

DG; '[Yk]bbh'7\Ua d]cbg'@YU[i Y.
Hf]i a d\`cXYf`V`i h][Yf`G_UbXU`3

DUF]g`GU]bh!; Yfa U]b'[Yk]bbh'Ua`%"'ǰ b]`&\$&) `X]Y
7\Ua d]cbg'@YU[i Y`a`h) .\$. [Y[Yb`ǰhYf`A U]`UbX`i bX`nY][hž
k]Y`GhUUhg]bj Ygh]h]cbYb`XYb` : i » VU``VYY]bZi ggYb"

? UhUf`!`5a`%"'ǰ b]`&\$&) `U`h`DUF]g`GU]bh!; Yfa U]b`FDG; Ł`a`]h
Y]bYa`VYY]bXfi W_YbXYb`) .\$.G]Y['[Y[Yb`ǰhYf`A U]`UbX`X]Y
7\Ua d]cbg'@YU[i Y`[Yk`cbbYb`"8]Yg`a`Uf_]Yfh`b]W`h`bi`f`XYb
YfghYb`H]hY`Z0f`X]Y` : fUbncgYb`]b`X]YgYa`d`fYgh][Yhf`A`W`h][Yb
K`YhhVYk`YfV`ž`gcbXYfb`ghY`h`Ui`W`X`Yb` \`0`W`ghYb`9bXgd]Y`g]Y[`]b
XYf` ; YgW`]W`hY`XYf`7\Ua d]cbg'@YU[i Y`XUf`"8Yf`9fZc`[`j`cb`DG;
k]fX`Y`XcW`j`cb`_f]h]gW`Yb`Gh]a`a`Yb`VY[`Y]hYhž`X]Y`gck`c`X`XYb
gdcfh]W`Yb`Hf]i`a`d`\`U`g`Ui`W`X`Y`Z]bUbn]Y`Yb`<]bhYf[f0bXY`XYg
?`i`Vg`]b` : fU[Y`ghY`Yb`"F`Ya`gnY]hi`b[`VYf]W`hYhž`XUgg`X]Y
]a`a`YbgY`Z]bUbn]Y`Y`i`bhYfgh0hni`b[`Xi`fW`?`UhUf`Y]bY
YbhgW`Y]XYbXY`F`c`Y`[Ygd]Y`h`\`Uh"

B`UggYf`5`!`?`Y`U]Z]ž`?`i`V`W`Y`Z]`cb`DG; `i`b`X`J`Y`fh`Y`hYf`XYg
_UhUf]gW`Yb`9a`]fgž`k`Uf`b`UW`X`Y`a`Gd]Y`]a`G]Y[Yf_fY]g`ni`gY`Yb`"
A`h`X`Y`a`H]hY`[Yk`]bb`]gh`XYf`7\Ua d]cbg!@YU[i Y!Dc_U`bi`b
cZ]n]Y`]a`6Yg]hn`?`UhUfg`"GY]h`XYf` ,`VYfbU`a`Y`j`cb`DG; `]a`ǰ`X`f
&\$%%`Xi`fW`GhUUhgZcbXg`Ui`g`?`UhUf`k`i`fXYb`a`Y`f`U`g`Y]bY
A`]`]UfXY`9i`fc`]b`X]Y`A`UbbgW`UZh`]bj`Ygh]Yfhž`k`Ug`ni`Y]bYa
XfUa`Uh]gW`Yb`5bgh]Y[`XYg`J`YfY]bgk`YfhYg]j`cb`)`\$`A`]`cbYb`9i`fc
Ui`Z`_bUdd`j`]Yf`A`]`]UfXYb`9i`fc`[YZ0\fh`\Uh`"8]YgY`ǰj`Ygh]h]cbYb
\UVYb`b]W`h`bi`f`DG; `]b`XYb`J`cfXYf[fi`b`X`XYg`Yi`fcd`Ä]gW`Yb
 : i » VU``g`_UhUdi`h]Yfhž`gcbXYfb`Ui`W`X`Yb`]bhYfbUh]cbU`Yb
K`YhhVYk`YfV`j`YfnYffh"

