]`°

?f]gh]`BcYa ž<Y]a UhgW\i hna]b]ghYf]b`XYf`I G5ž`d fÀ[h`gY]h
&\$&) `U`g`/ ei ch/5VgW\]YVY!6UfV]Y/ ei ch`X]Y`Dc`h]_`i bhYf
Hfi a d"



Gci h\`8U_chUž`I G5`!`?f]gh]`BcYa ž`X]Y`gY]h`>bi Uf`&\$&) `U`g
<Y]a UhgW\i hna]b]ghYf]b`XYf`I G5`Zi b[]Yfž`Uhg]W\`Y]bYb`BUa Yb
]b`XYf`Dc`h]_`[Ya UW\hž`XYf`gck c`\`VYk i bXYfh`U`g`Ui W\`_f]h]g]Yfh
k]fX" `ÀfY`Yb[Y`6Yn]Y\i b[`ni`8cbU`X`Hfi a d`VY[Ubb`VYfY]hg
&\$%, ž`U`g`Yf`g]Y`VY]`]\fYf`? UbX]XUhi f`Z0f`XUg`; ci j YfbYi fgUa h]b
Gci h\`8U_chU`i bhYfgh0hnhY" `GY]hXYa `U`h`X]Y`Dc`h]_Yf]b`b]W\h`bi f
]\fY`Dcg]h]cb`U`g`YfghY`; ci j YfbYi f]b`XYg`6i bXYgghUUhYg`YhUV`]Yfž
gcbXYfb`Ui W\`XYb`i a ghf]hYbYb`Gd]hnbUa Yb` 5VgW\]YVY!6UfV]Y
Ui Z[fi bX`] \fYf`Ui ZŽ`][Yb`Ci hž]hg`Yf\U`hYb" `BUW`Hfi a dg
K U\`g]Y[`&\$&(`0VYfbU\`a `g]Y`X]Y`@Y]hi b[`XYg`Xf]h[f0» hYb
A]b]ghYf]i a g`XYf`I G5ž`XUg`Z0f``a a][fUh]cb`i bX`; fYbngW\i hn
ni ghÀbX][`]ghž`]b`_i g]j Y`XYf`6Y\0fXY`Z0f`9]bk UbXYfi b[`i bX`Nc``
f79Ł"

BcYa žX]Y`Ua `` \$``Bcj Ya VYf%- +% [YVcfYb`k i fXYž`Uhg]W
k À\fybX`] \fyf`5a hgnY]higck c` \`ZØf`U`g`Ui W` [Y [Yb`_cbhfcj YfgY
dc`]h]gWXY`H\Ya Yb`Y]b [YgYhnh``G]Y`gYhnhig]W` j Y\Ya Ybh`ZØf`Y]b
J YfVchj cb`GWk Ub [YfgW UZhguVVfØWYb`Y]b`i bX`Y`b`h`X]Y
[`Y]W [YgW`YW`h]WXY`9\Y`UV``8 UfØVYf`\]bUi g`]ghig]Y`Yb [`a]h`XYf
K UZYb`cVvmj Yfvi bXYb`i bX`j YfhY]X][h`XUg`i bVYgWf`Àb`_hY`F`YW`h
Ui Z`K UZYbVYg]hn`` Æ`fY`dc`]h]gWXY`? Uff]YfY`VY [Ubb`]a
F Ydf`AgYbhUbhYb`Ui g`j cb`Gci h` \`8 U`_chUž`k c`g]Y`HY]`XYf` HYU!
DUfhm!6Yk Y [i b [`k Uf``Hfc`h`]\fyf`i bhYfghØhni b [`ZØf`Hfi a d
_f]h]g]YfhY`g]Y`k À\fybX`] \fyf`5a hgnY]h`U`g`; ci j YfbYi f]b
[Y`Y [Ybh]W`gY]bY`< UbXY`gdc`]h]_"

B Yi Y : Ø\fi b [`VY]`=79

J cf`?i fnYa `_ØbX][hY`BcYa `Y]bY`i a ZUggYbXY`BYi ghfi _hi f]Yfi b [X
Yf` : Ø\fi b [ggd]hnY`j cb`=79`Ub``8]YgY`J Yf`ÀbXYfi b [Yb`n]Y`Yb
XUfUi Z`UVž`Y]bY`?i `hi f`XYf`9f [YVb]ggY`i bX`J YfUbhk cfhi b [k]Y
XYf`Yfni ghY``Ybž`X]Y`k À\fybX`XYf`j]Yf`À\ f][Yb`5a hgnY]h`XYf`6]X
Yb!5Xa]b]ghfUh]cb`j Yf`cfYb` []b [``HcXX`@mcbg`k i fXY`ni a _ca`a]
ggUf]gWYb`8]fY`_hcf`j cb`=79`YfbUbbh``@mcbgž`Y]b YfZU`fYbYf`6YUa`
hYf`XYf`GYb]cf`9i YW`hj Y`GYfj]W`ž`UhhY`ni j cf VYfY]hg`j YfgW`]
YXYbY` : Ø\fi b [gdcg]h]cbYb`VY]`XYf`6Y`ØfXY]bbYi bX`Vf]b [hi`a`
ZUggYbXY`9fZU`fi b [`]b`XYf` , VYfk UW`i b [`j cb 5_hj]h`hYb`]
b`a Y`fYfYb`6i bXYgghUUhYb`a]h`A`UX]gcb`G`YU`Ubž`ni j cf`GY`_fY`
h`f]b`XYf`5VhY]i b [`ZØf`K]`Xh]YfY`i bX` :]gWYfY]`]b @ci]g]Ub
Už`k i fXY`ni a `ghY``j YfhYhYbXYb`8]fY`_hcf`YfbUbbh``6Y]XY bYi`
Yb` : Ø\fi b [g_f`À`ZhY`\UVYb`]b`XYf`J Yf [Ub [Yb`Y]higW`cb`i bhYf`
BcYa` [YUfVY]hYhi bX`j YfZØ [Yb`ØVYf`i a ZUb [fY]WXY`9fZU`fi b [Yb`
]a`6YfY]W`XYf`9]bk UbXYfi b ["

BcYa`]bgnYb]Yfhig]W` \`Ai Z [`U`g`ghUf`_Y`i bX`Xi fW`gYhni b [gZ`À`]
[Y :] [i fž`]bXYa`g]Y`a`]h`h`f]gWY`i bX`dc`]nY]`]WXY`C`i hZ]hg`h`f`À`
[hi bX`Ub DF!5_hj]h`hYb`hY]`b]a`a`hž`XUfi bhYf`6Ygi WXY]b` ; YZ`b [b]
ggYb`i bX`DUhfc`i]`Yb`Ub`XYb` ; fYbnYb`` Æ`f`9b [U [Ya`Ybh`ZØf`G]WXYf`
Y]hi bX`9]bk UbXYfi b [gdc`]h]_`\Uhg]Y`ni `Y]bYf`i a ghf]hhYbYbž`
UVYf [`Y]W`nY]h] [`VYk`i bXYfhYb` :] [i f`]bbYf`U`V`XYf`F`Ydi`V`]
_Ub]gWYb`DUfhY]` [Ya`UW`h`A`h]`\fyf`Ub [`À\ f][Yb`dc`]h]gWYb`9fZU`
fi b [`]b Gci h` \`8 U`_chU`i bX`]\fyf` : Ø\fi b [gfc``Y`]a`A`]
b]ghYf]i a`ZØf`

<Y]a UhgW i hn`V`Y]Vhig]Y`Y]bY`nYbhfU`Y`Gh]a a`Y`]b`XYf
[Y[Ybk Åfh][Yb`dc`h]gWYb`@UbXgWUZh`XYf`I G5"

Ni gUa a YbZUggYbX`Äggh`g]W`gU[Ybž`XUgg`? f]gh]`BcYa`Y]bY
Wca d`YI Y`i bX`Y]bZi ggfY]WY`Dc`h]_Yf]b`]ghž`XYfYb`? Uff]YfY`Yb[
a]h`XYb`H`Ya Yb`9]bk UbXYfi b[ž`G]WYf`Y]hi bX`dc`h]gWYb
?cbhfcj YfgYb`j YfVi bXYb`]gh" ÆfY`9bhgWY]Xi b[Yb`U`g`A]b]ghYf]b
k YfXYb`[YbUi`VYcVUW`hYhi bX`_ÖbbhYb`k Y]hfY]WYbXY
5i gk]f_i b[Yb`Ui Z`X]Y`_ØbZh][Y`dc`h]gWY`5i gf]W`hi b[`XYf`I G5
`UVYb" `Zf"XY`VYf]W`hYhž`XUgg` `i bX`X`g"[cj`]bZcfa]Yfh`ØVYf
X]Y`9fk Y]hYfi b[`XYf` : Ø`fi b[`VY]`=79ž`k Å`fYbX`X`g"[cj
Ui W`Y]bY`,` VYfg]W`h`ØVYf`? f]gh]`BcYa`g`K YfXY[Ub[`[]Vh"

8YhU]`g	
C fh	Gci h`8U_chUž`I G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "Zf"XY• k k k "X`g"[cj• k k k "X`g"[cj

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh