

K]fhgW\ UZhgfY Zc fa Yb]a 'J]g]Yf. 'K Ug 'X]Y
A]Y hdfY]gVfYa gY 'ZØf'i bg 'VYXYi hYh°

78I ž7GI 'i bX'GD8 'dfÀgYbh]YfYb 'Y]b'GcZcfhdFc [fUa a 'ni f
K]fhgW\ UZhghÀf_i b ["'? f]h]_ 'Ub '?cU`h]cbgVYgW\ `ØggYb'i bX
A]Y hdfY]gVfYa gY"

6U`i b [gfÀi a Ybž'8Yi hgW\ `UbX '!78I ž7GI 'i bX'GD8 `UVYb
Ua ' &- "A U] &\$&)'Y]b'GcZcfhdFc [fUa a 'ni f'GhÀf_i b ['XYf
K]fhgW\ UZhi] cf [YghY`hž'XYggYb'_cb_fYhY'NY]hd`Ubi b ['YXcW\ 'bcW\
i b_'Uf'gh" ða]hYb'X]YgYf'5b_ØbX][i b [Yb'Ài » YfhY'g]W\ 'X]Y
K]fhgW\ UZhk Y]gY'J Yfcb]_U'; f]a a '_f]h]gW\ 'ni 'a Y\ fYfYb
6YgW\ `ØggYb'XYg'?cU`h]cbg[]dZY`gž]bgVYgcbXYfY'ni f
J Yf'Àb [Yfi b ['XYf'A]Y hdfY]gVfYa gY"; f]a a 'VYnY]W\ bYhY'X]YgY
9bhgW\ Y]Xi b ['U'g'i bj YfghÀbX`W\ žXU'g]Y'dchYbn]Y`'ðj Ygh]h]cbYb
]a 'K c\bi b [gVUi 'XÀa dZYb'_ØbbhY"'6i bXYg_Ubn'Yf': f]YXf]W\
A Yfn'f78I ŁXU[Y [Yb'VYhcbhY'X]Y'Bchk YbX][_Y]hž'X]Y'ghfi _hi fY`Y
K UW\ ghi a ggW\ k ÀW\ Y'ni 'ØVYfk]bXYb'i bX'g]W\ 'Ui ZX]Y'Ni _i bZhi
_c b nYbhf]YfYb"

⇒ 'FU\ a Yb'XYf'dc`h]gW\ Yb'8]g_i gg]cb'ØVYf'X]Y'A]Y hdfY]gVfYa gY
k]fX'U_hi Y`'Ui W\ 'Ui ZX]Y [YgYh`W\ Yb'FY [Y'i b [Yb'Y]b [Y [Ub [Ybž
X]Y'g]h]\ fYf'9]bZØ\ fi b ['ja 'ł\ f' &\$%) 'XUZØf'gcf [Ybž'XUgg'VY]
BYi j Yfa]Yhi b [Yb'X]Y'A]YhY '\ ØW\ ghYbg'%'\$'DfcnYbh'ØVYf'XYf
cfhgØV`W\ Yb'J Yf ['Y]W\ ga]YhY`Y [Yb'XUfZ'8]Yg'gh]bUW\ 'k]Y'j cf
Y]b'nYbhfU'Yg'5b`Y [Ybž'i a 'XYb'5bgh]Y ['XYf'K c\bfUi a a]YhYb'jb
6U`i b [gfÀi a Yb'ni 'j Yf'Ub [gUa Yb"'8f"'GhYZUb]Y'<i V][ž'X]Y
6i bXYga]b]ghYf]b'XYf'ž gh]n'i bX'ZØf'J YfVfUi W\ YfgW\ i hnž'\Uh]g]W\
ZØf'X]Y'J Yf'Àb [Yfi b ['XYf'A]Y hdfY]gVfYa gY'Ui g [YgdFcW\ Ybž'XU
K c\ bYb'_Y]b'@ I i g [i h'k YfXYb'XUfZ "

? f]h]_ 'i bX': cfXYfi b [Yb

; f]a a `f]h]g]YfhY`i bhYf`UbXYfYa `Ui W`X]Y`VYgW`cggYbY`GYb_i b[
XYg`l a gUhnghYi YfgUhnYg`]b`XYf`; Ughfcbca]Yž`X]Y`5[fUfX]YgY`!
Gi Vj Ybh]cb`gck]Y`X]Y`A ØhYffYbhY""8]YgY`6YgW`ØggYž`gc`; f]a a ž
gY]Yb`ZfU[k ØfX][`i bX`_ØbbhYb`b]W`h`X]Y`VYbØh][hYb`a di`gY`ZØf
X]Y`K]fhgW`UZh`i]YZfb""8UfØVYf`\\]bUi g`ZcfXYfhY`g]Y`X]Y`GW`UZZi b[
Y]bYf`FYZcfa _ca a]gg]cb`ZØf`X]Y`FYbhY`i bX`X]Y
DZY[Yj Yfg]W`Yfi b[""9]b`J cfgW`U[`k Ufž`XUg`FYbhYbY]bhf]hghU`hYf
Ub`X]Y`@VYbgYfk Ufhi b[`ni`_cddY`b`i bX`XYb
BUW`\\U`h][_Y]hgZU`hcf`k]YXYf`Y]bni ZØ`fYb"

8]Y`bXi ghf]Y[Yk Yf_gW`UZh`A YhU`f`f` A YhU`Ł`Ài » YfhY`VYbZU`g
XYb`6YXUfZUb`fUgW`Yb`A U» bU`a Ybž`i a`X]Y`dcg]h]j Yg`a di`gY
ZØf`X]Y`A YbgW`Yb`i bX`l bhYfbY`a Yb`ni` [Yk`À`f`Y]ghYb""8Yf
J YfVUbX`XYf`a]hY`gh`bX]gW`Yb`K]fhgW`UZh`f`b`J`A`K`Ł`Xf]b[h
VYbZU`g`Ui ZY]bY`gW`bY`Y`l a gYhni b[`XYf`[YZcfXYfhYb
FYZcfa Ybž`XU`j]Y`Y`a]hY`gh`bX]gW`Y`l bhYfbY`a Yb`i bhYf`8fi W_
ghY`Yb""8]Y`<cZZi b[Yb`g]bX`[Yf]b[ž`c`bY`_cb`fYhY`9f[YVb]ggY
XYg`?cU`]h]cbgUi ggW`i ggYg`fUgW`VY]`XYb`l bhYfbY`a Yb
Ub`ca a Yb`ni`"UggYb"

N]Y`Y`XYf`A]YhdfY]gVfYa gY

- GW`i hn`ZØf`A]YhYf]bbYb`i bX`A]YhYfž`XYf`U`g`: fU[Y`XYf
; YfYW`h][_Y]h`[YgY`Yb`k]fX"
- J Yf`Àb[Yfi b[`XYf`A]YhdfY]gVfYa gY`]b`Ub[YgdUbbhYb
K c`b`i b[ga`À`f`hYb`i a`j]Yf`š`\\fY"
- 9]bZØ`fi b[`j`cb`6i » [Y`XfY[Y`i b[Yb`ZØf`J YfghØ» Y`[Y[Yb
X]Y`A]YhdfY]gVfYa gY"
- FYZcfa`XYf`A cXYfb]g]Yfi b[gi`a`U[Y`ni`f`: ØfXYfi b[`j`cb
GUb]Yfi b[g]bj Ygh]h]cbYb`i bX`ni`f`G]W`Yfi b[`XYf
6YnU`\\VUf`_Y]h`XYf`A]YhYb"
- FY[i`]Yfi b[`j`cb`b`XYl a]YhYb`i bX`?i fnnY]h] Yfa]Yhi b[Ybž
i a`a`Ø[`]W`Yb`A]ggVfUi W`ni`j Yf`\\]bXYfb"

Ni g`Àhn`]W`g]bX`ghYi Yf`]W`Y`5bFY]nY`ZØf`J Yfa]YhYf`j`cf[YgY`Ybž
X]Y`[Øbgh][Y`A]YhYb`UbV]YhYbž`gck]Y`X]Y`l a gYhni b[`Y]bYg
5_h]cbgd`Ubg[Y[Yb`K`c`b`i b[g`cg][_Y]h""8]Y`i: f]gh`ZØf`X]Y`U`hi Y`Y
A]YhdfY]gVfYa gY`Ài Zh`9bXY`XYg`š`\\fYg`Ui gž`i bX`X]Y

J Yf`Ab[Yfi b[`k]fX`U`g`YfghYf`G\Xf]hh`Ub[YgY\Ybž`i a `XYb
 K c\bi b[ga Uf_h`ini `ghUV]`g]YfYb``8Yf`_ca a YbXY
 ?cU`h]cbgj YfhfU[`j Yfgdf]W\h`gca `h`VYXYi hgUa Y`Y`bXYfi b[Yb
 gck c``ZØf`A]YhYf`U`g`Ui W\ZØf`J Yfa]YhYfž`i a `Y]bYb`5i g[`Y]W\
 nk]gW\Yb`A]YhYfgW\i h`ni bX`ϕj Ygh]h]cbgUb`fY]nYb`ni `gW\UZZYb"

8]YgY`<YfUi gZc`fXYfi b[Yb`i bX`DYfgdY_h]j Yb`ZØf`XYb
 K c\bi b[ga Uf_h`ghY\Yb`bi b`Ui Z`XYf`dc`h]gW\Yb`5[YbXU``8]Y
 9b`hk]W`i b[Yb`k YfXYb`j cb`XYf`2 ZZYb`h]W\`Y]h[YbUi `VYcVUW\hYhž
 XU`g]Y`Yf\YV`]W\Y`5i gk]f`i b[Yb`Ui ZX]Y`@YVYbgei U`h`h`j]Y`Yf
 A YbgW\Yb`\UVYb`_ØbbhYb``8]Y`6ØbXY`i b[`X]YgYf`A U»bU`a Yb
 _ØbbhY`Y]bYb`6Y]hfU[`ni f`GhUV]`g]Yfi b[`XYg`ϕbYbgh`X`hY`i bX`XYf
 A]Yha `Af_hY`Y]ghYb"

: Øf`k Y]hYfYg`@YgYb`k YbXYb`G]Y`g]W\`Ub`HU[Yggd]Y[Y`ž`6A >i bX`
 Ubk U`h"XY"

8YhU]`g	
J c fZU``	; YgYhn[YVi b[
C fh	6U``i b[gf`Ai a Ybž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "hU[Yggd]Y[Y`"XY • k k k "Va `^XY • k k k "Ubk U`h"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh