

? fmdhc! 9bhZØ\ fi b [']b 'BYk 'Mcf_ . 'hU`]YbYf
a cbUhY`Ub ['[YZc`hYfh`

9]b`i G! ? fmdhc! ðj Yghcf`k i fXY`Ub [Y_`U [hž`Y]bYb`hU`]YbYf
YbhZØ\ fhi bX` [YZc`hYfh`ni ` \UVYbž`i a `Ub`XYggYb`6]hMč]b!
DUggk cfh`ni `[Y`Ub [Yb`

BYk 'Mcf_ž`i G5`!`9]b`gWkcW_]YfYbXYf` : U``j cb`9bhZØ\ fi b [`i bX
: c`hYf`ghY`h`ja ` : c_i g`XYf`9fa]hhi b [Yb`]b`BYk 'Mcf_``9]b
' +!`Å\ f][Yf`i G! ? fmdhc k Å\ fi b [g! ðj Yghcf`Ui g`? Ybhi W_m`k i fXY
Ub [Y_`U [hž`Y]bYb`]hU`]Yb]gWYb`Hci f]ghYb`YbhZØ\ fhi bX`ØVYf`XfY]
K cWYb`]b`Y]bYa `GhUXh\Ui g`a]gg\UbXY`h`ni ` \UVYb``N]Y`XYf
Vfi hU`Yb`A]gg\UbX`i b [Yb`k Uf`Ygž`XUg`DUggk cfh`ni f`6]hMč]b!
; Y`XVÖfgY`XYg`CdZYfg`ni `YfdfYggYb``8]Y`JcfZÄ``Y`g]bX`HY]`Y]bYf
VYgcf [b]gYffY [YbXYb`9bhk]W_`i b [`]a `6YfY]W`XYf
? fmdhc k Å\ fi b [Ybž`X]Y`Ui W`Xi fW`U`hi Y``Y`NU\`Yb`ni a `6Yhfi [`]b
X]YgYa `GY_hcf`i bhYfa Ui Yfh`k YfXYb`

@Ui h`XYb`9fa]hhi b [Yb` [Y`Ub [`Yg`XYa `&, !Å\ f][Yb`CdZYfž`5bZUb [A U]`bUW`BYk 'Mcf_`ni `fY]gYb`i bX`ZFY]k]``[`a]h`XYa `ðj Yghcf`]b XYggYb`GhUXh\Ui g`ni `[Y\Yb``8cfh`k i fXYb`]\a `YXcW`gcZcfh`X]Y Y`Y_hfc]gWYb` ; YfÅhY`i bX`gY]b`FY]gYdUgg`UV [Ybca`a`Yb``8]Y HÅhYf`ZcfXYfhYb`X]Y`<YfUi g [UVY`XYg`DUggk cfhg`ni f`6]hMč]b! ; Y`XVÖfgY`XYg`hU`]YbYfgž`i bX`gW`bY``Yg_U`]YfhY`X]Y`G]hi Uh]cb`ni d\mg]gWYf` ; Yk U`h``8Ug`CdZYf`k i fXY` [YZYggY`h`i bX`ØVYf`XfY] K cWYb`\]bk Y [`a]h`GW`Ä [Ybž`9`Y_hfcgWkcW_g`i bX A cfXXfc\i b [Yb` [YZc`hYfh`

8 Yf`XfUa Uh]gW`Y` : `i W`hj Yfgi W`

8]Y`@U [Y`ZØf`XUg`CdZYf`k i fXY`YVYbgVYXfc`\`]W`ž`U`g`Yg`]a `ZØbZ`hYb GhcW_k Yf_`ØVYf`Y]b` ; Y`ÅbXYf` [Y\U`hYb`i bX`VYXfc\`h`k i fXYž`XUgg

gY]bYf': Ua]]Y`Yhk Ug'[YgWXY\Yb`_ÖbbhY"GW`Y]Y»`]W`[Y`Ub[`Yg
XYa` ÆU]YbYf'ni`Ybh_ca`a`Yb`i`bX`Y]bYb`J`Yf`Y\fgdc`n]ghYb`ni
]bZcfa`]YfYb"8]Y`Dc`nY]`fYU[]YfhY`gW`bY`i`bX`bU\`a``XYb
<Ui`dhj`YfXÅW`h][`Yb`gck`]Y`Y]bY`a`i`ha`U»`]W`Y`?`ca`d`n]b`ZYgh"9]bY
Xf]hhY`DYfgcbž`X]Y`YVYbZU`g`Ub`XYf`HUh`VYhY`][`h`gY]b`gc`ž`]gh
`YXcW`bcW`ZØW`h][`" Æ`XYa``<Ui`g`k`i`fXYb`VY]`XYf`8`i`fW`gi`W`i`b[
Y]bY`D]ghc`Y`i`bX`VY`UghYbXY`:`chcg`j`cb`XYb`:`c`hYf`UbX`i`b[`Yb
[`Y`Z`bXYb"NK`Y]`6YX]YbghYhY`k`i`fXYb`YVYbZU`g`j`cf`C`fh
Ub[`Yhfc`ZYb"

K`Y]hYfY`9fa`]h`i`b[`Yb`gc`Yb`]b`XYb`_ca`a`YbXYb`HU[`Yb
5i`ZgW`i`gg`ØVYf`X]Y`[`YbUi`Yb`<]bhYf[`fØbXY`i`bX`X]Y`D`Ubi`b[`XYf
9bhZØ\fi`b[`[`YVYb"8]YgY`HUh`k`]fZh`Y]b`VYi`bfi`\[`YbXYg`@]W`h`Ui`Z
X]Y`F]g]_Ybž`X]Y`?`fmdhc`k`Å\fi`b[`g!`Æj`Yghc`fYb`XYfnY]h`Ui`g[`YgYhnh
g]bX"

8]Y`F`]g]_Yb`XYg`?`fmdhc`k`Å\fi`b[`ga`Uf`_hYg

8Yf': U`][gh`b]W`h]gc`]Yfh`/`ja`[`YgUa`hYb`A`Uf`_h`ZØf
?`fmdhc`k`Å\fi`b[`Yb`\`Äi`Zh`g]W`XUg`F`]g]_c`j`cb`6Yhfi`[`" @Ui`h`Y]bYa
U`_hi`Y`Yb`6Yf]W`h`XYg`:`6=[`UV`Yg`Y]bYb`g][`b]Z]_UbhYb`5bgh]Y[`Ub
6YhfØ[`YfY]Ybž`X]Y`]a`Ni`gUa`a`Yb\Ub[`a`]h`X][`]hU`Yb`K`Å\fi`b[`Yb
ghY\Yb"J`cf`U`Y`a`XYf`8]YVghU\`j`cb`Ni`[`Ub[`gXU`hYb`ni`6]hW`b]b!
;`Y`XV`ØfgYb`Vf]b[`h]a`a`Yf`k`]YXYf`A`YbgW`Yb`]b`:`Y`ZU`fž`\`fY
J`Yfa`Ö[`Yb`ni`j`Yf`]YfYb"8]YgY`i`b\Y]a`]W`Yb`GhU]gh]_Yb`nY][`Ybž
k`]Y`k`]W`h][`Y`g`]ghž`d`Yfg`Öb`]W`Y`G]W`Yf\Y]h`i`bX`8`UhYbgW`i`h`n]b`XYf
X][`]hU`Yb`K`Y`h`Yfbgh`ni`bY`a`Yb"8Yf': U`XYg`]hU`]Yb]gW`Yb
Hci`f]ghYb`]gh`bi`f`X]Y`Gd]hnY`XYg`9]gVYf[`g"

9]b`k`Y]hYfYg`6Y]gd]Y`ZØf`XYb`l`a`[`Ub[`a`]h`_fmdhc[`fUd\]gW`Yb
J`Yfa`Ö[`Yb`gk`YfhYb`]gh`XYf': U`j`cb`GhYZUb`H\ca`Ugž`XYf`bcW`nk`Y]
J`Yf`gi`W`Y`\`Uhž`Ub`gY]b`6]hW`b]b]J`Yfa`Ö[`Yb`]a`K`Yfh]j`cb`&\$\$
A`j`]cbYb`9i`fc`ni`[`Y`Ub[`Ybž`bUW`XYa`Yf`gY]b`DUggk`cfh
j`Yf[`YggYb`\`Uh"Gc`W`Y`J`cfZ`Ä`Y`j`YfXYi`h]W`Ybž`k`]Y`gW`bY`g]W`
Dfc`V`Ya`Y`]a`?`fmdhc`VYfY]W`ni`gd]hnYb`_ÖbbYb`i`bX`k`]Y`A`YbgW`Yb
j`cf`hYi`fYb`J`Yf`i`ghYb`ghY\Yb`_ÖbbYbž`cV`Xi`fW`6Yhfi`[`c`XYf`Xi`fW`
Y][`YbY`B`UW`Ägg][`_Y]h"

ð'5bVYhfUW\h'XYf'9fY][b]ggY'gc`hYb'g]W\ ðj YghcfYb'ni bY\ a YbX
 VYk i ggh'gY]bžk]Y'g]Y'\fY'J Yfa Ò[Ybgk YfhY'gW\ØhnYb'i bX'a]h
 k Y`W\Yb'F]g]_Yb'g]Y'_cbZfcbh]Yfh'g]bX"8]Y'Øb[ghYb': À`Y
 i bhYfghfY]W\Yb'X]Y'Xf]b[YbXY'Bchk YbX][_Y]hj cb
 GW\i hna U» bU\ a Yb'ja '6YfY]W\ 'XYf'X][]hU`Yb'K Å\fi b[Yb"

A Y\fi ðZcfa Uh]cbYb'ni 'XYa 'H\Ya U'Z]bXYb'G]Y']b'XYb'6Yf]W\hYb
 j cb 'Vbb"XYžgd]Y[Y`"XY'i bX' [c`Ya "XY"

8YhU]`g	
J c fZU``	9bhZØ\fi b[
I fgUW\Y	9fdfYggi b[
C fh	BYk 'Mcf_žl G5
J Yf`YhnhY	%
: YghbU\ a Yb	&
E i Y`Yb	<ul style="list-style-type: none"> • Vbb"XY • k k k "gd]Y[Y`"XY • k k k "[c`Ya "XY"

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["bYh