? f]h]_`Ub`XYf` :]bUbn]Yfi`b[

8Yf'7\Ua d]cbg!@YU[i Y!G]Y['j cb'DG; 'k]fX'U'g' VYZYW_h
VYnY]W\ bYhž'XU'Yf'a]h'gc' [YbUbbhYa ' 6'i h[Y`X 'Z]bUbn]Yfh'k i fXYž
k Ug'X]Y '?cbhfcj YfgYb'i a 'X]Y'A YbgW\YbfYW\hY']b'?UhUf']b'XYb
: c_i g'fØW_h"8Yf'GhUUh'\Uh'g]W\ 'gY]h'š\ fYb']b'X]Y']bhYfbUh]cbU`Y
GdcfhUfYbU`Y]b[Y_Ui Zhž'k À\ fYbX'Yf' [`Y]W\ nY]h]['k Y[Yb'gY]bYf
UhUghfcd\U`Yb'A YbgW\YbfYW\hgV]`Ubn']b'XYf'?f]h] 'ghY\h" **b!hj**
k Y]gh'XUfUi Z'\]bž'XUgg'ØVYf'- %' 'XYf'6Yj Ø`_Yfi b['?UhUfg'Ui g
5fVY]hga][fUbhYb`VYghY\Ybž'X]Y'i bhYf`Yi hfYa Yb'6YX]b[i b[Yb
`VYb'i bX'UfVY]hYb'a ØggYb"

9g'k]fX`VYf]W\ hYhž'XUgg'XUg'?UZU`U!GmghYa ']b'?UhUf'ni 'k Y]h
j YfVfY]hYhYf'5i gVYi hi b[ž'@\bX]YVghU\`i bX'8]g_f]a]b]Yfi b['j cb
5fVY]hga][fUbhYb`ZØ\fhž'k cVY]: fUi Yb`VYgcbXYfg`VYhfcZYb'g]bX"
K À\ fYbX'XYf': i »VU`!K Y`ha Y]ghYfgW\ UZh']b'?UhUf']a 'š\ f'&\$&&
k i fXYb`X]Y'6YX]b[i b[Yb`ZØf'5fVY]hYf'Ui ZXYb`K A!6Ui ghY`Yb
ghUf`_f]h]g]Yfh`Hfchn`XYf'J Yfg]W\ Yfi b[Yb']cb'XYf': = 5ž'XUgg'bi f
k Yb][Y`HcXYgZÀ`Y`Ui Z'6Ui ghY`Yb'j YfnY]W\ bYh'k i fXYbž'V`Y]Vh'XUg
H\Ya U`\Y]_Y`" **K Uhgc b`VY`Yi W\ hYh'X]Y`Ub\U`hYbXYb**
A YbgW\YbfYW\hgj Yf`Yhni b[Yb']b'?UhUfž'X]Y`Ui Z[fi bX
]bhYfbUh]cbU`Yf'; fc»YfY][b]ggY'j YfghÀf_h']b'XYb': c_i g'fØW_Yb"

Gdcfh`]W\ Yf'9fZc` ['j Yfgi g`Yh\]gW\ Y
: fU[YghY`i b[

DG; g'G]Y['k]fX`\Ài Z['a]h'XYa ' ; Yk]bb'j cb'A UbW\YghYf'7]hmj cf
nk Y]š\ fYb'j Yf[`]W\ Ybž'XUg`YVYbZU`g`Xi fW\ `X]Y':]bUbn_fUZh'Y]bYg
fY]W\ Yb'; c`ZghUUhg`f5Vi !8\UV]Łi bhYfghØmh'k]fX"8]YgYg'š\ f
k i fXY`XUg':]bU`Y`U`g'i bUi g[Yk c[Yb`VYgW\ f]YVYbž'XU`XYf
[YgUa hY`i a gUhn'j cb`hYf'A U]`UbX`b]W\ h'Ui gfY]W\ hž'i a `X]Y
; Y\U`hg_cghYb`XYf'DUf]gYf'ni `XYW_Yb"

8]Y'8YVUhhY`ØVYf`X]Y`J YfZYW\ hi b['j cb'Gdcfhi bX':]bUbnYb`k]fX
]a a Yf']bhYbg] Yf' [YZØ\fh" Hfchn`XYg`gdcfh]W\ Yb'9fZc` [g`V`Y]Vh'X]Y
A YbgW\YbfYW\hg`U[Y']b'?UhUf`Y]b`nYbhfU`Yg`DfcV`Ya ž'XUg`b]W\ h
Ui g`XYa ' : c_i g[YfUhhYb`XUfZ"9]b`Hf]i a d\ž'XYf`b]W\ h'bi f`Ui Z`XYa
D`Umž'gcbXYfb`Ui W\ ']b'XYb' [YgY`gW\ UZh]W\ Yb'8]g_i gg]cbYb`ZØf
5i ZgY\Yb`gcf[h"

8YhU]`g	
J c fZU``	Gdcfh
C fh	? Uhf
E i Y``Yb	<ul style="list-style-type: none"> • k k k "fYa gnY]hi b["XY • k k k "b!hj "XY • k k k "k Uhgcb"W

6Ygi WYb `G]Y `i bg`Ui Z. `b!U["bYh